NORTHAMPTON BOROUGH COUNCIL

AUDIT COMMITTEE

Your attendance is requested at a meeting to be held in The Jeffrey Room, St. Giles Square, Northampton, NN1 1DE. on Monday, 5 November 2012 at 6:00 pm.

> D Kennedy Chief Executive

AGENDA

1. APOLOGIES

Please contact Peter Storey on 01604 837356 or pstorey@northampton.gov.uk when submitting apologies for absence.

2. MINUTES

To approve the minutes of the meeting held on 24th September 2012 and adjourned to 26th September 2012.

3. DEPUTATIONS / PUBLIC ADDRESSES

4. DECLARATIONS OF INTEREST

5. MATTERS OF URGENCY WHICH BY REASON OF SPECIAL CIRCUMSTANCES THE CHAIR IS OF THE OPINION SHOULD BE CONSIDERED

6.	TREASURY MANAGEMENT MID YEAR REPORT 2012- 13	Bev Dixon Ext 7401
	(Copy herewith) An addendum is attached at the end of this item, of information tabled at the meeting which updated 2 pages in the report.	
7.	ABSENCE MANAGEMENT PERFORMANCE	Catherine Wilson Ext 7377
	(Copy herewith)	
8.	PERFORMANCE MONITORING TO END SEPTEMBER 2012	Catherine Wilson Ext 7377
	(Copy herewith)	
9.	CAR PARKING USAGE AND INCOME - UPDATE REPORT	Marion Goodman Ext 8273
	(Copy herewith)	

10.	FINANCIAL MONITORING REPORT	Phil Morrison Ext 7194
	Regular update of financial data to end September 2012. (Copy herewith)	7 194
11.	THE WELFARE REFORM BILL - FURTHER UPDATE (Copy herewith)	Robin Bates Ext 7119
12.	INTERNAL AUDIT PROGRESS REPORT 2012/13 (Copy herewith)	Chris Dickens (PWC)
13.	ANNUAL AUDIT LETTER 2011/12	Neil Bellamy (KPMG)

(Copy herewith)

14. EXCLUSION OF PUBLIC AND PRESS

THE CHAIR TO MOVE:

"THAT THE PUBLIC AND PRESS BE EXCLUDED FROM THE REMAINDER OF THE MEETING ON THE GROUNDS THAT THERE IS LIKELY TO BE DISCLOSURE TO THEM OF SUCH CATEGORIES OF EXEMPT INFORMATION AS DEFINED BY SECTION 100(1) OF THE LOCAL GOVERNMENT ACT 1972 AS LISTED AGAINST SUCH ITEMS OF BUSINESS BY REFERENCE TO THE APPROPRIATE PARAGRAPH OF SCHEDULE 12A TO SUCH ACT."

Public Participation

Members of the public may address the Committee on any non-procedural matter listed on this agenda. Addresses shall not last longer than three minutes. Committee members may then ask questions of the speaker. No prior notice is required prior to the commencement of the meeting of a request to address the Committee.

Agenda Item 2 NORTHAMPTON BOROUGH COUNCIL

AUDIT COMMITTEE

Monday, 24 September 2012 (adjourned to Wednesday, 26 September 2012)

PRESENT: Councillor Larratt (Chair); Councillor Oldham (Deputy Chair); Councillors Beardsworth, Lynch, Nunn, Palethorpe and Subbarayan

1. APOLOGIES

Apologies were received from Councillor N Choudary and C Dickens (PWC).

The Chair proposed that due to the lateness of the hour following the Overview and Scrutiny Call-in meeting earlier in the evening that the meeting be adjourned to 13.30 hours on 26 September 2012. The motion was carried.

The meeting reconvened at 13.30 hours on 26 September 2012.

2. MINUTES

The Minutes of the meeting held on 23rd July 2012 were confirmed and signed by the Chair as a true record.

3. DEPUTATIONS / PUBLIC ADDRESSES

There were none.

4. DECLARATIONS OF INTEREST

There were none.

5. MATTERS OF URGENCY WHICH BY REASON OF SPECIAL CIRCUMSTANCES THE CHAIR IS OF THE OPINION SHOULD BE CONSIDERED

There were none.

6. ONE STOP SHOP PERFORMANCE

The Director of Customers and Communities presented a report giving further information in relation to waiting times at the One Stop Shop, as requested at the previous meeting (held on 23rd July 2012), including commentary and explanation on the change of performance levels between 2011-11 and 2011-12.

It was noted that the definition of indicator CS14 had been changed in 2011/12 and this had reduced performance, particularly as quick visits were not recorded by staff. Quick visits were now being recorded and the definition made clearer that the target applies to seated face-to-face transactions only. Performance was back on target as from July 2012.

In answer to Members' questions it was stated that:

 It would be very challenging to maintain performance in light of the changes to Council Tax Benefits and other welfare changes. A Needs Focus was being undertaken and mechanisms were in place. Consideration was being given to the feasibility of opening the One Stop Shop on Saturday mornings, where the selfservice terminals had proved successful. Government were aware of the impact of creating a local Council Tax base and would be making some funding available for this issue;

- Consideration was given to timing when letters were sent out if they were to be sent to a large number of people to seek to manage demands on the One Stop Shop in terms of queries;
- Getting the information right and clear when writing to residents would reduce some of the demands made on the One Stop Shop from residents seeking clarification;.
- The Council had chosen to take part in consultation on LGA pilots in these areas to seek to effectively manage customer expectations.

RESOLVED:

That the report be noted.

7. ABSENCE MANAGEMENT PERFORMANCE

The HR Service and Quality Manager presented a report providing a summary of the absence performance indicator BV12 and the current actions being taken to move closer to the target.

In answer to Members' questions it was stated that:

- The outturn figure of ten days average sickness absence per employee was unlikely to be reached without some significant changes in approach and measures were being put in place, including manger training on issues such as stress and return to work processes;
- The numbers of staff on long term sickness absence (four weeks or more) was between 15 and 20. The exact number could be supplied if required;
- Firstcare and the Wellbeing team would liaise with managers and staff, and their GPs where appropriate, regarding sickness absence and return to work;
- Medical suspension was where a member of staff had been signed off as fit to work by his/her GP but measures needed to be put in place at work before the employee could return. Staff on medical suspension received full pay during that period. Officers stated that medical suspensions were rare and there were currently none;
- There had been no significant increase in sickness absence during the recent office moves;
- Comparison figures of sickness absence at other local authorities was available and would be provided to Members;
- Information on sickness levels across departments and vacancies which had not been filled would be provided to a future meeting, at Members' request.

RESOLVED:

That the report be noted.

8. PERFORMANCE REPORT TO END OF JUNE 2012

The HR Service and Quality Manager presented a report on the Council's key performance exceptions (under and over performance) for the 2012/12 year to date.

Members stated that the report covered the first quarter 0f 2012/12, to 31st July 2012, and that the Committee needed more up to date information to consider performance. The Director of Resources stated that the report was the one which had been reported to Cabinet and was a little out of date in being reported to the Committee. The Committee would receive the latest reports to future meetings for consideration. The next meeting of the Committee (on 5th November 2012) should receive performance information to 30th September.

In answer to Members' queries officers stated that:

- The two Environment indicators (ESC01 and ESC02) had improved since the report was written but remained red at 31st August 2012 and there were still issues to be resolved;
- There had been some serious issues regarding grounds maintenance (ESC11). Improvements had been made and officers were working hard to make further improvements.
- Footfall in the town centre (TC005) was measured outside Milletts in the Market Square and by Marks and Spencers in Abington Street. Officers looked at the change in footfall between years rather than the actual numbers when looking at increases/declines;
- Homelessness (HI09) is an increasing issue in the town. There is no significant indication of where people are presenting themselves from and no signs yet that people are presenting themselves from the private sector as a result of welfare changes. A report would be made to a future meeting of the Committee on welfare reforms.

RESOLVED:

That the report be noted.

9. FINANCE MONITORING

The Assistant Head of Finance presented a report giving the Committee the position as at 31st July 2012 in respect of the Council's financial position, car parking income and usage, and the Council's outstanding debts. It was noted that there were significant variances to date and that officers were working with service areas to address that.

In answer to Members' queries officers stated that:

- Car parking income was always volatile and was always near the top of any risk assessment. Assets had been set aside to cover the shortfall if required. Car park usage had increased but were parking for shorter periods. The poor summer had adversely impacted on car park use. Officers were looking into all day parking to support businesses in the town;
- It was not possible to correlate car park income with business performance in the town;
- The new car parking policy had come into effect in October 2011 and it was too soon to have trend data. Officers did receive parking information on a monthly basis;
- Bed and breakfast accommodation had increased and this was another high risk area;
- Considerable work had been undertaken in reducing the corporate debt. The biggest area was Housing and forwarding addresses were being obtained from tenants before they moved. Figures on debt write offs for tenants would be provided for the Committee.

RESOLVED:

- 1. That the contents of the Finance Reports be noted as below:
 - General Fund Revenue (Appendix 1 of the report);
 - General Fund Capital (Appendix 2 of the report);
 - HRA Revenue (Appendix 3 of the report);
 - HRA Capital (Appendix 4 of the report).

- 2. That the position on car parking income and usage as at 31st July 2012 be noted.
- 3. That the latest position in relation to the Council's outstanding debts as at 31st July 2012 be noted.
- 4. That no additional information is required by the Committee to perform its governance role.

10. SCHEDULE OF RESERVES AND RISK ASSESSMENT

The Assistant Head of Finance presented the schedule of earmarked reserves and risk assessment of reserves for information.

In answer to a Member's question, the Assistant Head of Finance stated that the reserves kept for redundancy were held at a high level as it was not possible to predict how many staff might be affected.

RESOLVED:

That the report be noted.

11. ANNUAL GOVERNANCE STATEMENT

The Assistant Head of Finance presented the amended Annual Governance Statement 2011/12. The statement had been updated following comments and returns received since the last meeting of the Committee on 23rd July, which had considered the draft statement in detail.

RESOLVED:

That the Annual Governance Statement 2011/12 be approved for publication alongside the Statement of Accounts.

12. STATEMENT OF ACCOUNTS 2011/12

The Assistant Head of Finance presented the audited and amended Statement of Accounts 2011/12.

It was noted that an uncorrected error was included in the accounts and a note had been included in the accounts to that effect (minute 13 below also refers).

A typographical error was corrected on page 79 of the accounts by the insertion of a minus sign in front of the figure £5,661 for the Less Impairment Allowance.

RESOLVED:

- 1. That the Statement of Accounts (Appendix 1 of the report) be approved, subject to any changes arising from the consideration of the report of the external auditor.
- 2. That the Council's Letter of Representation (Appendix 2 to the report) be approved.

13. ANNUAL GOVERNANCE REPORT

The District Auditor gave a verbal update on the 2011/12 Statement of Accounts and presented the Annual Governance Report for 2011/12. He stated that there had been a number of errors in the accounts, which was not unusual, and these had been corrected. One error remained uncorrected, which was a national issue and likely to affect a number of local authorities and was not material. He proposed to give an unqualified statement to the

Statement of Accounts.

In answer to a Member's question, the District Auditor stated that embedded leases (referred to in the financial statement) were where a local authority specified criteria in a contract which then effectively constituted a lease. The Council had some of these embedded leases, which had been tested and they were not material either individually or in aggregate.

RESOLVED:

That the Annual Governance Report (ISA 260) (Appendix 1) of the Audit Commission be accepted and the adjustments to the accounts detailed therein be noted.

14. INTERNAL AUDIT PROGRESS REPORT

The Director of Resources presented a report summarising the progress made against the approved internal audit plan for 2012/13. It was noted that this was a high level report of the activity of Internal Audit.

RESOLVED:

That the report be received.

15. EXTERNAL AUDIT PROGRESS REPORT

The District Auditor presented the 2011/12 latest progress report.

It was noted that the Annual Governance Report and the opinion on financial statements were now complete and the annual audit letter was on track.

The Audit Commission would be wound up in October/November 2012 and KPMG would take up the role of the Council's external auditors.

The Committee thanked the Audit Commission representatives for their work with the Council over the last three years and wished them well for the future.

RESOLVED:

That the progress of external audit plans as presented by the Council's external auditors be noted.

The meeting concluded at 3.17pm.

Appendices



1



AUDIT COMMITTEE REPORT

Report Title	TREASURY MANAGEMENT MID YEAR REPORT 2012-13			
AGENDA STATUS:	PUBLIC			
Audit Committee Meeting Date: 5 November 2012				
Policy Document:		No		
Directorate:		Resources		
Accountable Cabinet	Member:	Councillor Alan Bottwood		

1. Purpose

1.1 To put the draft Treasury Management Mid Year Report for 2012-13 before Audit Committee for review prior to it going to Cabinet in November and to Council in December.

2. Recommendations

2.1 That Audit Committee review the draft Treasury Management Mid Year Report for 2012-13 and put forward recommendations as they think appropriate.

3. Issues and Choices

3.1 Report Background

3.1.1 The CIPFA Treasury Management Code of Practice requires the Council to nominate the body (such as an audit or scrutiny committee) responsible for ensuring effective scrutiny of the treasury management strategy, policies and practices. The Audit Committee has been nominated for this role, which includes the review of all treasury management policies and procedures, the review of all treasury management reports to Cabinet and Council, and for making recommendations to Council.

3.2 Issues

Treasury Management Mid Year Report 2012-13

- 3.2.1 The Council's draft Treasury Management Mid Year Report for 2012-13 is attached at **Appendix A**. This comprises a covering report and annexes (A to J). This report is timetabled to go to Cabinet on 14 November 2012 and Council on 03 December 2012.
- 3.2.2 Audit Committee are asked to review the report and to put forward recommendations to Cabinet and Council as they think appropriate.

3.3 Choices (Options)

3.3.1 Audit Committee have the option to comment on the areas considered in the report and to make recommendations to Officers and to Cabinet and Council.

4. Implications (including financial implications)

4.1 Policy

- 4.1.1 The Council is required to adopt the latest CIPFA Treasury Management Code of Practice, and to set and agree the following policy and strategy documents:
 - a) A Treasury Management Policy Statement
 - b) Treasury Management Practices (TMPs) and TMP Schedules
 - c) An annual Treasury Strategy incorporating:
 - (i) The Capital Financing and Borrowing Strategy for the year including:
 - The Council's policy on the making of Minimum Revenue Provision (MRP) for the repayment of debt, as required by the Local Authorities (Capital Finance & Accounting) (Amendments) (England) Regulations 2008.
 - The Affordable Borrowing Limit for the year as required by the Local Government Act 2003.
 - (ii) The Investment Strategy for the year as required by the CLG Guidance on Local Government Investments issued in 2004, and updated in 2010.
 - d) A mid-year review report and an annual review report of the previous year.

Items (a) to (c) are reported to Cabinet and Council as part of the budget setting process. The Council's Treasury Strategy for 2012-13 was approved by Council at its meeting on 29 February 2012.

4.1.2 The updated CIPFA Treasury Management Code of Practice requires the Council to nominate the body (such as an audit or scrutiny committee) responsible for ensuring effective scrutiny of the treasury management strategy, policies and practices. The Audit Committee has been nominated for this role, which includes the review of all treasury management policies and procedures, the review of all treasury management reports to Cabinet and Council, and for making recommendations to Council.

4.2 Resources and Risk

- 4.2.1 The resources required for the Council's debt management and debt financing budgets are agreed annually through the Council's budget setting process.
- 4.2.2 The risk management of the treasury function is an integral part of day-to-day treasury activities. It is also specifically covered in the Council's Treasury Management Practices (TMPs), which are reviewed annually.

4.3 Legal

4.3.1 The Council is obliged to carry out its treasury management activities in line with statutory requirements and associated regulations and professional guidance. The relevant legislative and regulatory documents are referred to within the report and listed in the background papers.

Equality

- 4.4.1 An Equalities Impact Assessment (EIA) has been carried out on the Council's Treasury Management Strategy for 2012-13, and the associated Treasury Management Practices (TMPs) and Schedules to the TMPs.
- 4.4.2 The EIA assessment is that a full impact assessment is not necessary, as no direct or indirect relevance to equality and diversity duties has been identified.

4.5 Consultees (Internal and External)

- 4.5.1 Consultation on treasury management matters is undertaken as appropriate with the Council's treasury management advisor, Sector, and with the Portfolio holder for Finance.
- 4.5.2 The Audit Committee has been nominated by Council as the body responsible for ensuring effective scrutiny of the treasury management strategy, policies and practices. This role includes the review of all treasury management policies and procedures, the review of all treasury management reports to Cabinet and Council, and the making of recommendations to Council.

4.6 How the Proposals deliver Priority Outcomes

4.6.1 Management of performance in relation to treasury management activities supports the Council's priority of providing quality services.

4.7 Other Implications

4.7.1 No other implications have been identified

5. Background Papers

The Treasury Management Mid Year Report at Appendix A contains:

- A full list of current statute, regulation and guidance relating to treasury management.
- A full list of relevant reports to Audit Committee, Cabinet and Council.

Report Author: Bev Dixon, Finance Manager – Treasury, ext 7401

10



Item No.

CABINET REPORT

Report Title	TREASURY MANAGEMENT MID YEAR REPORT 2012-13		
AGENDA STATUS:	PUBLIC		
Cabinet Meeting Date	:	14 November 2012	
Key Decision:		NO	
Listed on Forward Plan:		YES	
Within Policy:		YES	
Policy Document:		NO	
Directorate:		Finance and Support	
Accountable Cabinet	Member:	Alan Bottwood	
Ward(s)		Not Applicable	

1. Purpose

1.1 To inform the Cabinet of

- a) The Council's performance in relation to its treasury management activities, including its borrowing and investment strategy, for the period 1 April to 30 September 2012.
- b) Changes to investment and counterparty lending limits, to enable the effective management of risk in relation to investments, approved by the Chief Finance Officer under discretions set out in the Council's Schedules to Treasury Management Practices and Treasury Strategy for 2012-13.

2. Recommendations

2.1 That Cabinet recommend to Council that they note

- a) The Council's treasury management activities and performance for the period 1 April to 30 September 2012.
- b) The increase in maximum value for any single investment transaction in the Schedule to TMP 1 (Risk Management), from £7m to £10m, approved by the Council's Chief Finance Officer.
- c) The increase in the maximum level of investment with any counterparty or group of counterparties in the Schedule to TMP 1 (Risk Management), from £15m to £20m, approved by the Council's Chief Finance Officer.
- d) The change to the counterparty limits in the Treasury Strategy to increase the maximum values for UK nationalised or part nationalised banking institutions to £20m from the existing £15m, approved by the Council's Chief Finance Officer.

3. Issues and Choices

3.1 Report Background

- 3.1.1 The Council has adopted the CIPFA Code of Practice on Treasury Management in the Public Services: Code of Practice and Cross Sectoral Guidance Notes ("the Treasury Management Code of Practice").
- 3.1.2 The Treasury Management Code of Practice and the associated guidance notes for local authorities include recommendations on reporting requirements, including the requirement for an annual mid year report on treasury activities. The table below shows how the specific reporting requirements of the Treasury Management Code of Practice have been incorporated into this report.

Reporting Requirement	Reference		
Activities undertaken	3.2.2 – 3.2.21		
	Appendices		
	B,C,D,E,F		
Variations (if any) from agreed policies and practices	3.2.22 - 3.2.30		
Interim performance report	3.2.31 – 3.2.33		
	Appendix G		
Regular monitoring	3.2.34 - 3.2.38		
	Appendix H,I,J		
Monitoring of treasury management indicators for local	3.2.37		
authorities	Appendix H		

3.1.3 The following topics are also covered in this report

Торіс	Reference
Economic environment and interest rates	3.2.1
	Appendix A
Monitoring of prudential indicators for local authorities	3.2.37
	Appendix I
Monitoring of debt financing budget	3.2.38
	Appendix J

3.2 Issues and Choices

Economic Environment and Interest Rates

3.2.1 An analysis of the economic position as at the end of September 2012, including the latest interest rate forecasts, is attached at **Appendix A.** This information has been provided by Sector, the Council's treasury management advisors.

Activities undertaken

Investments

- 3.2.2 Appendix B shows the Council's investment balances at 30 September 2012.
- 3.2.3 Cashflow balances available for investment come from working capital, amounts in provisions and reserves, and funds, such as capital grants, received in advance of expenditure. The Council's overall investment figure as at 30 September 2012 was £54m; average balances for the six-month period to 30 September were £52m. The lowest and highest balances during the period were £37m and £70m respectively.
- 3.2.4 Since the start of the year, 12 new fixed term deposits have been entered into ranging in value between £1m and £5m, at rates between 0.60% and 2.85%, and for periods between 74 and 730 days. The average value of each fixed term investment was £3m, and the weighted average interest rate achieved for fixed term deposits was 1.41%. The average investment period was 237 days.
- 3.2.5 Fixed term deposits make up an average of 52% of the Council's investment portfolio, the remainder being balances held in instant access deposit accounts, call accounts and money market funds.
- 3.2.6 Deposit accounts, call accounts and money market funds have been used extensively during the first half of the year, in order to maintain liquidity and security of funds. The average balance held in deposit accounts, including notice accounts was £6m, around 12% of the Council's average investment

portfolio. The average balance held in instant access money market funds was £19m, around 36% of the Council's average investment portfolio.

- 3.2.7 The Council has opened a new AAA rated money market fund with LGIM (Legal and General Investment Management) during this financial year, bringing the total number of money market funds in use to three. Money market funds offer a high degree of liquidity, with instant access to funds, and have a high security rating due to their diversification. Rates are comparable to those available from short term investments (of up to three months). Greater use of money market funds in place of deposit accounts creates increased capacity with investment counterparties, and enables more use to be made of direct deals at enhanced rates.
- 3.2.8 The Council has recently entered into an agreement with Sungard Limited for access to its Money Market Fund Portal, which enables arrangements for money market trades to be made electronically rather than by telephone.
- 3.2.9 **Appendix C** shows the maturity profile of the Council's investments at 30 September 2012. Due to ongoing market concerns and uncertainty, and with the recommendation of Sector, the Council's treasury management advisers, the majority of investments (80%) have been made for relatively short periods, of up to six months duration, to reduce exposure to risk.
- 3.2.10 Sector has advised that the Council's historic risk of default on its investment portfolio as at 30 September 2012 is 0.026%. This is a proxy for the average % risk for each investment based on over 30 years of data provided by Fitch, Moody's and S&P. It provides a calculation of the possibility of average default against the historical default rates, adjusted for the time period within each year according to the maturity of the investment.
- 3.2.11 In September 2012 a custody and dealing account was opened with King and Shaxon Ltd. This will open up further investment opportunities for the Council, including the opportunity to invest in Callable Deposits (CDs) and Gilts. Charges to the Council for using this service are met through a marginal reduction to the investment rate on individual transactions. In order to benefit from zero account set up fees the Council will make its first trade before 31 December 2012. Before doing so the Chief Finance Officer will put in place procedures and limits for controlling exposure to such investment instruments, which may be subject to fluctuations in market value.
- 3.2.12 Investment activity is carried out within the Council's counterparty policies and criteria, and with a clear strategy of risk management in line with the Council's treasury strategy for 2012-13. This ensures that the principle of considering security, liquidity and yield, in that order (SLY), is consistently applied. Any variations to agreed policies and practices are reported to Cabinet and Council (See paragraphs 3.2.22 to 3.2.30 below).

Borrowing

3.2.13 **Appendix D** shows outstanding long-term borrowing at 30 September 2012 at amortised cost. The total long-term debt outstanding, including non-current

finance leases, is £216m. Of this amount, 88% is in the form of PWLB borrowing, 11% is money market LOBO loans, and the remaining 1% consists of the long-term element of an annuity loan with the Homes and Communities Agency (HCA) and non-current finance leases.

- 3.2.14 Following the introduction of the HRA self-financing reforms on 28 March 2012, the Council operates a two pool approach whereby all long term borrowing is allocated to either the General Fund or the HRA. As shown at **Appendix D**, £193m (89%) of long term debt is attributable to the HRA, with the balance of £23m (11%) attributable to the General Fund.
- 3.2.15 No loans have been repaid since April 2012 other than the principal element (£19k) of the HCA annuity payment made in September, and annual amounts due on some finance leases.
- 3.2.16 No rescheduling of loans took place in the first half of the year.
- 3.2.17 No new borrowing was taken out in the first six months of 2012-13. The Council's policy during 2012-13 is to use internal borrowing (ie from cash flow balances) to fund capital programme expenditure financed by borrowing, subject to external borrowing rates remaining at high levels relative to investment rates.
- 3.2.18 **Appendix E** shows the Council's long-term debt maturity profile of external debt at cash value as at 30 September 2012. Five General Fund loans are due for repayment during the next five years; two LOBO loans totalling £15.6m mature in 2014-15, and PWLB loans totalling £8m mature in the following two years. Options for the repayment and replacement (if appropriate) of these loans are under active consideration, with advice being taken from the Council's external treasury management advisors, Sector. The Council will keep its options open until nearer the maturity dates.
- 3.2.19 **Appendix F** shows outstanding balances and applicable rates for short-term borrowing. The total outstanding at 30 September 2012 was £299k.
- 3.2.20 The Council has long-standing agreements with two local organisations, Billing Parish Council and Northampton Volunteering Centre, for the short-term deposit of funds with the Council. Accounting regulations require that these be treated in the accounts as short-term borrowing. The interest rate applicable on these accounts is set quarterly using the Council's average investment rate for the previous quarter, less 0.5% to cover administrative costs. The range of balances in these accounts during the period April to September 2012 was between £90k and £239k, at interest rates between 0.53% (in quarter 1) and 0.75% (in quarter 2).
- 3.2.21 For consistency with accounting requirements:
 - The principal element of the HCA annuity repayment due within 12 months (£20k) is included as short term borrowing

• Current commitments on finance leases – i.e. amounts due within the current financial year – are not included in the short term borrowing balances shown.

Variations (if any) from or to agreed policies and practices

- 3.2.22 Compliance with agreed policies and practices has been monitored during the year to date.
- 3.2.23 An investment of £1m was made with Royal Bank of Scotland on 1 May 2012 for a period of two years (730 days). Whilst this investment was within the Council's own duration limits for the counterparty, it exceeded the Sector temporary duration limit in place for the counterparty, which is one year (364 days). The Chief Finance Officer regards the risk of default during the period of the investment, which is with a UK government nationalised/part nationalised bank, as minimal, being measured by Sector at a historic risk of default at 0.186%, using the methodology outlined at paragraph 3.2.10.
- 3.2.24 The Council's counterparty policies and strategy for 2012-13 are set out in the Treasury Management Strategy 2012-13 to 2014-15 report agreed by Council on 29 February 2012. The Chief Financial Officer has discretion during the financial year to:
 - Adjust the maximum lending limits in Schedule 1 to the Treasury Management Practices (TMPs) to enable the effective management of risk in relation to investment
 - Lift or increase the restrictions on the counterparty list and/or to adjust the associated lending limits on values and periods in the Treasury Strategy should it become necessary to enable the effective management of risk in relation to investments. At all times the Council's minimum level of credit risk, as set out at the Schedule to TMP 1, will be met.
- 3.2.25 The Chief Financial Officer has exercised those discretions as follows:
- 3.2.26 In the current economic climate, there are temporary restrictions in place on the duration of investments with individual counterparties, as advised by the Council's treasury advisers. As a result the Council is severely limited in its ability to place amounts for periods of over 3 months duration, and it was not possible to meet budgeted plans to place up to £10m of additional earmarked HRA funds for a period of up to two years without disadvantaging the General Fund.
- 3.2.27 Additionally it has been identified that the £7m limit in place for any single investment transaction does not meet the Council's needs in the current market, where funds over and above this amount regularly need to be placed in Money Market Funds or deposit accounts. It has been identified that the existing limit has been exceeded on a five occasions this financial year, with no increase to the risk level of the Council's investment portfolio.

3.2.28 In order to redress these issues the Chief Financial Officer has

- Amended the maximum value for any single investment transaction from £7m to £10m
- Amended the maximum level of investment with any counterparty or group of counterparties, set out in the Schedules to the TMPs, from £15m to £20m.
- Amended the counterparty limits in the Treasury Strategy to increase the maximum values for UK nationalised or part nationalised banking institutions to £20m from the existing £15m. This allows for an additional £5m to be placed with counterparties falling into this category without breaching the duration limits advised by the Council's treasury advisers.
- 3.2.29 The revised counterparty limits continue to meet the requirements of the Council's minimum level of credit risk, as set out at the Schedule to TMP 1. The following table sets out the Council's revised counterparty policies for 2012-13.

reco trea	estments may be placed with counterparties ommended by the Council's external sury advisors, and which meet the following eria:	Additional limits
(1)	UK counterparties	NBC additional limits in force will be £15m and a maximum of 2 years (729 days)
	Or	
(2)	UK nationalised or part nationalised banking institutions	NBC additional limits in force will be £20m and a maximum of 2 years (729 days)
	Or	
(3)	Non UK counterparties having a sovereign rating of AAA	NBC additional limits in force will be £15m and a maximum of 2 years (729 days)

3.2.30 Cabinet are asked to recommend to Council that they note the changes to the Council's Schedules to the Treasury Management Practices and the Treasury Strategy for 2012-13

Interim performance report

- 3.2.31 Investment performance to 30 September 2012 is attached at **Appendix G.** The monthly rate of return on investments has remained fairly steady throughout the year to date, averaging 1.24% over the period.
- 3.2.32 The variance between the Council's monthly rate of return on investments and the average 7-day Libid rate (at the time of investment) is used as a measure of treasury performance, where a positive variance reflects an enhanced level of performance.

3.2.33 Variance to the 7-day libid rate has averaged 0.80% during the year to date, against a target of 0.50%. The performance has mainly been achieved by taking a number of direct deals at enhanced rates with UK nationalised/part nationalised banks for periods in excess of 6 months.

Regular monitoring

- 3.2.34 An investment register is maintained, and updated on a daily basis, showing current investments and deposit account balances with counterparties used, investment durations and interest rates achieved.
- 3.2.35 Monthly reconciliations are completed for outstanding investment principal, interest received, outstanding borrowing principal and interest paid to ensure all transactions have been made and recorded accurately.
- 3.2.36 The Chief Finance Officer receives monthly treasury investment performance data and minutes from monthly treasury management meetings.
- 3.2.37 Prudential and treasury indicators are monitored on a regular basis. Any variances or breaches of the indicators are reported to Cabinet and Council on a timely basis. Appendix H contains treasury management indicator monitoring information at 30 September 2012. Appendix I contains prudential indicator monitoring information at 30 September 2012. Where appropriate figures include borrowings arising from finance leases. There have been no breaches of any indicators during the first half of the financial year.
- 3.2.38 The debt financing and debt management budgets have been monitored monthly since the start of the year, with any significant variances feeding into the dashboard reports to Cabinet. The debt financing budget forecast as at 30 September 2012 is attached at **Appendix J.** A net underspend of £218k is currently forecast for debt financing in 2012-13. The main components of this figure are made up as below:
 - £325k Reduced MRP (Minimum Revenue Provision) requirement, mainly due to capital financing decisions made in 2011-12 (the use of capital receipts instead of borrowing and changes from planned financing leading to MRP savings), and the carry forward of capital expenditure delaying MRP impact to future years.
 - £21k Savings on interest on finance leases, where actual liability is less than the amount budgeted.

Less

- £58k Reduction in investment interest, due to the Council carrying lower overall cash balances than in previous years, largely as a result of more timely capital programme spend in 2011-12 and 2012-13 than in previous years.
- £73k Recharge income from the HRA is forecast to be less than budgeted, due both to an increase in the levels of forecast average HRA balances, and the achievement of a higher than budgeted rate of return on investments.

4.1 Policy

- 4.1.1 The Council is required to adopt the latest CIPFA Treasury Management Code of Practice, and to set and agree the following policy and strategy documents:
 - a) Treasury Management Policy Statement
 - b) Treasury Management Practices (TMPs) and TMP Schedules
 - c) An annual Treasury Strategy incorporating:
 - (i) The Capital Financing and Borrowing Strategy for the year including:
 - The Council's policy on the making of Minimum Revenue Provision (MRP) for the repayment of debt, as required by the Local Authorities (Capital Finance & Accounting) (Amendments) (England) Regulations 2008.
 - The Affordable Borrowing Limit for the year as required by the Local Government Act 2003.
 - (ii) The Investment Strategy for the year as required by the CLG Guidance on Local Government Investments issued in 2004, and updated in 2010.

d) A mid-year review report and an annual review report of the previous year.

Items (a) to (c) are reported to Cabinet and Council as part of the budget setting process. The Council's Treasury Strategy for 2012-13 was approved by Council at its meeting on 29 February 2012.

4.1.2 The CIPFA Treasury Management Code of Practice requires the Council to place nominate a body (such as an audit or scrutiny committee) responsible for ensuring effective scrutiny of the treasury management strategy, policies and practices. The Audit Committee has been nominated for this role, which includes the review of all treasury management policies and procedures, the review of all treasury management reports to Cabinet and Council, and for making recommendations to Council.

4.2 Resources and Risk

- 4.2.1 The resources required for the Council's debt management and debt financing budgets are agreed annually through the Council's budget setting process. The debt financing budget position as at 30 September 2012 is shown at paragraph 3.2.38 and **Appendix J**.
- 4.2.2 The risk management of the treasury function is an integral part of day-to-day treasury activities. It is also specifically covered in the Council's Treasury Management Practices (TMPs), which are reviewed annually.

4.3 Legal

4.3.1 The Council is obliged to carry out its treasury management activities in line with statutory requirements and associated regulations and professional guidance. The relevant legislative and regulatory documents are referred to within the report and listed in the background papers.

4.4 Equality

- 4.4.1 An Equalities Impact Assessment (EIA) has been carried out on the Council's Treasury Management Strategy for 2012-13, and the associated Treasury Management Practices (TMPs) and Schedules to the TMPs.
- 4.4.2 The EIA assessment is that a full impact assessment is not necessary, as no direct or indirect relevance to equality and diversity duties has been identified.

4.5 Consultees (Internal and External)

- 4.5.1 Consultation on treasury management matters is undertaken as appropriate with the Council's treasury management advisor, Sector, and with the Portfolio holder for Finance.
- 4.5.2 The Audit Committee has been nominated by Council as the body responsible for ensuring effective scrutiny of the treasury management strategy, policies and practices. This role includes the review of all treasury management policies and procedures, the review of all treasury management reports to Cabinet and Council, and the making of recommendations to Council. Audit Committee reviewed and noted the draft treasury management mid-year report and Appendixes at their meeting on 5 November 2012.

4.6 How the Proposals deliver Priority Outcomes

4.6.1 Management of performance in relation to treasury management activities supports the Council's priority of providing quality services.

4.7 Other Implications

4.7.1 No other implications have been identified

5. Background Papers

Statute, Regulation and Guidance

Local Government Act 2003

Local Authorities (Capital Finance and Accounting) (England) Regulations 2003

CIPFA Prudential Code for Capital Finance in Local Authorities – Fully Revised Guidance Notes for Practitioners 2007

The Local Authorities (Capital Finance & Accounting) (Amendments) (England) Regulations 2008

CIPFA Prudential Code for Capital Finance in Local Authorities - 2011 Edition

CIPFA Treasury Management in the Public Services - Code of Practice and Cross-Sectoral Guidance Notes - 2011 Edition

CIPFA Treasury Management in the Public Services - Guidance Notes for Local Authorities including Police Authorities and Fire Authorities - 2011 Edition

CLG Guidance on Minimum Revenue Provision (11 March 2010)

CLG Guidance on Local Authority Investments (11 March 2010)

Localism Act 2011

Reports to Cabinet & Council

Treasury Strategy 2012-13 to 2014-15 – Report to Cabinet 22 February 2012 & Council 29 February 2012

Prudential Indicators for Capital Finance 2012-13 to 2014-15 – Report to Cabinet 22 February 2012 & Council 29 February 2012

Bev Dixon, Finance Manager – Capital & Treasury, ext 7401

Economic Update provided by Sector

1. Economic performance to date

Economic sentiment, in respect of the prospects for the UK economy to recover swiftly from recession, suffered a major blow in August when the Bank of England substantially lowered its expectations for the speed of recovery and rate of growth over the coming months and materially amended its forecasts for 2012 and 2013. It was noted that the UK economy is heavily influenced by worldwide economic developments, particularly in the Eurozone, and that on-going negative sentiment in that area would inevitably permeate into the UK's economic performance.

With regard to the Eurozone, investor confidence remains weak because successive "rescue packages" have first raised, and then disappointed, market expectations. However, the uncertainty created by the continuing Eurozone debt crisis is having a major effect in undermining business and consumer confidence not only in Europe and the UK, but also in America and the Far East/China.

In the UK, consumer confidence remains very depressed with unemployment concerns, indebtedness and a squeeze on real incomes from high inflation and low pay rises, all taking a toll. Whilst inflation has fallen considerably (CPI @ 2.6% in July), UK GDP fell by 0.5% in the quarter to 30 June, the third quarterly fall in succession. This means that the UK's recovery from the initial 2008 recession has been the worst and slowest of any G7 country apart from Italy (G7 = US, Japan, Germany, France, Canada, Italy and UK). It is also the slowest recovery from a recession of any of the five UK recessions since 1930 and total GDP is still 4.5% below its peak in 2008.

This weak recovery has caused social security payments to remain elevated and tax receipts to be depressed. Consequently, the Chancellor's plan to eliminate the annual public sector borrowing deficit has been pushed back further into the future. The Monetary Policy Committee has kept Bank Rate at 0.5% throughout the period while quantitative easing was increased by £50bn to £375bn in July. In addition, in June, the Bank of England and the Government announced schemes to free up banking funds for business and consumers.

On a positive note, despite all the bad news on the economic front, the UK's sovereign debt remains one of the first ports of call for surplus cash to be invested in and gilt yields, prior to the ECB bond buying announcement in early September, were close to zero for periods out to five years and not that much higher out to ten years.

2. Outlook for the next six months of 2012-13

The risks in economic forecasts continue unabated from the previous treasury strategy. Concern has been escalating that the Chinese economy is heading for a hard landing, rather than a gentle slowdown, while America is hamstrung by political deadlock which prevents a positive approach to countering weak growth. Whether the presidential election in November will remedy this deadlock is debatable but urgent action will be required early in 2013 to address the US debt position. However, on 13 September the Fed., announced an aggressive stimulus programme for the economy with a third round of quantitative easing focused on boosting the stubbornly weak growth in job creation, and this time with no time limit. They also announced that it was unlikely that there would be any increase in interest rates until at least mid 2015.

Eurozone growth will remain weak as austerity programmes in various countries curtail economic recovery. A crunch situation is rapidly developing in Greece as it has failed yet again to achieve deficit reduction targets and so may require yet another (third) bail out. There is the distinct possibility that some of the northern European countries could push for the ejection of Greece from the Eurozone unless its financial prospects improve, which does not seem likely at this juncture. A financial crisis was also rapidly escalating over the situation in Spain. However, in early September the ECB announced that it would purchase unlimited amounts of shorter term bonds of Eurozone countries which have formally agreed the terms for a bailout. Importantly, this support would be subject to conditions (which have yet to be set) and include supervision from the International Monetary Fund. This resulted in a surge in confidence that the Eurozone has at last put in place the framework for adequate defences to protect the Euro. However, it remains to be seen whether the politicians in charge of Spain and Italy will accept such loss of sovereignty in the light of the verdicts that voters have delivered to the politicians in other peripheral countries which have accepted such supervision and austerity programmes. The Eurozone crisis is therefore far from being resolved as yet. The immediate aftermath of this announcement was a rise in bond yields in safe haven countries, including the UK. Nevertheless, this could prove to be as short lived as previous "solutions" to the Eurozone crisis.

The Bank of England Quarterly Inflation Report in August pushed back the timing of the return to trend growth and also lowered its inflation expectations. Nevertheless, concern remains that the Bank's forecasts of a weaker and delayed robust recovery may still prove to be over optimistic given the world headwinds the UK economy faces. Weak export markets will remain a drag on the economy and consumer expenditure will continue to be depressed due to a focus on paying down debt, negative economic sentiment and job fears. The Coalition Government, meanwhile, is likely to be hampered in promoting growth by the requirement of maintaining austerity measures to tackle the budget deficit.

The overall balance of risks is, therefore, weighted to the downside:

- We expect low growth in the UK to continue, with Bank Rate unlikely to rise in the next 24 months, coupled with a possible further extension of quantitative easing. This will keep investment returns depressed.
- The expected longer run trend for PWLB borrowing rates is for them to eventually rise, primarily due to the need for a high volume of gilt issuance in the UK and the high volume of debt issuance in other major western countries. However, the current safe haven status of the UK may continue for some time, tempering any increases in yield.
- This interest rate forecast is based on an assumption that growth starts to recover in the next three years to a near trend rate (2.5%). However, if the Eurozone debt crisis worsens as a result of one or more countries having to leave the Euro, or low growth in the UK continues longer, then Bank Rate is likely to be depressed for even longer than in this forecast.

	Dec-12	Mar-13	Jun-13	Sep-13	Dec-13	Mar-14	Jun-14	Sep-14	Dec-14	Mar-15
BANK RATE	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.50	0.75	1.00
3m LIBID	0.60	0.60	0.60	0.60	0.60	0.60	0.70	0.90	1.10	1.40
6m LIBID	0.85	0.85	0.85	0.85	0.85	1.00	1.10	1.30	1.50	1.80
12m LIBID	1.30	1.30	1.30	1.40	1.50	1.70	1.90	2.10	2.30	2.60
5yr PWLB	1.50	1.50	1.50	1.60	1.70	1.80	1.90	2.00	2.10	2.30
10yr PWLB	2.50	2.50	2.50	2.60	2.70	2.80	2.90	3.00	3.20	3.30
25yr PWLB	3.70	3.70	3.70	3.80	3.80	3.90	4.00	4.10	4.20	4.30
50yr PWLB	3.90	3.90	3.90	4.00	4.00	4.10	4.20	4.30	4.40	4.50

Sector's interest rate forecast

The above Sector forecasts for PWLB rates incorporate the introduction of the **PWLB certainty rate** in November 2012 which will reduce PWLB borrowing rates by 0.20% for most local authorities.

Outstanding Investments at 30th September 2012

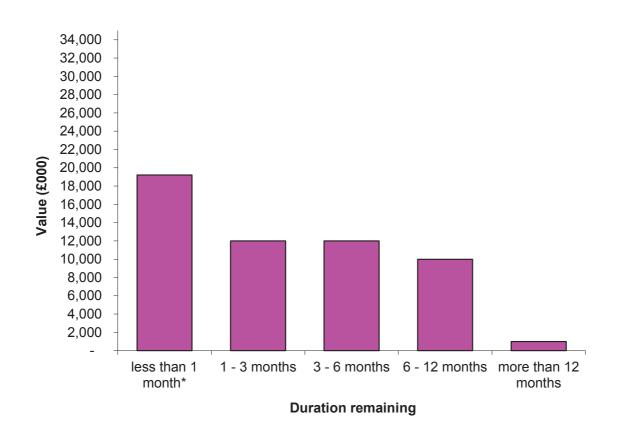
Deposit Accounts, Call Accounts & Money Market Funds

Counterparty	Balance (£000)
<i>Deposit Accounts</i> HSBC Bank plc	50,000
<i>Call Accounts</i> Bank of Scotland plc 95 day notice	5,000,000
Money Market Funds Ignis Sterling Liquidity Fund Insight Liquidity Fund LGIM Liquidity Fund	5,250,000 3,920,000 10,000,000
Total Deposit Accounts, Call Accounts & Money Market Funds	24,220,000

Fixed Term Investments

			Value Invested
Counterparty	Start Date	End Date	(£000)
Bank of Scotland PLC	02/12/2011	30/11/2012	5,000,000
Royal Bank of Scotland	02/04/2012	02/01/2013	2,000,000
Royal Bank of Scotland	17/04/2012	18/02/2013	3,000,000
Royal Bank of Scotland	17/04/2012	16/04/2013	5,000,000
Royal Bank of Scotland	01/05/2012	01/05/2014	1,000,000
Royal Bank of Scotland	19/06/2012	20/03/2013	2,000,000
Bank of Scotland PLC	13/08/2012	12/08/2013	5,000,000
Landesbank Berlin AG	15/08/2012	15/11/2012	3,000,000
Landesbank Berlin AG	03/09/2012	22/11/2012	4,000,000

Total Fixed Term Investments	30,000,000
Total Investments at 30 September 2012	54,220,000



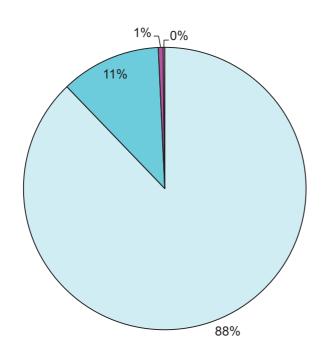
Maturity profile of investments (days remaining at 30 Sept 2012)

	Value	
Duration remaining	(£000)	% of total
less than 1 month*	19,220	36
1 - 3 months	12,000	22
3 - 6 months	12,000	22
6 - 12 months	10,000	18
more than 12 months	1,000	2
Total	54,220	100

* Includes instant access deposit accounts and money market funds

Long Term Borrowing as at 30th September 2012

	Proportion Principal of Debt		Range of Interest Rates Paid to 30/09/2012	
			From	То
	£'000	%	%	6
Public Works Loan Board Fixed Rate Maturity Loans	190,113	87.82	1.24	3.97
Money Market LOBO Loans	24,788	11.45	4.85	7.03
Homes and Communities Agency (HCA) Annuity Loan	1,170	0.54	9.25	9.25
Finance Leases (Non-current)	418	0.19	4.04	8.06
Total Long Term Debt Outstanding at 30th September 2012	216,490	100		

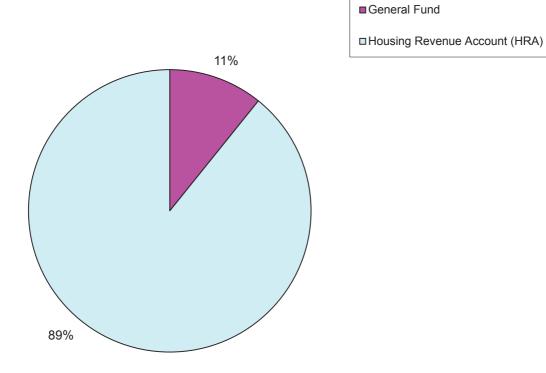


 Public Works Loan Board Fixed Rate Maturity Loans
 Money Market LOBO Loans
 Homes and Communities Agency (HCA) Annuity Loan
 Finance Leases (Non-current)

Figures shown at amortised cost

Long Term Borrowing as at 30th September 2012

	Principal	Proportion of Debt	Range of Rates	
	-		From	То
	£'000	%	0	6
General Fund	23,356	10.79	3.47	9.25
Housing Revenue Account (HRA)	193,134	89.21	1.24	4.85
Total Long Term Debt Outstanding at 30th September 2012	216,490	100		



Figures shown at amortised cost

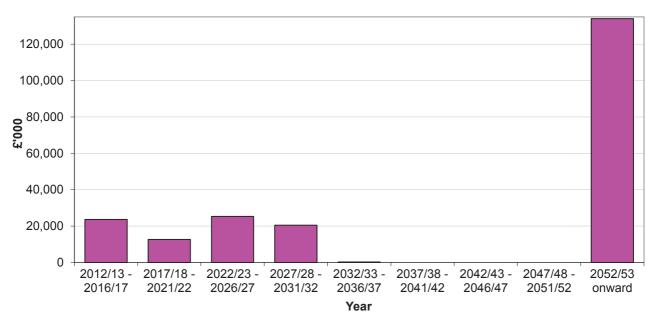
Time Frame	Value of Loans Maturing £'000	Proportion of Long Term Debt %
Within: 5 years	23,673	11.0
10 years	12,592	5.8
15 years	25,272	11.7
20 years	20,423	9.4
25 years	229	0.1
30 years	0	0.0
35 years	0	0.0
40 years	0	0.0
Over: 40 years	134,000	62.0
Total	216,188	100

Long Term Debt Maturity Profile as at 30th September 2012

The LOBO loans mature in 2014-15 (\pounds 15.6m) and in 2065/66 (\pounds 9m).

Twelve PWLB Loans mature between 2016 and 2028 (£65m), with the final loan repayment due in 2061-62 (£125m). The HCA annuity is repaid across the term of the loan, with the final payment due in 2033-34.

The greater amount of finance leases (£331k) mature within the next five years, the remainder (£87k) mature within ten years.

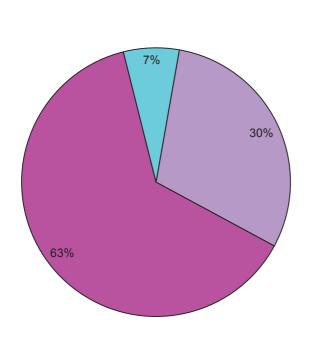


Long Term Debt Maturity Profile as at 30th September 2012

Figures shown at cash value rather than amortised cost to reflect commitment at maturity

Short Term Borrowing as at 30th September 2012

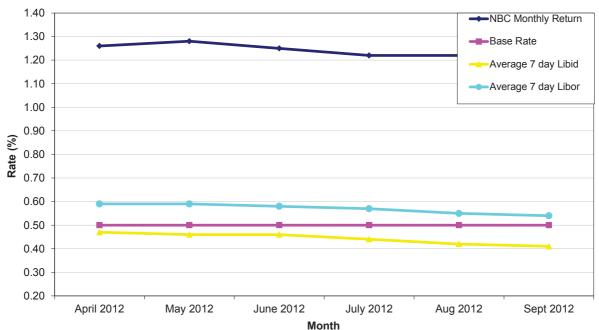
	Principal	Proportion of Debt	•	
			From	То
	£'000	%	%	6
Northampton Volunteering Centre 7 Day Notice Account	90	30	0.53	0.75
Billing Parish Council 7 Day Notice Account	189	63	0.53	0.75
Homes and Communities Agency (HCA) principal due within one year	20	7	9.25	9.25
Total Debt Outstanding at 30th September 2012	299	100		



- Northampton Volunteering Centre 7 Day Notice Account
- Billing Parish Council 7 Day Notice Account
- Homes and Communities Agency (HCA) principal due within one year

Figures shown at cash value

Investment Performance 2012-13



Temporary Investments - Comparison of Monthly Rate of Return to Base Rate and 7 Day Libid Rate					
Month	NBC Monthly Return	Base Rate	Average 7 day Libid	Average 7 day Libor	Variance - Monthly Return - Libid
	%	%	%	%	%
April 2012	1.26	0.50	0.47	0.59	0.79
May 2012	1.28	0.50	0.46	0.59	0.82
June 2012	1.25	0.50	0.46	0.58	0.79
July 2012	1.22	0.50	0.44	0.57	0.78
Aug 2012	1.22	0.50	0.42	0.55	0.80
Sept 2012	1.22	0.50	0.41	0.54	0.81
Average to 30/09/12	1.24	0.50	0.44	0.57	0.80

Average LIBID and LIBOR rates supplied by Sector Treasury Services originally to 4 decimal places rounded to 2 decimal places above.

The monthly rate of return is the average interest rate the Council achieved on fixed investments and deposit account balances it held during the month.

The average 7 day Libid/Libor rate is the rate of return the Council would have achieved in the month if the interest rate applicable on fixed investments held during the month had been the 7 day Libid/Libor rate at the time of investment, and interest had been calculated daily for deposit accounts using the 7 day Libid/Libor rate for each day.

The monthly return - Libid variance is the difference between the rate achieved during the month and the rate that could have been achieved at the average 7 day Libid rate as defined above.

Treasury Indicators monitoring at 30 September 2012

1a. Upper limits on interest rate exposures - Investments

Upper limits on interest rate exposures - Investments				
	2012-13	2012-13	2012-13	
	Limit %	Actual at 30/09/2012 %	Maximum to 30/09/2012 %	
Fixed Interest Rate Exposures	100%	55%	65%	
Variable Interest Rate Exposures	100%	45%	60%	

1b. Upper limits on interest rate exposures - Borrowing

Upper limits on interest rate exposures - Borrowing				
	2012-13	2012-13	2012-13	
	Limit %	Actual at 30/09/2012 %	Maximum to 30/09/2012 %	
Fixed Interest Rate Exposures	100%	89%	89%	
Variable Interest Rate Exposures	100%	11%	12%	

1c. Upper limits on interest rate exposures - Net borrowing

Upper limits on interest rate exposures - Net borrowing				
	2012-13	2012-13	2012-13	
	Limit %	Actual at 30/09/2012 %	Maximum to 30/09/2012 %	
Fixed Interest Rate Exposures	150%	100%	108%	
Variable Interest Rate Exposures	150%	0%	6%	

Note: In the three indicators above the maximum values may relate to different points in time and may not therefore add up to 100% in each indicator

2. Total principal sums invested for periods longer than 364 days

Upper limit on investments for periods longer than 364 days			
	2012-13	2012-13	2012-13
	Limit £000	Actual at 30/09/2012 £000	Maximum to 30/09/2012 £000
Investments longer than 364 days	9,000	1,000	1,000

3. Maturity Structure of Borrowing

Maturity structure of borrowing			
	2012-13	2012-13	2012-13
	Lower Limit	Upper Limit	Actual at
	%	%	30/09/2012
			%
Under 12 months	0%	25%	11%
1-2 years	0%	25%	0%
2-5 years	0%	60%	4%
5-10 years	0%	100%	6%
Over 10 years	0%	100%	79%

Note: The guidance for this indicator requires that LOBO loans are shown as maturing at the next possible call date rather than at final maturity. The Council's three LOBO loans are therefore included in the figure maturing in under 12 months. This presentation differs from that in Annex E, where LOBO loans are included at their final maturity date. In the current low interest rate environment the likelihood of the interest rates on these loans being raised and the loans requiring repayment at the break period is extremely low.

Prudential Indicators Montoring at 30 September 2012

Affordability

a) Estimate of the ratio of financing costs to net revenue stream

Ratio of financing costs to net revenue stream			
	2012-13	2012-13	
	Estimate	Estimate at	
	%	30/09/2012	
		%	
General Fund	6.98%	4.73%	
HRA	28.51%	32.54%	

b) Estimate of the incremental impact of capital investment decisions on the council tax

Estimates of incremental impact of new capital investment decisions on the			
Council Tax			
	2012-13		
Estimate			
£.p			
General Fund	0.21		

This indicator is set before the start of the financial year, in the context of the budget setting process, which feeds into the setting of Council Tax and Housing Rents. As these are set and fixed for the financial year ahead, any capital investment decisions made during the year cannot impact on the existing Council Tax and Housing rent levels. This means that new capital investment plans approved during the year must be funded externally or from within existing resources.

c) Estimate of the incremental impact of capital investment decisions on the housing rents

Estimates of incremental impact of new capital investment decis	ions on average
weekly housing rents	
	2012-13
	Estimate
	£.p
Housing Revenue Account	5.08

This indicator is set before the start of the financial year, in the context of the budget setting process, which feeds into the setting of Council Tax and Housing Rents. As these are set and fixed for the financial year ahead, any capital investment decisions made during the year cannot impact on the existing Council Tax and Housing rent levels. This means that new capital investment plans approved during the year must be funded externally or from within existing resources.

Prudence

d) Net borrowing and the capital financing requirement (CFR)

Net external de	ebt less than CFR	l		
	2012-13	2012-13	2012-13	2012-13
	£000	Position at	Maximum Net	Forecast
		30/09/2012	to 30/09/2012	Maximum
		£000	£000	£000
Borrowing	215,809	216,088	216,138	216,138
Less investments	81,970	54,220	37,071	37,071
Net external debt	133,839	161,868	179,067	179,067
2010-11 Closing CFR (Forecast)	25,043	215,440	215,440	215,440
Changes to CFR:	0	0	0	0
2011-12	(7,658)	3,376	3,376	3,376
2012-13	(10,974)	2,964	2,964	2,964
2013-14	528	(95)	(95)	(95)
Adjusted CFR	203,622	221,684	221,684	221,684
Net external debt less than adjusted CFR	Yes	Yes	Yes	Yes

Capital Expenditure

e) Estimate of capital expenditure

Capital Expenditure		
	2012-13	2012-13
	Estimate	Estimate at
	£000	30/09/2012
		£000
General Fund	12,753	18,316
HRA	17,830	21,718
Total	30,583	40,034

f) Estimates of capital financing requirement (CFR)

Capital Financing Requirement (Closir	ng CFR)	
	2012-13	2012-13
	31 March 2013	31 March 2013
	Estimate	Forecast at
	£000	30/09/2012
General Fund	31,686	32,012
HRA	182,382	186,803
Total	214,068	218,816

External Debt

g) Authorised limit for external debt

Authorised lim	it for external deb	t		
	2012-13	2012-13	2012-13	2012-13
	Limit	Actual at	Maximum to	Forecast
	£000	30/09/2012	30/09/2012	Maximum
		£000	£000	£000
Borrowing	245,000	216,088	216,168	216,168
Other long-term liabilities	5,000	557	557	557
Total	250,000	216,645	216,725	216,725

h) Operational boundary for external debt

Operational boun	dary for external c	lebt		
	2012-13	2012-13	2012-13	2012-13
	Boundary	Actual at	Maximum to	Forecast
	£000	30/09/2012	30/09/2012	Maximum
		£000	£000	£000
Borrowing	240,000	216,088	216,168	216,168
Other long-term liabilities	5,000	557	557	557
Total	245,000	216,645	216,725	216,725

h) Adoption of the CIPFA code of Practice for Treasury Management in the Public Services

The Council has adopted CIPFA's Treasury Management in the Public Services: Code of Practice and Cross Sectoral Guidance Notes (the Code). The adoption of the Code is recorded in the Council's Constitution at paragraph 6.10.1 of the Financial Regulations.

h) HRA Limit on Indebtedness

Capital Financing Requirement (Closir	ng CFR)	
	2012-13	2012-13
	Limit	HRA CFR at
	£000	30/09/2012
		£000
Total	208,401	186,803

			01010		
		To 3(To 30 September 2012	12	
	Budget	Actual	Variance to Budget	Forecast	Variance to Budget
	£	ч	ੇ ਪ	ъ	, сч
	1,281,170	694,768	(586,402)	1,275,303	(5,867)
	390	1,077	687	2,153	1,763
	20,820	1,089	(19,731)	0	(20,820)
	3,080 1 670	1,001	(2,079) (1,670)	3,578 1 480	498 (190)
	0.00,1	D	(0.0.1)	00f	
	1,307,130	697,934	(609,196)	1,282,514	(24,616)
	(100,000)	(5,218)	94,782	(110,524)	(10,524)
	(317,690)	(62,357)	255,333	(288,390)	29,300
	(317,690)	(123,461)	194,229	(281,300)	36,390
	(109,000)	(109,424)	(424)	(109,424)	(424)
	0	35	35	0	0
	0	50,967	50,967	3,968	3,968
	(844,380)	(249,457)	594,923	(785,670)	58,710
	1,144,620	0	(1,144,620)	819,632	(324,988)
n balances	62,450	0	(62,450)	182,672	120,222
(under funded CFR)	110,640	0	(110,640)	78,459	(32,181)
	(99,920)	0	99,920	(114,710)	(14,790)
	1,217,790	0	(1,217,790)	966,054	(251,736)
	1,680,540	448,477	(1,232,063)	1,462,898	(217,642)

DEBT FINANCING BUDGET MONI

Debt Financing & Interest

Interest Payable

Interest on Short Term Borrowing Interest on Long Term Borrowing Other Miscellaneous Interest Interest on Finance Leases Amortisation Adjustments

Total Interest Payable

Interest Receivable

Short Term Investment Interest Received Long Term Investment Interest Received Cash Equivalents Interest Received Other Miscellaneous Interest Interest on Finance Leases Amortisation Adjustments Page 34

Total Interest Receivable

Other Debt Financing Transactions

HRA interest (Internal Borrowing) ((Over)/L Recharges to/from HRA - Interest on cash HRA Debt Management Expenses Minimum Revenue Provision

Total Other Debt Financing Transactions

Total Debt Financing & Interest

Treasury Management Mid Year Report 2012-13 - Amendment

Cabinet Report Paragraph 3.2.38 (page 17) and Appendix J (Page 34)

- 3.2.38 The debt financing and debt management budgets have been monitored monthly since the start of the year, with any significant variances feeding into the dashboard reports to Cabinet. The debt financing budget forecast as at 30 September 2012 is attached at Appendix J. A net underspend of £77k is currently forecast for debt financing in 2012-13. The main components of this figure are made up as below:
 - Minimum Revenue Provision, which is the amount required to be set aside to finance borrowing (including finance leases) is £325k below budget, mainly due to capital financing decisions made in 2011-12 (the use of capital receipts instead of borrowing and changes from planned financing leading to MRP savings), and the carry forward of capital expenditure delaying MRP impact to future years. £141k of this saving has been transferred to a debt financing earmarked reserve to mitigate risk in the investment interest budgets in 2013-14 against a background of falling interest rates.
 - An amount of £109k interest on a backdated VAT claim has been received from HMRC. This has also been transferred to the debt financing earmarked reserve.
 - Further savings arise from interest on finance leases, where actual liability is around £21k less than the amount budgeted.

Less

- Income from investments is forecast to be below budget by around £58k, due to the Council carrying lower overall cash balances than in previous years, largely as a result of more timely capital programme spend in 2011-12 and 2012-13 than in previous years.
- Recharge income from the HRA is forecast at around £73k less than budgeted, due both to an increase in the levels of forecast average HRA balances, and the achievement of a higher than budgeted rate of return on investments.

Annex J

ADDENDUM

Budget Actual E E E 1,281,170 694 390 1 20,820 1 3,080 1 1,670	To 30 tual £ 694,768 1,077 1.089	September 2012 Variance to Budget	12	Variance to
Ac 390 820 080 670	ual 94,768 1,077 1.089	Variance to Budget		Variance to
	റ	נממעכי	Forecast	Budget
	94,768 1,077 1.089	ц	ત્મ	ц
	94,768 1,077 1.089			
390 20,820 3,080 1,670	1,077 1.089	(586,402)	1,275,303	(5,867)
20,820 3,080 1,670	1.089	687	2,153	1,763
3,080 1,670		(19,731)	0	(20,820)
1,0/0	1,001	(2,079)	3,578	498
	D	(1,070)	1,480	(061)
1,307,130 6	697,934	(609,196)	1,282,514	(24,616)
(100,000)	(5,218)	94,782	(110,524)	(10,524)
(317,690) (6	(62,357)	255,333	(288,390)	29,300
(317,690) (12	(123,461)	194,229	(281,300)	36,390
(109,000) (10	(109,424)	(424)	(109,424)	(424)
	35	35	0	0
0	50,967	50,967	3,968	3,968
(844 380) (27	249 457)	594 923	(785.670)	58 710
1,003,620	0	(1,003,620)	819,632	(183,988)
62,450	0	(62,450)	182,672	120,222
110,640	0	(110,640)	78,459	(32,181)
(99,920)	0	99,920	(114,710)	(14,790)
1,076,790	0	(1,076,790)	966,054	(110,736)
1,539,540 4	448,477	(1,091,063)	1,462,898	(76,642)

DEBT FINANCING BUDGET MONITORING

Debt Financing & Interest

Interest Payable

Interest on Long Term Borrowing Interest on Short Term Borrowing Other Miscellaneous Interest Interest on Finance Leases Amortisation Adjustments

Total Interest Payable

Interest Receivable

Long Term Investment Interest Received Short Term Investment Interest Received Cash Equivalents Interest Received Other Miscellaneous Interest Interest on Finance Leases Amortisation Adjustments Page 36

Total Interest Receivable

Other Debt Financing Transactions

HRA interest (Internal Borrowing) ((Over)/under funded CFR) HRA Debt Management Expenses Recharges to/from HRA - Interest on cash balances Minimum Revenue Provision

Total Other Debt Financing Transactions

Total Debt Financing & Interest

Appendices 0



AUDIT COMMITTEE REPORT

Report Title	ABSENCE MANAG	EMENT PERFORMANCE INDICATOR
AGENDA STATUS:	PUBLIC	
Audit Committee Mee	ting Date:	05 November 2012
Policy Document:		No
Directorate:		Resources
Accountable Cabinet	Member:	Cllr Alan Bottwood

1. Purpose

1.1 This paper provides a summary of absence performance benchmarking data and a summary explanation of medical suspension.

2. Recommendations

2.1 To note the paper.

3. Issues and Choices

3.1 Report Background

- 3.1.1 Audit Committee on 26th September requested comparison figures of sickness absence at other local authorities and details of medical suspension.
- 3.1.2 Benchmarking data Northampton Borough Council participates in the CIPFA Human Resources Benchmarking Club on an annual basis. The outturn data for 2011/12 was submitted to CIPFA in May and the final report is released in July. The participating authorities are of varying size and range from an employee headcount of 521 to 947. For the year 2011-12, Northampton Borough Council's employee headcount was 911. Graphs extracted from the report are shown below. Each bar in the graph represents an organisation's value, Northampton Borough Council's bar is highlighted in black.

The authorities in the CIPFA Benchmarking Club are broken down as per the table below:

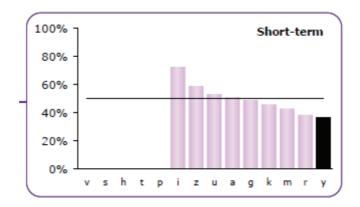
Member Type	Number
Borough Council	7
District Council	3
City Council	2
Housing Association	1

Of the seven other Borough Council's five are comparable in relation to the way sickness absence is managed.

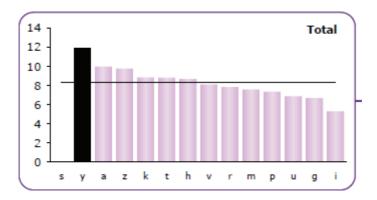
The employee headcount for each of the five Borough Council's is lower than Northampton Borough Council, nevertheless the results for sickness absence are calculated based on an average Full Time Equivalent.

The comparable Borough Councils are coded as a, z, I, r, and v in the graphs below.

3.1.3 Short-term sickness absence - The benchmarking data for short-term sickness absence identifies that Northampton Borough Council is ranked the best in controlling short-term absence levels. The graph below shows the Short-Term sickness absence comparison to the participating authorities.



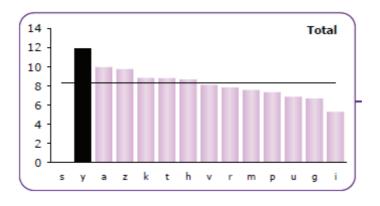
3.1.4 Long-term sickness absence - The benchmarking data for long-term sickness absence identifies that Northampton Borough Council is ranked the worst in controlling long-term absence levels. Actions are in place to reduce the long-term sickness absence levels at Northampton Borough Council. Wellness Recovery Action Plan (RAP) are used as a focussed casework approach to support employees and encourage early return to work. The graph below shows the Long-Term sickness absence comparison to the participating authorities.



3.1.5 The distribution of Short-term and long-term sickness absence of Northampton Borough Council and the average of the participating authorities is shown in the graph below.

	%	Avg
Short-term	36%	50%
Long-term	64%	50%

3.1.6 Total sickness absence - The benchmarking data for total sickness absence identifies that Northampton Borough Council has higher sickness absence that the participating authorities. The graph below shows the total sickness absence comparison to the participating authorities.



3.1.7 Medical Suspensions – there are currently no medical suspensions in the Council. Medical suspensions are used very infrequently when a Manager has serious concerns that the employee is not fit to return to work for medical reasons, or that their GP has declared them fit to return with restrictions that cannot be practically accommodated. In these circumstances advice is sought from HR and the Council's Occupational Health advisers. Whilst on medical suspension, employees remain on full pay. The reason for medical suspension is to ensure that staff are not put at unnecessary risk and that their condition is not exacerbated.

4. Background Papers

4.1 None

Catherine Wilson, Head of Business Change – ext 7377

Appendices

1



AUDIT COMMITTEE REPORT

Report Title	PERFORMAN 2012	ICE MONITORING TO END OF SEPTEMBER
AGENDA STATUS:	PUBLIC	
Audit Committee Mee	eting Date:	5 November 2012
Policy Document:		No
Directorate:		Resources
Accountable Cabinet	Member:	Cllr Alan Bottwood

1. Purpose

1.1 This report presents the Council's key performance exceptions for the year to date.

2. Recommendations

2.1 That Audit Committee note the contents of the report.

3. Issues and Choices

3.1 Report Background

3.1.1 The purpose of this report is to highlight the performance exceptions for the year to date. Performance monitoring by exception and using it to improve performance is good practice in terms of efficient and effective management. It focuses on the key areas and therefore contributes directly to the priorities of sustaining "effective and prudent financial management" and being "an agile transparent organisation with good governance".

3.2. Issues

3.2.1 Performance Exceptions on Corporate Plan Priorities

This section of the report brings to the attention of Audit Committee those measures that are under (\bigtriangleup) or over (\bigcirc) performing by corporate priority against their profiled monthly targets. Appendix 1 provides further detail of the issues and actions being taken by service areas.

Theme 1 – Your Town

Measure	Portfolio	Performance	Actual	Target
BV012_12r Ave. no. of days/shifts lost to sickness for rolling 12 month period (M)	Finance		11.93	10
ESC01 No. of missed Bins/Boxes as a % of those collected (M)	Environment		0.03	0.02
ESC02 % missed bins corrected within 24hrs of notification (M)	Environment		77.46	100
ESC07 % of Land and Highways assessed falling below acceptable level - Graffiti (NI195c) (4M)	Environment		1.33	0.33
HI 12 Rent collected as a proportion of rent owed on HRA dwellings % exc.arrears brought forward (M)	Housing		97.98	99.3
PP06 % change in serious acquisitive crime from the baseline (M)	Leader		5.85	-2.5
TCO05n Town Centre footfall (Q)	Regeneration, Enterprise & Planning		8,005,195.00	8,584,541.00

Measure	Portfolio	Performance	Actual	Target
AST12 % achieved where return on (sub group) investment properties meets agreed target rate (M)	Finance		91.25	86
ESC04 % household waste recycled and composted (NI192) (M)	Environment	٠	49.63	47
ESC05 % of Land and Highways assessed falling below an acceptable level - Litter (NI195a) (4M)	Environment	٠	2.83	4
ESC10 Level of quality against an agreed standard - Open Spaces & Parks - Litter (%) (Q)	Environment		0.82	4
HI 01 Average time taken to re-let local authority homes (days) (M)	Housing		15.96	20
NI157: Percentage of all planning applications determined within 13 weeks (M)	Regeneration, Enterprise, & Planning	٠	96.47	74
NI157a LM Percentage of 'large scale' major planning apps determined within 13 weeks (M)	Regeneration, Enterprise & Planning	٠	87.5	60
NI157a SM Percentage of 'small scale' major planning apps determined within 13 weeks (M)	Regeneration, Enterprise & Planning		78.26	60
PP09 Overall crime figure for the period (M)	Leader		10,093.00	10,614.00
PP14 % change in Violence Offences (M)	Leader		-4.57	-1.75
RB07 Total % of debt outstanding, not in recovery and overdue (M)	Finance	٠	4.68	9
TCO02 Number of events delivered in partnership: parks and open spaces (Q)	Community Engagement		11	7

Theme 2 – You

Measure	Portfolio	Performance	Actual	Target
CEX01 Total number of Local Goverment Ombudsman First Enquiries (cases completed) (Q)	Leader		13	10
HI 09 Homeless households for whom casework advice resolved their situation (M)	Housing		688	1,000.00
CEX02 Av no. of days taken to deal with LG Ombudsman First Enquiries (cases completed) (Q)	Leader	•	17.23	28
CS05 Percentage satisfied with the overall service provided by the Customer Service Officer (M)	Community Engagement	•	95.03	90
HI 07 Number of households living in temporary accommodation (NI156) (M)	Housing	٠	43	50
LT02 Total No. of people enrolled in swimming program (M)	Community Engagement	٠	2,349.00	2,095.00
RB01 Time taken to process Housing Benefit/CTB new claims and change events - days (M)	Finance	•	10.68	12.17

3.2.2 Data Quality

The Council has processes in place to ensure that the data and information it provides to support management decision making is as reliable as possible. The Council has a strategy to improve data quality and service areas are working to achieve the objectives within it. This is closely linked to the Council's risk assessment processes and is monitored each month as part of the Council's Performance Management Framework.

3.3 Choices (Options)

3.3.1 Audit Committee is asked to note the reported position.

4. Implications (including financial implications)

4.1 Policy

4.1.1 Corporate measures are monitored regularly to track progress towards delivering our priorities, as detailed in the Council's Corporate Plan. Service areas annually develop objectives, measures and targets to ensure the delivery of the Corporate Plan through the service planning process. The monitoring of progress is through the Performance Management Framework.

4.2 Resources and Risk

4.2.1 All objectives, measures and actions within the Service Plans are risked assessed and challenged before final approval. The challenge process includes the agreement of performance targets and the capacity / ability to deliver the plans with appropriate resource set aside to do so.

4.3 Legal

4.3.1 There are no specific legal implications arising from this report.

4.4 Equality

4.4.1 There are no specific equalities implications arising from this report.

4.5 Consultees (Internal and External)

- 4.5.1 Heads of Service and Budget Managers and Management Board are consulted as part of the budget and performance monitoring process on a monthly basis.
- 4.5.2 Performance data is published on the NBC website.

4.6 Other Implications

4.6.1 There are no other implications arising from this report.

5. Background Papers

5.0.1 Appendix 1 – Corporate Performance All Measures Report

Catherine Wilson, Head of Business Change, 01604 837103 Isabell Procter, Director of Resources, 01604 838757 Management Board, C/o David Kennedy, Chief Executive, 01604 837726 **APPENDIX 1**

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for Sep 2012
Sep
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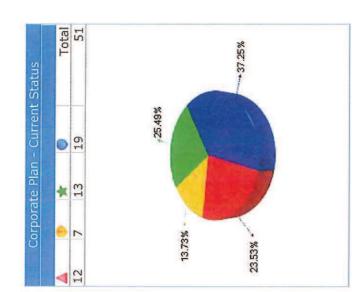
Key Exceptional or over performance On or exceeding target Within agreed tolerances Outside agreed target tolerance Good to be low: Wonse Good to be High: Worse Good to be High: Worse No change No change No data available No data available
K Exceptional On or excee Vithin agree Good to be I Good to be I Good to be I No change No change No data ava

NBC Corporate Plan

The table below has been included for informational purposes, and shows the current year to date performance of each element of the Corporate Plan. The Alerts are generated from the PIs which each Service Area aligned to the 8 priorities during the service planning process.

The score shown against the Corporate Plan corresponds to the performance tracker definition. (<65% = Red, 65% to 85% Green, >85% Blue)

Corporate Plan	
	Score YTD
Putting Northampton back on track	76 %
Theme	
	OTY
Your Town - A town to be proud of	*
You - How your Council will support and empower you and your community	



Your Town

	Mascire TD 8.	a Ct							Your Town	UMO					Parf vc	
Polarity	Name	8	Jun 12	Period	Jul 12	Period	Aug 12	Period	Sep 12	Period	Overall perf. to date	Ę	Current Profiled Target	Outturn Target	same time	YTD value same time last year
Bigger is Better	AST05a External rental income demanded against budget income (M)	CartoSa External rental income against budgeted income (M)	96.86 %		97.15 %	<u>)</u> %	97.21 %	٠	96.68 %	•	96.68 %	•	100.00 %	100.00 %		93.92 %
We are	currently be	low the renta	We are currently below the rental targets due to vacant properties. These properties are	vacant	properties. 1	These prop	erties are cur	rently be	ing marketed	I To Let a	and are generating	interes	currently being marketed To Let and are generating interest from prospective tenants.	ants.		_
Smaller s Better	AST05b % commercial rent demanded within the last 12 months (more than 2 months ir arrears) (M)	AST05b % commercial rent demanded within the last 12 months (nore months in arreas) (M)	2.46 %	*	2.68 %	*	2.92 %	*	3.75 %	*	3.75 %	*	5.00 %	5.00 %	•	5.69 %
Any invo	ices older t	han 28 July 2	Any invoices older than 28 July 2012 are classed as being more than 2 months in arrears.	as bein	g more than	1 2 months	in arrears.									
There has mprove th	There has been a further increa mprove the figure next.	her increase i xt month.	n the percentag	je of arr	ears due to l	Delapre G	olf Club and E	interprise	Managed Se	rvices no	ot paying their July i	invoice	There has been a further increase in the percentage of arrears due to Delapre Golf Club and Enterprise Managed Services not paying their July invoice. The Enterprise invoices have since been cleared which should help to mprove the figure next month.	ces have since be	en cleared whi	ich should help to
F																
age ^{si} ag7	AST12 % achieved where return on (sub group) investment properties meets agreed target rate (M)	% I where n (sub int is meets arget	91.25 %	۰	91.25 %	0 %	91.25 %	٠	91.25 %	۰	91.25 %	٥	86.00 %	86.00 %	*	89.16 %
The perc	entage of p	roperties mee	The percentage of properties meeting the agreed target return for Sentember 2012 is 91	I target	return for Se	antember	2012 is 91 3%									
The 86% or Regent	arget is ext arguin, Entu e that diffici	The 86% target is exceeded for the 6th mu or Regeneration, Enterprise and Planning. Mease note that difficult economic conditio meeting the agreed target return. Under p	e 6th month sin a 6th month sin anning. conditions in 20 Juder performin	ce April ce April 12 affec 13 assets	2012 throug t the occupa	th active r	route investmer y be consider	°. If the invi nt proper	estment portf ty. This situa investment o	olio and tion is lik	the completion of s cely to result in a hi al, additional dispose	ales of gher tu als are	The S6% target is exceeded for the 6th month since April 2012 through active management of the investment portfolio and the completion of sales of assets approved for disposal by cabinet or by the cabinet member repont or Regeneration, Enterprise and Planning. Please note that difficult economic conditions in 2012 affect the occupation of NBC's investment property. This situation is likely to result in a higher turnover of tenants in some locations and a fall in the numbers of property meeting the agreed target return. Under performing assets are reviewed and may be considered for reinvestment or disposal, additional disposals are identified and property reviews are on-going through 2012/13.	isposal by cabine ome locations an y reviews are on-	t or by the cal d a fall in the I- going through	The processes of provide an entropy of agreed any entropy for the properties of the investment portfolio and the completion of sales of assets approved for disposal by cabinet or by the cabinet member reponsible or Regeneration, Enterprise and Planning.
Smaller	Ave. no. of days/shifts lo	BV012_12r Ave. no. of days/shifts lost to													9	
s Better	sickness for rolling 12 month period (M)	for 2 month 1)	/6.TT	•	91.71	1	12.14	4	11.93	4	11,93	4	10.00	10.00	•	12.41
The BV1	2 rolling figu	ure for Septer	The BV12 rolling figure for September 2012 is 11.93 FTE days vs 10 target. This is a reduction of 0.2 FTE days compared with August.	1.93 FTE	days vs 10	target. Th	is is a reductiv	on of 0.2	FTE days cor	npared v	with August.					
The highest real eduction can bu to work sooner.	st reasons a can be attril oner.	tre Mental Hea	alth (anxiety/stu tealth and Welli	ress), Ga being ini	astrointestin tiatives und	al and Sur ertaken. T	gery (Orthop: hese included	aedics). h 1; Manual	Musculoskelet Handling ass	al disord	lers dropped fourth is, and 1-2-1 trainin	highest g. Wel	cause of absence in (being recovery action	comparison to las	st month wherr tments enablin	The highest reasons are Mental Health (anxiety/stress), Gastrointestinal and Surgery (Orthopaedics). Musculoskeletal disorders dropped fourth highest cause of absence in comparison to last month where it was third. This eduction can be attributed to the Health and Wellbeing initiatives undertaken. These included; Manual Handling assessments, and 1-2-1 training. Wellbeing recovery action plans and adjustments enabling employees to return o work sooner.
Jental He	alth account	ts for the high	dental Health accounts for the highest number of days lost for long and short term sickness absence.	days lost	t for long an	d short te	rm sickness a	bsence.						1		

Im 12 Period Jul 12 Period Aug 12		-									TOUL	TOUL LOWIN				Dout 110	
 	Polarity	april 1	Jun 12	Peri	od Jul 12	Peri	ny po	g 12 I	Period	Sep 12	Period	Overall perf. to dat	e YTD	Current Profiled Target C	utturn Target	same time	YTD value same time last year
ided by Enterprise 100.00 % 100.00 % 100.00 % 100.00 % 100.00 % 2 v) 100.00 % 100.00 % 100.00 % 100.00 % 100.00 % 2 v) resources deployed will ensure that all missed bins are collected within the SLA and 100% are collected the same day. 47.00 % 7 site 51.23 % 5.33 % 2.83 % 43.75 % 148.75 % 148.63 % 47.00 % 47.00 % 1 site 51.23 % 5.33 % 100.00 % 2.83 % 148.75 % 148.75 % 148.63 % 149.63 % 100.00 % 100.00 % 1 site 51.23 % 11.23 % 100.00 % 2.83 % 148.75 % 148.75 % 149.63 % 1 100.00 % 1 <td>Bette</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>1.22.6</td> <td>.02 %</td> <td></td> <td>0.03 %</td> <td></td> <td>6 20.0</td> <td></td> <td>0.02 %</td> <td></td> <td></td> <td>0.10 %</td>	Bette						1.22.6	.02 %		0.03 %		6 20.0		0.02 %			0.10 %
hin 70.76 % A 77.46 % A 100.00 % ? vy resources deployed will ensure that all missed bins are collected within the SLA and 100% are collected the same day 47.00 % 47.00 % ? nste 51.23 % • 52.39 % • 48.75 % • 49.63 % • 47.00 % ? nste 51.23 % • 52.39 % • 48.75 % • 49.63 % • 47.00 % ? ? ided by Enterprise 2.83 % • 2.83 % • 4.00 % *	Vo co	mmentary provide	ed by Enter	rprise													
system and resources deployed will ensure that all missed bins are collected within the SLA and 100% are collected the same day a ESC04 % oueshold waste ecvoled and s1.23 % a 51.23 % a 51.23 % a 52.99 % a 50.50 % a 50.50 % a 50.50 % a 50.50 % a 48.75 % a 48.75 % a 49.63 % a 47.00 % a 77.00 %	gger	ESC02 % missed bins corrected within 24hrs of notification (M)	70.76 %	4	73.58		1	70 %	4	100.00 %		77.46 %		100.00 %	100.00 %	D+	Ċ.
= EC04 % • 52.99 % • 48.75 % • 49.63 % • 47.00 % 47.00 % • 77.00 % •	The n	ew system and re-	sources de	ployed	d will ensu	ure tha	t all m	issed b	ins an	e collected	within	the SLA and 100%	are co	ollected the same day			
Interfactory provided by Enterprise Interfactory of Highways Interfactory of Highways Sesses of failing 5.33 % Sesses of failing 5.33 % Sesses of failing Sesses of failing S.33 % Sesses of failing Sesses of failing Sesses of failing Sesses of failing S.33 % S.33 % Sesses of failing S.33 %	gger	 ESC04 % household wast recycled and composted (NI192) (M) 	11.5.5	Q.	52.99		20.	50 %	٥	48.75 %		49.63 %		47.00 %	47.00 %		43.63 %
ESCO5 % of Land and Highways ESCO5 % of Lighways ESCO5 % of Lighways 4.00 % 4.00 % Fighways 5.33 % • 2.83 % • 4.00 % 4.00 % below and below and ceeptable level - Litter (NI195a) 2.83 % 2.83 % 4.00 % 4.00 % acceptable level - Litter (NI195a) acceptable seriel 2.83 % 4.00 % acceptable level - citter (NI195a) acceptable seriel acceptable seriel acceptable seriel 4.00 %	Vo co	mmentary provide	ed by Enter	rprise													
(4M) Ormance is above target for this reporting period	Bette	E ESCO5 % of Land and Highways assessed falling r below an acceptable level Litter (N1195a)	5.33 %	.0	2.83			83 %	٥	2.83 %		2.83 %		4.00 %	4.00 %		4.00 %
De 48	a	(4M) (4M)	irnet for th	ic ren	orting per	hoi	-										
. 48	ge				ind him to	B											
8	48																

Page 4 of 15

29	Name	7T UNC	Period	Period Jul 12	Perio	Period Aug 12	Perio	Period Sep 12	Peric	Period Overall perf. to date YTD Current Profiled Target Outturn Target same time	YTD Current	Profiled Target O	utturn Target	same time	YTD value same time last vear
Smaller Hig ass better be lev (N)	ESCO6 % of Land and Highways assessed falling below acceptable level - Detritus (NI195b) (4M)	8.00 %	*	6.00 %	*	6.00 %	*	6.00 %	*	6.00 %	*	6.00 %	6.00 %	last year	7.50 %
erforman	Performance is on target for this reporting period	for this rep	porting	period											
Smaller ass is Better be lev (N)	Land and Highways Alighways below acceptable level - Grafftti (NI195c) (4M)	2.33 %	•	1.33 %	4	1.33 %	4	1.33 %	•	1.33 %	4	0.33 %	0.33 %		2.50 %
areas we	4 areas were observed with graffiti at unacceptable levels.	th graffiti a	at unac	ceptable le	evels.							-			
Smaller Hig Smaller Hig is Better bel lev (N)	ESC08 % of Land and Highways assessed falling below acceptable level - FlyPosting (NI195d) (4M)	0.50 %	•	0.33 %	*	0.33 %	*	0.33 %	*	0.33 %	¥	0.33 %	0.33 %	-	0.33 %
erforman	Performance is on target for this reporting period.	or this rep	orting	period.											
	Biener is removed within 2 Been is removed within 2 Been working days of M) (M) (M)	100.00 %	*	100.00 %	*	100.00 %	*	100.00 %	*	100.00 %	*	100.00 %	100.00 %	0-	<u>~</u>
Peporte	Concerned Fly-tips were removed within 2 working day	removed w	vithin 2	2 working a	days										

Page 5 of 15

Polarity	Measure ID & Name	Jun 12	Perio	Jun 12 Period Jul 12	Perio	d Aug 12	Perio	d Sep 12	Period (od Overall perf. to dai	te YT	Perf. vs. Period Aug 12 Period Sep 12 Period Overall perf. to date YTD Current Profiled Target Outturn Target same time	get Outturn Targ	Perf. vs. et same time	YTD value same
Smaller is Better	 ESC10 Level of quality against an agreed standard - Open Spaces & Parks - Litter (%) 	0.00 %	•	0.00 %	•	0.00 %	•	1.67 %	•	0.82 %	%	4.00 %	9% 4.00 %	last year	1.52 %
A gool	A good result, with only one issue observed during inspection	nne issue	obser	ved duri	ng ins	pection							-		
Smaller is Better	 ESC11 Level of quality against an agreed standard Poen Spaces & Parks - Detritus (%) (Q) 	3.23 %	۵	3.23 %		3.23 %	۰	5.00 %	*	4.10 %	* %	6.00 %	6.00 %	*	3.03 %
The al	The areas inspected were to the required standard	to the r	equire	d standa	P										
Smaller is Better	■ ESC12 Level of quality against an agreed std - open Spaces & Fly Posting (%) (Q)	0.00 %	*	0.00 %	*	0.00 %	*	0.00 %	*	0.00 %	* %	3.33 %	3.33 %	%	4.55 %
No are	No areas were observed with either Graffiti or Fly-posting	vith eith	er Gra	ffiti or Fly	V-posti	bu,									
igger i	Bigger is Green Flag Better awards (A)	0	*	0	*	0	*	0	*		*		0	¢.	~
age	The is a new annual measure introduced in April 2012. We a aiming to achieve 2 awards by March 2013.	sure intr awards	oduce bv Ma	d in April rch 2013	2012.										
e 5															

Page 6 of 15

		22.81	e	98.59 %	ction	3.39 %	e	323.00	nce ant t t this this this
And the second sec	YTD value same time last year		months performar	6	September collect		e (HI12) during lecision to introdu		In Northampton si a couple of signific o the capacity that and is reduced fo i the short term ti get net dwellings, positive. Although
and the second se	Perf. vs. same time		refusals. The r		le in 10/11 the	•	e collection rat ts the recent c		the worst withi off, with only a to not take up year, year, financial year, tictive terms. Ir co meet the tan slightly more p y targets.
	Outturn Target	20.00	d with multiple	100.10 %	ears for examp	2.65 %	are 3.45%. The is result suppor	641.00	t is still one of t s been finished try has decided nproved on last nproved on last dent in the last e e of unattra ered sufficient t a market being Strategy deliver
	Current Profiled C	20.00	structural voids during the month, plus on closer scrutiny, properties were identified with multiple refusals. The months performance 15.96 days, well ahead of the projected target of 20 days for the year.	99.30 %	has been collected. A collection rate of 96.72%. This compares well with previous years for example in 10/11 the September collection	3.14 %	as a % of the debit nd target figures. Th	867.00	owing significantly. The number of houses built has improved on last year's total, but is still one of the worst within Northampton since ructure have been non-existent. Sites that had started development previously have been finished off, with only a couple of significant in to deliver a lot more housing than has been delivered, however the housing industry has decided to not take up the capacity that the to be an all time low were misplaced. The housing market has not significantly improved on last year. If money towards ensuring that some houses are built. This money was not so prevalent in the last financial year, and is reduced for this of money towards ensuring that some houses are built. This money was not so prevalent in the last financial year, and is reduced for this of money towards ensuring that some houses are built. This money was not so prevalent in the last financial year, and is reduced for this of development. The housing land supply and valid permissions are considered sufficient to meet the target net dwellings. It is year or so. The estimates for delivery next year are based on assumptions about the market being slightly more positive. Although this tial threat of a double dip recession does not appear to have diminished. duced. LA targets are substantially below those required to meet Regional Spatial Strategy delivery targets.
	Ę	•	, prop	4	pares		rrears tual ar	4	ed on velopn ket ha s mon s mon s mon s mon s on as ve dim to me
	Overall perf. to , date	15.96	structural voids during the month, plus on closer scrutiny, properties 15.96 days, well ahead of the projected target of 20 days for the year.	97.98 %	96.72%. This com	3.45 %	41 therefore the a st between the act	423.00	es built has improving that has improving that had started de speen delivered, F. The housing mathematical structure of the start of the structure of the start year and supply and values to have those required ow those required ow those required to the start of the
	Period	٥	nth, plus rojected	۰	n rate of		48,085,0 om Augu	•	of houss Sites th than has hisplaced nisplaced nousing l housing l elivery no sion does tially bel
Your Town	Sep 12	17.59	luring the mo head of the p	96.72 %	d. A collectio	3.45 %	the year is £ ing the gap fr	423.00	. The number non-existen more housing ne low were n ensuring that r, mortgage f opment. The timates for d uble dip recess s are substan
	Period	٠	al voids c ys,well al	4	i collecte		debit for eby closi	4	nificantly ave been er a lot r an all tim towards or develo or the es tof a dou vA target
	Aug 12	14.97		103.27 %	,811 has been	3.30 %	ojected total eptember ther	423.00	In slowing sign frastructure hi ission to delivi peared to be lot of money lot of money lot of money lot of money lead in times fead in times freat ar or otential threat ly reduced. L
	Period /	۰	eral long y standin	D	d £3,879		er. The pi ted for S	4	he Boroug inficant in ing perm n what ap located a located a the long over the r as the p ramatical
	Jul 12 P	15.64	he return of sev et time, current	104.62 %	ent payments ar	3.51 %	end of Septemb vels than expec	423.00	ppment across t es requiring sign estreauring sign estrea with plann to to prick up fror rs: Agency has a e figure, due to e figure, due to e c will develop ell be misplaced ars have been d
	Period	0	due to t srage rel	4	due in r		4 at the arrears le work.	4	of develk nfield sit in marke increase
	Jun 12 III	15.03	ember slipped the overall ave	94.28 %	,011,375 was	3.44 %	ere £1,657,50. sults in lower a n this area of 1	423.00	id in the pace starts on Gree the ability of the he ability of the homes and Cot as been some increase the ci increase the ci
	Measure ID & Name	HI 01 Average time taken to re- let local authority homes (days) (M)	Performance for the month of September slipped due to the return of several long term however does not impact greatly on the overall average relet time, currently standing at	III 12 Rent collected as a proportion of rent owed on HRA dwellings % exc.arreats brought forward (M)	During the month of September £4,011,375 was due in rent payments and £3,879,811 rate was 95.28% and 11/12 95.03%.	HI 13 Rent arrears as a percentage of the annual debit (M)	Total current tenant rent arrears were £1,657,504 at the end of September. The projected total debit for the year is £48,085,041 therefore the arrears as a % of the debit are 3.45%. The collection rate (HI12) during September was good. This in turn results in lower arrears levels than expected for September thereby closing the gap from August between the actual and target figures. This result supports the recent decision to introduce increased specialism by officers within this area of work.	INI154 Net additional homes provided (A)	The economic recession has resulted in the pace of development across the Borough slowing significantly. The number of houses built has improved on last year's total, but is still one of the worst within Northampton since its designificant infrastructure have been non-existent. Sites that had started development previously have been finished off, with only a couple of significant is designed them. There is the capacity available on sites with planning permission to deliver a lot more housing market has not significantly improved on last year. There is the capacity that exists has make ability of the market to pick up from what appeared to be an all time low were misplaced. The housing market has not significantly improved on last year. Nationally Government through the Homes and Communities Agency has allocated a lot of money towards ensuring that some houses are built. This more was not so prevalent in the last financial year, and is reduced for this year and the next two years. There has been some increase in the private new build sales market. However, mortgage finance particularly for first time buyers remains scarce or on unattractive terms. In the short term there is not the market being slightly more positive. Although this is nothing that the Council and to increase the cumulative figure, due to the long lead in times for development. The housing land supply and valid permissions are considered sufficient to meet the target net dwellings. It is nothing that the Council can do to increase the cumulative figure, due to the next year or so. The estimates for develop over the next year or so. The estimates for development. The housing land supply and valid permissions are considered sufficient to meet the target net dwellings. It is nothing that the Council can do to increase the cumulative figure, due to the long lead in times for development. The housing land supply and valid permissions are considered sufficient to meet the eaget net dwellings the some nous started neatery market being slightly more posi
	Measu Name	time let lo home (M)	does not		95.28%	arrea perce annu	er was ge specialis		nomic re ation as replacin sumptio r Govern the next the next that the ow the a on the a on the a on the a
	Polarity	Smaller is Better	Perform however	Bigger is Better	During I rate was	Smaller is Better	Total cu Septembe increased	Beer is	The eco its design necones Nationally year and unclear hu unclear hu tis consiste Estimated

Page 7 of 15

e	95.30 %	0.00 %			veral	66.67 %		cations	87.93 %			
YTD value same time last vear					in there are sev			t several applic				
Perf. vs. same time	last year				tt is also know			lso known tha	•			
Perf. vs. Outturn Target same time	74.00 %	60.00 %		ations.	of applications, 1	60.00 %		dications. It is a	86.00 %	_		
Current Profiled C	74.00 %	60.00 %		urer uns category is prome to significant fuctuation given the low volumes of applications. rere within 13 weeks of receipt.	noted that this category it is prone to significant fluctuation given the low volumes of applications, It is also known there are several of S106 agreements that will be issued in the coming quarters.	60.00 %.	olumes of applications.	if receipt. the low volumes of app	86.00 %			
Ę	٠	•		en me	tion gi	۲	low vo	eeks o given t	*			
Overall perf. to date	96.47 %	87.50 %		nt riuctuation give	significant fluctua in the coming qu	78.26 %	tuation given the	were within 13 w icant fluctuation (arters.	89.31 %		f receipt.	
1000			eceipt.	guillea	one to issued		eceipt.	which o signif	12		eeks o	
Period	•		ks of r	eceipt.	it is pr will be		ks of r ignifica	, 10 of rone t	*	<u>ئ</u> ا	w S uit	
Sep 12	100.00 %	100.00 %	which were within 13 weeks of receipt.	ayory is prof 3 weeks of r	is category ements that	100.00 %	which were within 13 weeks of receipt. s category it is prone to significant fluc	applications tegory it is p e issued in th	88.24 %	eks of receip	ich were wit	
Period	1 % • 10	6 .	were w	within 1.	d that th 06 agree	٠	were w	lanning this cal	*	in 8 wee	8 of whi	
Aug 12 P	94.81 %				nould be note	75.00 %	s, all of which that this cate	scale major p be noted thai agreemets th	87.50 %	lich were with	ipplications, 5	
Period	O Hange	•	olications	applicatio	ess, it sh the corr	۵.	plication: Id noted	13 small t should of S106	٥	15 of wh	anning a	
Jul 12 Iuc	94.85 %	100.00 %	ale planning ap	scale planning	arget. Nonethel	66.67 %	jor planning ap theless, it shou	ined a total of : Nonetheless, i he completion	91.67 %	g applications,	l of 65 Minor pl he quarter.	
Period			large sca	5 large	above to	•	scale ma	determ e target ending t	-þr	plannin	ed a tota get for t	
Jun 12 P	95.12 %	50.00 %	ed a total of 3	ined a total of	ce is very well imittee resolut	75.00 %	tal of 3 small s ell above targi	mber 2012 we te is well abov to approve, p	89.47 %	al of 17 minor above target.	r we determine te is above tar	
Measure ID & Name	an NII57: Percentage of all planning etter planning etter determined within 13 weeks (M) During Sentember we determined a total of 90 planning andications all	 NI157a LM Percentage of large scale' Targe scale' major planning apps determined within 13 weeks (M) 	In September 2012, we determined a total of 3 large scale planning applications, all of v	During July - September we determined a total of 5 large scale planning applications, all were within 13 weeks of receipt.	July / September 2012 - Performance is very well above target. Nonetheless, it should be applications that have Planning Committee resolution to approve pending the completion of	 NI157a SM Percentage of 'small scale' major planning apps determined within 13 weeks (M) 	In Deptember we determined a total of 3 small scale major planning applications, all of which were within 13 weeks of receipt. September 2012 - Performance is well above target. Nonetheless, it should noted that this category it is prone to significant fluctuation given the low volumes of applications.	During the Quarterly of July - September 2012 we determined a total of 13 small scale major planning applications, 10 of which were within 13 weeks of receipt. July / September 2012 - Performance is well above target. Nonetheless, it should be noted that this category it is prone to significant fluctuation given the low volumes of applications. It is also known that several applications have Planning Committee resolution to approve, pending the completion of S106 agreemets that will be issued in the coming quarters.	 N1157b Percentage of 'minor' planning apps determined within 8 weeks (M) 	In September we determined a total of 17 minor planning applications, 15 of which were within 8 weeks of receipt. September 2012 - Performance was above target.	During the July - September quarter we determined a total of 65 Minor planning applications, 58 of which were within 8 weeks of receipt. July / September 2012 - Performance is above target for the quarter.	
Polarity	Bigger is Better During Se	Bigger is Better	In Septer	During July	July / Sept application	Page 5	In September	During the July / Septu have Plann	Bigger is Better	In Septer September	During the July / Septe	

Page 8 of 15

									Your Town	0						
Polarity	Measure ID & Name	ø	Jun 12	Period	Jul 12	Period	Aug 12	Period	Sep 12	Period	Overall perf. to date	QLA	Current Profiled Target	Perf. vs. Outturn Target same time	Perf. vs. same time	YTD value same time last year
Bigger is Better	 N1157d Percentage of Other' planning apps determined within 8 weeks (M) 	of ling ks	89.47 %	۲	92.31 %	*	87.76 %	8 6	93.42 %	*	90.72 %	*	% 00.06	% 00.06		% 01.68
In Sept	In September we determined a total of 76 Other planning applications, 71 of which were within 8 weeks of receipt.	nined a tota.	l of 76 Other p	planning	applications,	71 of whi	ch were withi	n 8 week	s of receipt.					and the second se		
Septemb	September 2012 - Performance was above target.	nance was a	ibove target.													
During th	e quarter of July	- Septembe	r 2012 we det	termined	l a total of 15	10 Other p	lanning applic	tations, 1	74 of which v	were with	During the quarter of July - September 2012 we determined a total of 190 Other planning applications, 174 of which were within 8 weeks of receipt.	pt.				
July / Sep	July / September 2012 - Performance was above target for the quarter.	Performance	was above ta	rget for t	the quarter.											
Bigger is Better	In NI159 Supply of ready to develop housing sites (A)	ply sing	46.45	4	46.45	4	46.45	4	46.45	4	46.45	-	100.00	100.00		47.06
It woulk available suitable s on housin suitable h Although regional p Auturnn 2 huturnn 2	It would appear that there has been a small decline in the supply of housing land asse available? is it suitable? and is it achievable? In considering the latter local authorities n suitable sites available, the current stagnation in the housing is limiting the number of no housing delivery, which at 423 net additional dwellings built, against a target of 1771 suitable housing land identified is well in excess of demand. At the highest rate of build, stithough Government has taken some action to stimulate the housing market, current t regional plan targets. A new target for West Northamptonshine will have to be set throu. Autumn 2013. The targets for delivery will be reduced significantly, although still challer infrastructure to open up sites for development.	are has been nd is it achie le current st h at 423 net tified is well tified is well warget fou s for delivery sites for dev	a small declin evable? In con additional dw i h excess of c action to stir r West Northair r will be reduc elopment.	ne in the isidering e housin dellings b demand. mulate th mptonsh ied signif	supply of ho the latter loc g is limiting t uilt, against a At the highe he housing ire will have icantly, altho	using land al authori the numbe a target of st rate of arket, cur to be set il ugh still c	d assessed ag ties must den er of new horr f 1775 and re build, there is build, there is through the d thallenging to	ainst CLG nonstrate res being cent level approxim is fall well evelopme meet give	advice for di that there is built when se nately capaci nately capaci l below the re int plan proce en the curren	emonstra et against (up to 18 ity for ten egional ta ess. This it low levi	It would appear that there has been a small decline in the supply of housing land assessed against CLG advice for demonstrating a 5 year supply of deliverable sites. Deliverability is assessed against three criteria; is it valiable? is it suitable? and is it achievable? In considering the latter local authorities must demonstrate that there is a reasonable prospect that housing will be delivered on the site within 5 years. Although there are ple valiable? the current stagnation in the housing is limiting the number of new homes being built when set against the ambitious housing targets for housing delivery in the Regional Spatial Strategy. This is that a chievable? In considering the number of new homes being built when set against the ambitious housing targets for housing delivery in the Regional Spatial Strategy. This is that allot be in excernent available, the current stagmation in the housing the number of new homes being built when set against the ambitious housing targets for housing delivery in the Regional Spatial Strategy. This is that additional dwellings built, against a target of 1775 and recent levels of delivery (up to 1824 dwellings in 07/08) falls far below the regional target. At current build rates the amount of the target for then year's supply.	y of de housing taising ta /08) fal /08) fal the ho the bo housin	liverable sites. Del g will be delivered rgets for housing c ls far below the re using land supply vest Northampton g market and the r	iverability is asso on the site withi delivery in the Re gional target. At being available. shire Joint Core shire d provide s	essed against t n 5 years. Alth gional Spatial current build n The Localism A Strategy sched	It would appear that there has been a small decline in the supply of housing land assessed against CLG advice for demonstrating a 5 year supply of deliverable sites. Deliverablity is assessed against three criteria; is it available? Is it suitable? and is it achievable? In considering the latter local authorities must demonstrate that there is a reasonable prospect that housing will be delivered on the site within 5 years. Although there are plenty of suitable sites available; the current stagmation in the housing is limiting the number of new homes being built when set against the ambitious housing targets for housing delivery in the Regional Spatial Strategy. This is based nousing denired is well in excess of demond. At the highest rate of 1775 and recent text (up to 1824 dwellings in 07/08) falls far below the regional target. At current build rates the amount of suitable Government has taken some action to stimulate the housing market, current build, there is approximately copacity for ten year's supply.
Page 53	 N1170 Previously developed land that has been vacant or derelict for more than 5 years (A) 	n n 5 n 5	0.49 %	۰	0.49 %	•	0.49 %	۲	0.49 %	٥	0.49 %	٠	0.78 %	1.00 %		0.52 %
Perform It is assuri five years planning be an incr more pub	Performance is better than the target set - this has largely been down to the development of some older industrial land. It is assumed that due to the recession that the pace of development on previously developed land will slow down for at la five years may remain undeveloped in this period and therefore fall into the category of having been vacant or derelict for planning consent for housing and the former Princess Marina hospital. This might be off set by some of those that have be be an increase in the amount of land / buildings vacant for more than 5 years. The Council will be seeking to work with W more public investment into derelict and vacant for more than 5 years. The Council will be seeking to work with the more public investment into derelict and vacant land to assist in regenerating areas of decline, particularly near to the tow	ian the targe the recessio developed in ing and the unt of land / to derelict a	et set - this ha in that the pac in this period an former Princes / buildings vac nd vacant land	as largely ce of dev nd therel ss Marina cant for n d to assis	 been down elopment on fore fall into 1 a hospital. Th nore than 5 y st in regenera 	to the dev previously the catego is might t /ears. The ating area	relopment of : y developed is pry of having proving is to off set by s council will t s of decline, p	some olde been vaca ome of th oe seeking varticularl	er industrial la low down for ant or derelic tose that hav g to work with y near to the	and. at least t t for mor te been va h West N	Performance is better than the target set - this has largely been down to the development of some older industrial land. It is assumed that due to the recession that the pace of development on previously developed land will slow down for at least the next couple of years. Taking this into account, some sites that have been vacant for less the is assumed that due to the recession that the pace of development on previously developed land will slow down for at least the next couple of years. Taking this will affect former school sites vacated by NCC which have planning consent for housing and the former Princess Marina hospital. This might be off set by some of those that have been vacant for more than 5 years. In particular this well affect formers sharing how reall into the category of set by some of those that have been vacant for more than 5 years. In housing and the former Princess Marina hospital. This might be off some of those that have been vacant for more than 5 years. In buildings vacant for more than 5 years. The council will be seeking to work with West Northamptonshire Development Corporation and the Homes and Communities Agency to the be an increase in the amount of land / buildings vacant for more than 5 years. The Council will be seeking to work with West Northamptonshire Development Corporation and the Homes and Communities Agency to the more public investment into derelict and vacant land to assist in regenerating areas of decline, particularly near to the town centre in the Enterprise Zone and also ensuring that delivery to meet housing needs occurs.	rears. T particul n 5 yea evelopr se Zone	aking this into acc ar this will affect for rs being developed nent Corporation a and also ensuring	ount, some sites prmer school site l in part. Howeve ind the Homes a that delivery to	that have bee s vacated by N er, it is expecte nd Communitie o meet housing	Performance is better than the target set - this has largely been down to the development of some older industrial land. It is assumed that due the tracession that the pace of development on previously developed land will slow down for at least the next couple of years. Taking this into account, some sites that have been vacant for less than fit is assumed that due the there period and therefore fall into the category of having been vacant for none than 5 years. In particular this will affect former school sites vacated by NCC which have planning consent for housing and the former Princess Marina hospital. This might be off some of those that have been vacant for more than 5 years than 5 years being developed in part. However, it is expected overall that there will be an increase in the amount of land / buildings vacant for more than 5 years. The council will be seeking to work with West Northamptonshire Development Corporation and the Homes and Communities Agency to channel be an increase in the amount of land / buildings vacant for more than 5 years. The council will be seeking to work with west not centre in the Enterprise Zone and also ensuring that delivery to meet housing needs occurs.
Smaller is Better	PP06 % change in serious acquisitive crime from the baseline (M)	ange rime eline	3.78 %	4	2.84 %	4	4.10 %	4	5.85 %	4	5.85 %	-	-2.50 %	-5.00 %		-2.45 %
Serious seen dom	Serious acquisitive crime (SAC) has increased by 5.8% in the first half of 2012/13, this seen domestic burglary increase. The central and south west sectors of Northampton hav	e (SAC) has crease. The	increased by : central and so	5.8% in t	the first half t sectors of N	of 2012/1 lorthampt		e with a c	is inline with a countywide trend. The re shown the greatest increase in SAC.	rend. The	increase is still due	e to inc	reased vehicle crin	ne (+7.4%), alb	eit the previou	is inline with a countywide trend. The increase is still due to increased vehicle crime (+7.4%), albeit the previous two months has also e shown the greatest increase in SAC.
The partn actions (2 intelligend	The partnership are focuss actions (2nd round of targ- intelligence on offenders.	sing on an a let hardening	rea which has g and smartwa	t been ide ater rollo	entifed as har ut to hotspot	ving long t streets).	term/ short te Beyond this I	erm issue ocation, s	s with SAC. T significant wo	The plan f ork is bein	or this area continuing carried out borou	ues, foll ugh-wic	owing the complet le, led by the polic	tion of some acti- e, to raise aware	ons, and the d	The partnership are focussing on an area which has been identifed as having long term/ short term issues with SAC. The plan for this area continues, following the completion of some actions, and the development of further actions (2nd round of target hardening and smartwater rollout to hotspot streets). Beyond this location, significant work is being carried out borough-wide, led by the police, to raise awareness of risk with victims and gather intelligence on offenders.

Page 9 of 15

	YTD value same time last year			ds have been put forward work on alcohol related	10,614.00	Overall crime has reduced in all four sectors of Northampton, paticularly in Northampton East. The partnership are progressing activitiy Northampton and commencing further activity following successful funding bids to the CSF.	-48.22 %	ge have been underway · partnership activity lent crime have occured.	6.06 %	
	Perf. vs. same time	6.		funding bid	c.	artnership	e.	p Challeng mitted for sues of vio	•	
	Outturn Target	10.00 %		ses. A number of will also continue	20,518.00	npton East. The p the CSF.	-3.50 %	perations under C ds have been sub r-spaces where is:	8.00 %	
	Current Profiled Target	5.00 %		s on victims/ witnes ns. The partnership olence.	10,614.00	Overall crime has reduced in all four sectors of Northampton, paticularly in Northampton Ear Northampton and commencing further activity following successful funding bids to the CSF.	-1.75 %	of targeted police of). Further funding bi ary activities in open	% 00.6	
	Ę	۲		cident locatio ling vii	۰	oton, p succe	٠	umber chools ersion	۰	
	Overall perf. to date	8.50 %	8.5% reduction.	impact of repeat in people in hotspot njunction with tack	10,093.00	sectors of Northam, r activity following	-4.57 %	arget of 3.5%. A ni engagement with s freshers week divi	4.68 %	
	Period	۲	ch saw a	and the or young les in co	4	all four s	•	annual t ng, and Iniversity	۰	
Your Town	Sep 12 P	8.50 %	us year, whic	om the public Iry activities for economy issu	1,633.00	as reduced in nd commencir	-4.57 %	s exceeds the he early eveni orthampton U	4.68 %	
	Period	٠	he previo	icerns fro iversiona ght time	•	crime ha	•	ure. This ntre in th sted to N	۲	234
	Aug 12 P	8.50 %	ovement on t	f incidents, cor 1 funding for d town centre ni	1,778.00	12/13. Overall rder in Northa	-3.91 %	12 baseline fig m the town ce specifically rela	4.01 %	d year to date.
	Period	٥	s an impr	olume of tases and ues and	•	alf of 20 and diso	•	unks fro	۵	n targete
		8.50 %	rch 2012. 011/12. This is	3 due to the v I ASBO court c I vagrancy iss	1,539.00	e in the first h around crime	-4.05 %	ade against th / dispersing dr he economy vi	3.04 %	tly better than
	Period Jul 12	۰	te to Ma 6% in 2(- 2012/1 s for civil iking and	•	: baselin y issues	٥	been m actively night tin	•	is curren
	Jun 12 III	8.50 %	Its shown relation in the second seco	is a priority for including costs und street drin	1,726.00	5% against the addressing ke	-3.00 %	offenders, pro	4.27 %	ustained, and
	Measure ID & Name	PP07 % change in anti social behaviour victimisation (A)	This is an annual measure, all results shown relate to March 2012. Police recorded ASB incidents have dropped by 16.6% in 2011/12. This is an improvement on the previous year, which saw a 8.5% reduction.	The partnership have retained ASB as a priority for 2012/13 due to the volume of incidents, concerns from the public and the impact of repeat incidents on victims/ witnesses. A number of funding bids have been put forward to deliver further reductions in ASB, including costs for civil ASBO court cases and funding for diversionary activities for young people in hotspot locations. The partnership will also continue focussed work on alcohol related anti-social behaviour, paticularly around street drinking and vagrancy issues and town centre night time economy issues in conjunction with tackling violence.	PP09 Overall crime figure for the period (M)	Overall crime has decreased by 2.5% against the baseline in the first half of 2012/13. based upon the 2012/13 action plan addressing key issues around crime and disorder in	PP14 % change in Violence Offences (M)	Half way through 2012/13, a 4.6% reduction has been made against the 2011/12 baseline figure. This exceeds the annual target of 3.5%. A number of targeted police operations under Op Challenge have been underway since April 2012 (e.g. disrupting key offenders, pro-actively dispersing drunks from the town centre in the early evening, and engagement with schools). Further funding bids have been submitted for partnership activity expanding on work tackling domestic violence and night time economy violence, specifically related to Northampton University freshers week diversionary activities in open-spaces where issues of violent crime have occured.	RB07 Total % of debt outstanding, not in recovery and overdue (M)	Proformance in this area is being sustained, and is currently better than targeted year
	Polarity	Bigger is Better	This is ar Police reco	The partne to deliver f anti-social	Smaller is Better	Overall c based upor	Smaller is Better	Half way since April expanding	Smaller is Beder	P Oorma

Page 10 of 15

										Your	Your Town				and the second se	A Statement	Contraction of the local data
Polarity	Measure ID 8 Name	ø	Jun 12	Period	d Jul 12	Pe	Period Aug 12	ug 12	Period	Period Sep 12	Period	Period Overall perf. to date	YTD Current Profiled Target	ofiled Target	Outturn Target	Perf. vs. same time	YTD value same time last year
Bigger is Better	 TCO01 Number of events delivered in partnership: Town Centre (Q) 	mber (Q)		4		4	-tx	4	4¢	Ŋ	*		*	0	10		
5 ever	its delivered in p	partners	hip in the Tov	wn Cent	re including	Olympi	ic Torch	Relay, Natio	onal Mar	ket Day, Lion	heart, Ai	5 events delivered in partnership in the Town Centre including Olympic Torch Relay, National Market Day, Lionheart, Antique Market and the Dog Show.	Show.				
Bigger is Better	TCO02 Number of events delivered in partnership: parks and open spaces (Q)	mber Jen		*		S	*	Ω.	*	ů.	۵	П	0	Þ	ω	- 16	4
6 part	6 partnership events delivered in parks and open spaces as follows: Olympic Live Site,	delivered	in parks and	d open s	paces as fol	lows: O	lympic I		ames Tin	ne, Bands in t	the Park,	Games Time, Bands in the Park, Skate Park, Umbrella Fair and Pay It Forward Music Festival.	r and Pay It For	ward Music Fest	val.		
Bigger is Better	TCO05n Town Centre footfall (Q)	IIE	3,906,537	7	3,906,537	,537	4	3,906,537		4,098,658		8,005,195	•	8,584,541	15,498,280		8,499,546
Footfa	Il figures in the .	July - Se	ptember per	iod fell t	oy 0.2% in c	compari	ison with	the same p	oeriod in	2011. Overa	Il for the	Footfall figures in the July - September period fell by 0.2% in comparison with the same period in 2011. Overall for the 6 month period (April - September) footfall figures have fallen by 5.9% in comparison with 2011.	eptember) footf	fall figures have	fallen by 5.9% in	comparison v	vith 2011.
Bigger is Better	2 T: AST13 Appropriate disposals agreed at Corporate Asset Board progressed effectively	peed	112.50	*	1	112.50	*	112.50	*	112.50	*	112.50	*	100.00			112.50
	And mber of already a (3-and a leady a).	agreed di	sposals were	e further	progressed	in mon	ith. CAB	met on 20	Septeml	ber and furthe	er opport	A Turber of already agreed disposals were further progressed in month. CAB met on 20 September and further opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for a property disposal were considered. A cabinet report is scheduled on 3 October for a property disposal A Turber opportunities for a property disposal A Tur	considered. A ca	sbinet report is s	cheduled on 3 Oct	tober for a pr	operty disposal
	perf. to date summary	mmary															
55	0		*			0								Unknowns	ns		Total
6	2		11			14									0		36
Perf vs I	ear sumn	Ary				State of											
																	Total
10	1 19	6	9														36

Page 11 of 15



	Measure ID &	D&		1								77	Current Drofiled		Perf. vs.	YTD value
Polarity	Name		7T UNC	Period	21 IUC	Period	Aug 12	Period	Sep 12	Period	Overall perf. to date YTD		Target	Outturn Target	same time	same time
Bigger is Better	BV008 Percentage of invoices for commercial goods & serv. paid within 30 davs (M)	je of or al erv. n 30	99.33 %	*	99.59 %	*	99.61 %	*	98.93 %	*	% 0£.66	*	98.50 %	98.50 %		97.01 %
The Invo	ice paid with	iin 30 days co.	The Invoice paid within 30 days continues to exceed target. The Local invoices paid within 1	eed targ	et. The Local i	nvoices p	aid within 10) days col	ntinues to imp	prove and	0 days continues to improve and is currently just below target.	v targe	£.			
Smaller is Better	CEX01 Total number of Local Governent Ombudsman First Enquiries (cases completed) (Q)	Total if Local ht nan First (cases 1) (Q)	0	4	ω	4		•	13	4		4	10	50	ç.	~
This is ar	n information	hal measure. F	This is an informational measure. Please see CEX02 for performance and commentary.	(02 for p	erformance ar	nd comme	entary.									
S S S S S S S S S S S S S S S S S S S	CEX02 Av no. of days taken to deal with LG Ombudsman First Enquiries (cases completed) (Q)	Av no. aken to LG han First (cases 1) (Q)	20.25	•	20.25		20.25	•	17.23	•	17.23	٥	28.00	28.00	p.	
om a∰M	ore enquiries	thave been ra	While more enquiries have been raised than planned so far this year (13 vs 10), it has taken	ined so fa	ar this year (1	3 vs 10),	it has taken	an avera	ge of 17.23 d	ays to re	spond. This is better th	nan the	an average of 17.23 days to respond. This is better than the target of 28 days set by the LGO.	by the LGO.		
Bigger is Better	 CS05 Percentage satisfied with the overall service provided by the Customer Service Officer (M) 	je with the rvice by the Service	92.16 %	*	97.78 %	۰	% 16.96	٩	95.77 %	۲	95.03 %	٠	% 00.06	% 00.06	*	81.88 %

Page 12 of 15

Freezistig of Freezistig of Montane Errors 99.93 % 93.66 % * 90.45 % * 92.83 % * 99.43 % * 99.47 % * * 66.67 % * 86.67 % 86.67 % 86.67 % * 90.40 % * 7 9 <th>8 CG131 CG1311 CG1311 CG1311</th> <th>Polarity</th> <th>Measure ID & Name</th> <th>D &</th> <th>Jun 12</th> <th>Period</th> <th>Jul 12</th> <th>Period</th> <th>Aug 12</th> <th>Period</th> <th>Sep 12</th> <th>Period</th> <th>Overall perf. to date</th> <th>E</th> <th>Current Profiled Target</th> <th>Outturn Target</th> <th>same time</th> <th>YTD value same time</th>	8 CG131 CG1311 CG1311 CG1311	Polarity	Measure ID & Name	D &	Jun 12	Period	Jul 12	Period	Aug 12	Period	Sep 12	Period	Overall perf. to date	E	Current Profiled Target	Outturn Target	same time	YTD value same time
eer a posticle month actilering tanget on percentage calls answered. This has reduced the gap to actinizing our year to date tanget to 0.15, The this have after on the interfactor of the saff in the new Rat Process (Environmental Process) of after than Initially Jahmed. We have after cannot after the new Rat Process (Environmental Process) of the than Initially Jahmed. We have after cannot after the new Rat Process (Environmental Process) of the than Initially Jahmed. We have after cannot after the new Rat Process (Environmental Process) of the than Initially Jahmed. We have after cannot after the new Rat Process (Environmental Process) of the than Initially Jahmed. We have after cannot after the new Rat Process (Environmental Process) of the than Process) and the new Rat Process (Environmental Process) of the than Initially Jahmed. We have after cannot be actined to the the new Rat Process (Environmental Process) of the than Initially Jahmed. We have after cannot be actined to the the new Rat Process (Environmental Process) of the than Initially Jahmed. We have after cannot be active the the new Rat Process (Initial Rate) and the new Rat Process (Initial Rate) and the new Rat Process (Initial Rate) and the new Rate Rate (Initial Rate) and the new Rate Rate Rate Rate Rate Rate Rate Rate	ee a positive month activerung target on precentagie calle answered. This has reduced the gap to activity our year to date target to 0.1%.	Bigger is Better	E CS13 Percenta ALL calls Contact (answered	age of c into the Centre d (M)	89.93 %	•	93.66 %	ł	90.45 %	¥	92.83 %	*	88.56 %	۲	88.67 %		last year	last year 86.09 %
Diff E3:34 % 91.53 % * 90.00 % 93.00 % 90.00 % 90.00 % 7 To Start Receives 83.34 % 91.53 % * 90.00 % 90.00 % 90.00 % 90.00 % 7 To Start Receives 15 mins (sec. 15 mins (sec. 90.00 % 90.00 % 90.00 % 7 To Start Receives 15 mins (sec. 15 mins (sec. 90.00 % 90.00 % 90.00 % 7 To Start Receives 15 mins (sec. 15 mins (sec. 90.00 % 90.00 % 90.00 % 7 To Start Receives 15 mins (sec. 15 mins (sec. 15 mins (sec. 90.00 % 90.00 % 90.00 % 90.00 % To Start Receives 15 mins (sec. 15 mins (sec. 15 mins (sec. 90.00 % 90.00 % 90.00 % 90.00 % To Start Receives 15 mins (sec. 15 mins (sec. 15 mins (sec. 15 mins (sec. 17 mins (sec. 10	and and a set of the s	It has bee addition t	n a positiv	ve month achiev	ing target on p	bercentag	e calls answer	ed. This I	Tervironment	he gap to	achieving ou	Ir year to	date target to 0.1%		famore of both low			-
Si051: Floeraboo Si050: Floeraboo <td>Start Start Start Start</td> <td>Report add</td> <td>led</td> <td></td> <td>מווה הוברבת הוב ווופרהווו</td> <td>ה מווח המווווק ה</td> <td></td> <td></td>	Start Start	Report add	led												מווה הוברבת הוב ווופרהווו	ה מווח המווווק ה		
with has rediced this month due to the following factores: and elevels and with family and frendes to the face service. The to X humber of households fining any accommodation there has been an increase in approaches to the Homeless team during September, there has been a decrease in the number of people in Temporary Accomptation at the end of Sept. Housing Options officers and with family and frendes to the upper less. A 1	Wity has rediced this month due to the following factors:	igger is etter	CS14 (shop: Pe of all cus waiting li 15 mins licensing	One-Stop ercentage st. ess than (excl.) (M)	89.34 %	•	91.53 %	*	90.02 %	*	84.20 %	•	87.06 %	۲	% 00.06		*	77.01 %
arce levels member leaving unexpectedly pormet was actioned to minimise the impact on the face to face service. E H U V Number of households in the number of percent loops of households in the number of percent loops in the number of landords will be produced in the number of landords will be number of landords will be accept of housing benefit. Current design in the number of landords will be number of landords will be accept of housing benefit. Current design in the number of landords will be number of landords will be accept of housing benefit. Current design in the number of landords will be number of landords will	The fields the field unexpected ty we and relating the field of the fi	Productivit	y has red	uced this month	I due to the foll	lowing fa	ctors:											
grunert vas actioned to minimise the impact on the face barvie.	grunner was actioned to minimise the impact on the face to face service. TH 07 Number TH 07 Number TH 07 Number Ning in the model Ning in the	igh absenc ne team m nnual leave	e levels ember lea	aving unexpecte	Alb													
If 07 Number 41 07 Number 41 0 43 0 43 0 43 0 50 50	Ent 107 Mumber Ent 07 Mumber 50	aff realign	ment was	actioned to mir	nimise the impa	act on the	face to face :	service.										
there has been a increase in approaches to the Homeless team during September, there has been a decrease in the number of people in Temporary Accomodation at the end of Sept. Housing Options officers and with family and friends to keep people out of 8&B. 8 of those currently waiting have been offered properties and are waiting for Fit To Let dates. been a 37% increase in the use of TA nationally with only a 10% increase in Northampton = H1 09 Homeless households for whom casswork a 104 = 104 = 104 = 101 = 104 = 101 = 104 = 101 = 104 = 101 = 104 = 101 = 104 = 101 = 107 = 100 = 2,000 = 2,000 = 2,000 = 2,000 = 2,000 = 2,000 = 2,000 = 2,000 = 2,000 = 0,000 = 0,000	there has been a increase in approaches to the Homeless team during September, there has been a decrease in the number of people in Temporary Accomodation at the end of Sept. Housing Options officers and with family and friends to keep people out of B&B. 8 of those currently waiting have been offered properties and are waiting for Fit To Let dates. there is a 37% increase in the use of TA nationally with only a 10% increase in Northampton. EHI 09 Homeless households for whom casework advice resolved there is a 24 percent drop in the number of properties available via the Board, and a decline in the number of landlords willing to accept tenants in receipt of housing benefit. Current design as not referrals made, we have also seen a decline in the smount of properties available via the Board, and a decline in the number of landlords willing to accept tenants in receipt of housing benefit. Current design the formeless preventions, a report will be produced in due course for Management Boards consideration.	Better Better	of house living in temporal accommo	Number cholds ry odation	41	•	43	۰	47	۰	43	٠	43	۲	8	20		26
 the a 37% increase in the use of TA nationally with only a 10% increase in Northampton The HI 09 Homeless Homeless households for whom casework 104 101 101 1130 1130 1107 688 11,000 2,000 2,0000 2,0000 2,0000 2,00000	• been a 37% increase in the use of TA nationally with only a 10% increase in Northampton EMI 09 Homeless households for whom casework advice assevork advice assevork (M) 104 a 101 a 101 a 101 a 101 a 101 a 100 2,000 2	Bough t	here has l with fam	(M) been an increas rily and friends	e in approache to keep people	s to the F out of B(lomeless tear &B. 8 of those	during S currently	september, ti waiting have	tere has t	been a decrea	ise in the es and ar	number of people in e waiting for Fit To L	Tempo et date	rary Accomodation a	it the end of Sep	t. Housing Opt	ions officers are
In H0 09 H0 09 Homeless Homeless Homeless 101 A 130 Advice resolved 101 A 100 Advice resolved 101 A 100 Advice resolved 101 A 100 Advice resolved 1000 Advice resolved 1	The High High High High High High High High	19 Has p	een a 37%	6 increase in the	e use of TA nati	ionally w	th only a 10%	increase	in Northamp	ton								
here has been a 24 percent drop in the number of preventions in Sept 2012 compared to Sept 2011 and a YTD decrease of 40 percent. Whilst all customers are advised that assistance can be offered via the Deposit Bond theme, and referrals made, we have also seen a decline in the amount of properties available via the Bond, and a decline in the number of landlords willing to accept tenants in receipt of housing benefit. Current design of vice does not benefit homeless preventions, a report will be produced in due course for Management Boards consideration.	There has been a 24 percent drop in the number of preventions in Sept 2012 compared to Sept 2011 and a YTD decrease of 40 percent. Whilst all customers are advised that assistance can be offered via the Deposit Bonc theme, and referrals made, we have also seen a decline in the amount of properties available via the Bond, and a decline in the number of landlords willing to accept tenants in receipt of housing benefit. Current design of ervice does not benefit homeless preventions, a report will be produced in due course for Management Boards consideration.	igger is etter	HI 09 Homeles househo whom ca advice re their situ (M)	ss Ids for isework iselved iation	104		101	٩	130	1.000	107	-	688	- A	1,000			1,250
		There has cheme, and ervice does	been a 24 1 referrals not benet	Percent drop in the made, we have fit homeless pre- the meless pre-	n the number o s also seen a de ventions, a rep	of prevent ecline in t	cions in Sept 2 the amount of e produced in	012 comp propertie due cour	bared to Sept is available v se for Manag	a the Bor ement Bo	d a YTD decre 1d, and a decl ards consider	ease of 4(line in the ation.	0 percent. Whilst all e number of landlord	s willing	ers are advised that a	assistance can b receipt of hous	e offered via th ing benefit. Cu	le Deposit Bond rrent design of

Page 13 of 15

	4	() ne	<u>c.</u>	N	0.	
YTD value same time	last year	to the loss of ingle Homeless o ends up				ed into our
same time	last year	d Latvia) due t modation of Si at anyone who and family meo	0.	ded.	p.	ing incorporate
Outturn Target s	0	lania, Poland an n for the Accom ms to ensure th t, employment a	41.00 %	150 1 likely be excee	200	e actions are be
Current Profiled O	Ø	This measure is reported once each year in November. For the Corporate Performance Highlight Report only; April, May, and June 2012 will show November 2011 performance. Rough sleeping has increased nationally due to the economic environment. 60% of all rough sleepers are from the A10 communities (communities from the new EU area e.g. Romania, Poland and Latvia) due to the loss of employment. Northempton is seen as a national and regional best practice exemplar. During December 2011 Northampton Borough Council in partnership with NAASH (Northampton Association for the Accommodation of Single Homeless) was chosen as one of only 40 projects to receive funding from the Department for Communities and Local Government (DCLG) for the 'No 2nd night out' initiative aims to ensure that anyone who ends up as chosen as one of only 40 projects to receive funding from the Department for Communities and Local Government (DCLG) for the 'No 2nd night out' initiative aims to ensure that anyone who ends up as chosen as one of only 40 projects to receive funding from the Project provides support to new rough sleepers with intensive support focusing on debt management, employment and family mediation with some sleeping on the streets gets help quickly, so that it doesn't happen again. The project provides support to new rough sleepers with intensive support focusing on debt management, employment and family mediation with some of the funding being used to provide 24-hour supported housing for up to 11 people who would otherwise be sleeping on the streets.	46.00 %	36 * 33 • 150 this quarter will now be completed in the next. There the target of 40 for next quarter will likely be exceeded.	200	Constant is the first time the authority has taken part in the Stonewall Workplace Equality Index 2012 and has been been ranked 210 out of 363. Now-up meeting has taken place between NBC and Stonewall to establish what actions we need to take to improve the experience of our lesbian, gay and bi-sexual staff. These actions are being incorporated into our our our lesbian, gay and bi-sexual staff. These actions are being incorporated into our staff.
er.	-	vember m the n SH (No ut' initio		et of 4		Jay and
Overall perf. to , date	15	e 2012 will show No es (communities froi artnership with NAA the 'No 2nd night o intensive support fs.	48.90 %	69 next. There the targ	210	out of 363. nce of our lesbian, g
Period	4	and Jun mmunitie ncil in pa CLG) for ers with he street	•	d in the		experie
Sep 12 P	15	ly; April, May, im the A10 cor i Borough Cou overnment (DK w rough sleep sleeping on th	48.90 %	33 w be complete	210	been been ran o improve the
Period	4	eport on rs are fro thamptor I Local Gio ort to ne rwise be	•	* will no		and has to take t
	15	sleeper sleeper 11 Nort ies and ss supp	48.90 %	36 quarte	210	e need
Aug 12		I rough nber 20 mmunit provide vho wou	48.5	v in this		ty Index ctions w
Period		erformal 50% of al ng Decer nt for Co e project people v		*	•	ce Equali 1 what ac
Jul 12 P	15	he Corporate F environment. 6 xemplar. Duri the Departme open again. Th ig for up to 11	48.90 %	36 anticipated fo	210	ewall Workplac all to establish
Period	4	er. For t conomic e rractice e ing from esn't hap esn't hap		* scheme		the Ston. d Stonew years.
a	15	ovemb the ec best p e fundi th it do ipporte	48.90 %	36 ched. A	210	BC and oming
Jun 12		year in N ly due to I regional to receiv ly, so tha 4-hour su	48.5	been reac		s taken p etween N iking in c
E LU &	HI 10 Total number of people sleeping rough on the streets (A)	This measure is reported once each year in November. For the Corporate Performance Highlight Report only; April, May, and June : Rough sleeping has increased nationally due to the economic environment. 60% of all rough sleepers are from the A10 communities employment. Northampton is seen as a national and regional best practice exemplar. During December 2011 Northampton Borough Council in part was chosen as one of only 40 projects to receive funding from the Department for Communities and Local Government (DCLG) for the sleeping on the streets gets help quickly, so that it doesn't happen again. The project provides support to new rough sleepers with in of the funding being used to provide 24-hour supported housing for up to 11 people who would otherwise be sleeping on the streets.	E HI 33 Percentage of non-decent council homes (NI 158)(A)	gger is of affordable 36 * 36 * stter (NI 155)(Q) This guarter, target has very nearly been reached. A scheme anticipated for delivery in	HR32 Stonewall Equality Index rating (A)	Edge It is the first time the authority has taken part in the Stonewall Workplace Equality Index 2012 and has been been ranked 210 out of 363. A Mow-up meeting has taken place between NBC and Stonewall to establish what actions we need to take to improve the experience of our legge Edge Ity Action Plan to improve our ranking in coming years.
Measure ID & Name	HI 1 numbe sleepir on the	sure is re ping has nt. on is seel on is seel on s seel the stre- ing being	HI 33 Percentage non-decent council hom (NI 158)(A)	HI 36 Nun of affordable homes deliv (NI 155)(Q) ter, target has	E HR32 S Equality I rating (A)	e first tin meeting tion Plan
Polarity	Smaller is Better	This measu Rough sleepir employment. Northampton was chosen a sleeping on th	Smaller is Better	Bigger is Better This quart	Smaller is Buter	Bar Solow-up Bar Solow-up Bar Solow-up

Page 14 of 15

* 82,710 71,424 • 46,071 875,190 • 44 embers take advantage of the new Duston facility tent 46,071 875,190 • 44 is take advantage of the new Duston facility 2,135 * 2,135 * 2,135 • * 2,135 • * <td< th=""><th>Measure ID & Name</th><th></th><th>Jun 12 Period Jul 12</th><th>Period</th><th></th><th>Period</th><th>Aug 12 Period</th><th>Period</th><th>Sep 12 Period</th><th>Period</th><th>Overall perf. to date</th><th>٩F</th><th>Current Profiled Target</th><th>Outturn Target</th><th>Perf. vs. same time last vear</th><th>YTD value same time last vear</th></td<>	Measure ID & Name		Jun 12 Period Jul 12	Period		Period	Aug 12 Period	Period	Sep 12 Period	Period	Overall perf. to date	٩F	Current Profiled Target	Outturn Target	Perf. vs. same time last vear	YTD value same time last vear
facility 2,349 • 2,095 2,165 • 10.9 10.7 • 10.7 • 10.9 10.9 • 10.9 • 10.9 10.9 • 10	Image: LT01 Total 73,743 82,450 Visits to Leisure 73,743 82,450 Centres (M) 9 82,450	73,743	82,450	82,450		*	82,710	٠	71,424				448,071	875,1		448,298
2,349 2,095 2,165 2,165 2,165	Total number of visits for all three sites are slightly down as me Mounts: Although swimming lessons up, gym vists slightly down	e sites are slightly down as me is up, gym vists slightly down	slightly down as me vists slightly down	down as me thtly down	e	mbers	take adval	itage of	the new D	Juston fa	Icility					
2,349 2,349 2,349 2,095 2,165 * the Junior DD offer. 10.7 10.7 10.7 10.9 * 11.1 1 10.7 10.7 10.9 * * We are looking at automated processes to improve the position and additional staff (contract, permanent & Modern Apprentices) a Unknowns 0	Lings: Number of visits slightly down as members	isits slightly down as members	down as members	s members	U1	take ad	Ivantage o	f the net	w Duston	facility						
the Junior DD offer. 11.1 • 10.9 • 1	ar LT02 Total No. of people enrolled in 2,136 * 2,136 swimming program (M)	ł	ł	2,136		*	2,136		2,349	۰	2,349	٥	2,095		\$2 •	1,878
11.1 10.7 10.7 10.7 10.7 10.9 10.9 We are looking at automated processes to improve the position and additional staff (contract, permanent & Modern Apprentices) a Unknowns 10.1	Swimming Lessons continue to grow at all sites	s continue to grow at all sites	to grow at all sites	at all sites	12.13	- increa	sed marke	ting of t	l Junior	DD offer						
We are looking at automated processes to improve the position and additional staff (contract, permanent & Modern Apprentices) a Unknowns 0	■ RB01 Time taken to process Housing Benefit/CTB new 11.0 ● 8.0 claims and days (M)	•	•	8.0		•	11.2	*	11.1	•	10.7	٥	12.2		ei •	11.0
Unknowns	We remain in a position of high volumes of work although performance is still on target. being considered.	olumes of work although perfo	work although perfo	ough perfo	0	rmance	is still on	target. V	Ve are loo	king at a	automated processes to impr	rove th	e position and additional staff	(contract, perman	ent & Modern A	pprentices) are
Unknowns	Dum all berf. to date															
	*	*	*			0							Unk	SUMMUS		Total
	5 2	2	2			S								0		15
	P(D vs last year summary															
	4															Total 15

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Page 15 of 15

Appendices 4



AUDIT COMMITTEE REPORT

Report Title	Car Parking Incom	e & Usage – Update Report
AGENDA STATUS:	PUBLIC	
Audit Committee Mee	ting Date:	5 November 2012
Policy Document:		
Directorate:		Customers & Communities
Accountable Cabinet	Member:	Councillor Tim Hadland

1. Purpose

1.1 To update the committee on the car parking income and usage figures by car park as requested.

2. Recommendations

2.1 To note the car parking income and usage figures reported by Town Centre Operations.

3. Issues and Choices

3.1 Report Background

3.1.1 Audit committee have asked to receive a more detailed report outlining car parking income and usage by car park.

3.2 Issues

- 3.2.1 The car parking income and usage figures in **Appendix A** shows 2012/13 figures against 2011/12 by car park for comparison.
- 3.2.2 **Appendix B** shows the usage figures shown in Appendix A in a graph. **Appendix C & D** provide a breakdown of usage and income by car park and in graph form.

3.3 Choices (Options)

- **3.3.1** The Council is looking at opportunities to increase usage of our car parks and these include a new permit type for commuters and businesses, extending opening hours in MSCP and increased promotion of our parking offer.
- **3.3.2** Within the current offer and economic climate it is unlikely our income streams will improve in the short term. However, parking trends are difficult to predict and weather conditions and activities in the town centre can affect future projections.
- **3.3.3** The impact of the closure of St Johns surface car park and its knock-on effect of displacement of customers is being assessed. Already we have seen an increase in the 1 hour free parking figures in St Johns MSCP but the overall dispersion of customers previously using St Johns surface car park is still being assessed.

4. Implications (including financial implications)

4.1 Policy

4.1.1 There are no specific policy implications arising from this report.

4.2 Resources and Risk

4.2.1 The profiling of car park usage and income is complex in that there are many factors to take into consideration when setting any targets. The two main factors which the council has no control over are the economy and weather conditions as both these will have significant impacts of achieving any targets set.

4.3 Legal

4.3.1 None.

4.4 Equality

4.4.1 There are no specific equality implications arising from this report

4.5 Consultees (Internal and External)

4.5.1 None at this stage.

4.6 Other Implications

4.6.1 None applicable.

5. Background Papers

5.1 Appendix A – Car Parking Income and Usage
 Appendix B – Car Parking Usage Ticket Numbers and Income Graphs
 Appendix C – Breakdown of Usage by Car Park
 Appendix D – Breakdown of Income by Car Park

Derrick Simpson – Town Centre Manager Extn 8953

Six Month period April September Car Parking Income

Income

Usage

Car park temporary closure in 2012/13 due to gas main works

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Car Parks	2012/13		2011/12	2012/13	2(2011/12
Abington Place	£ 23,086	£	25,653	11275		16480
Albion Place	£ 40,733	£	41,739	27628		27752
Campbell Square	£ 7,957	£	10,435	4911		4492
Chalk Lane	£ 5,273	£	6,075	2860		3669
Commercial Street	£ 92,798	£	110,938	74403		63763
Commercial Street South	£ 34,819	£	44,048	46926		48633
Doddridge Street	E 11,993	£	11,949	6757		7401
Grosvenor	£ 241,734	£	268,499	169199		162799
Horsemarket	£ 3,569	£	4,372	1918		2220
Marefair	£ 10,132	£	11,970	7742		7241
Market Street	£ 11,120	£	6,963	9606		5907
Mayorhold MSCP	£ 204,670	£	211,023	175841		148118
Mod bourne Street	£ 2,552	£	1,633	2622		1538
Me summer Meadow	£ 37,577	£	22,845	17645		12530
N oy lands	£ 9,368	£	8,523	7032		4788
The Ridings	£ 60,194	£	63,070	48749		43229
St Johns MSCP	£ 103,426	£	98,463	63988		40147
St Johns	£ 32,985	£	93,733	24893		60804
St Michaels MSCP	£ 65,502	£	76,413	54888		46624
St Peters Way	£ 156,928	£	190,387	147470		159985
Upper Mounts	£ 103,933	£	111,679	57384		48839
Wellington Street	£ 41,967	£	51,363	33984		34792
Total	£ 1,302,314	£	£ 1,471,772	997211		951751

St Johns Car Park closed 16th June 2012

Notes

All figures are produced from parking IT systems and ticket data

Figures do not include VAT

Figures for 2011/12 include sunday parking income and usage figures.

Figures for 2011/12 do not include free or reduced parking

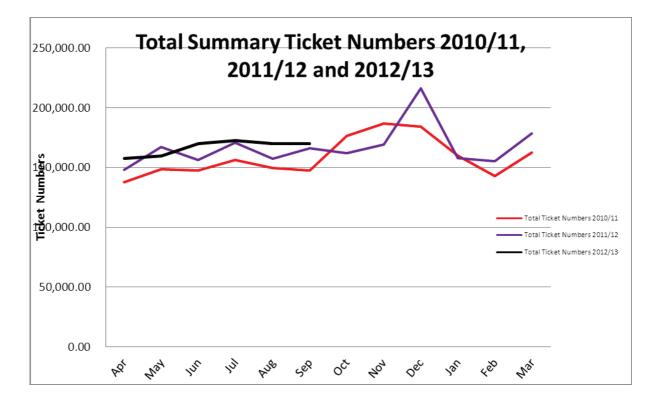
Figures do not include contract & season ticket income

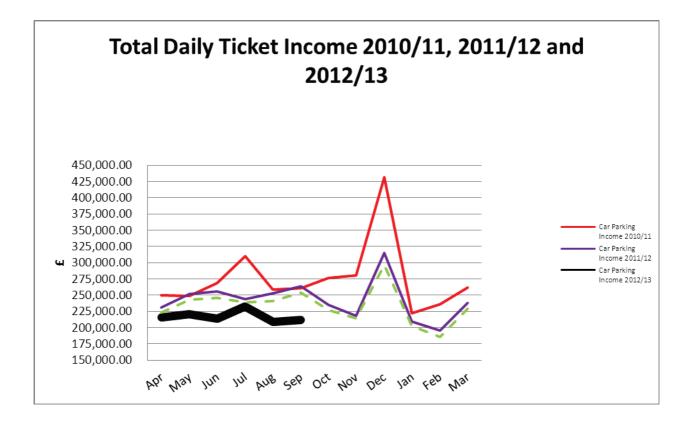
Additonal Bank Holiday in 2012/13 for Diamond Jubilee

Free Parking for Torch Relay

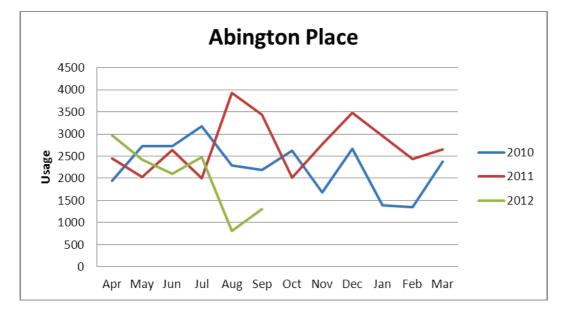
Figures for 2012/13 include income from standarisation chnages

APPENDIX B

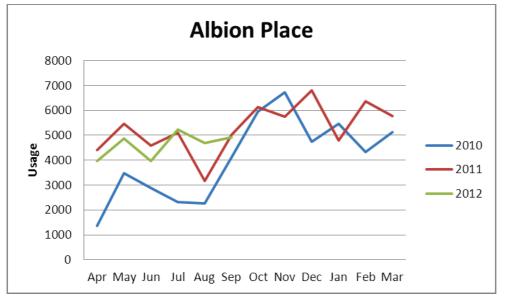


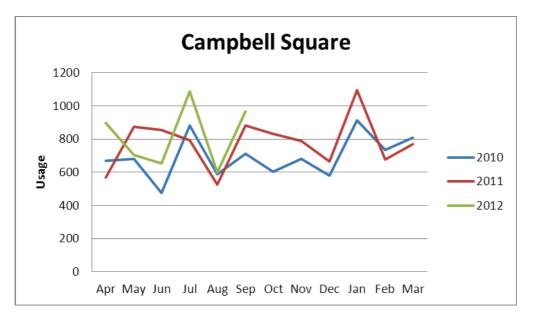


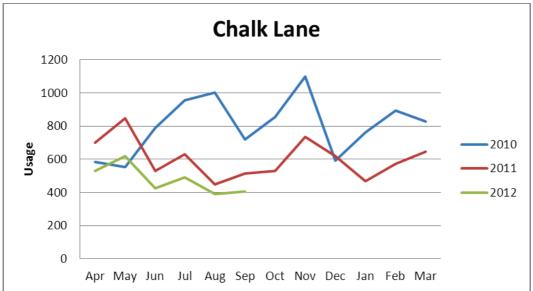
APPENDIX C

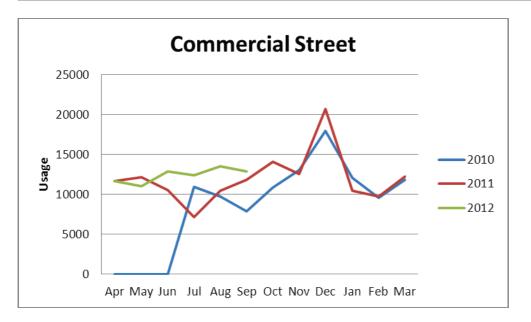


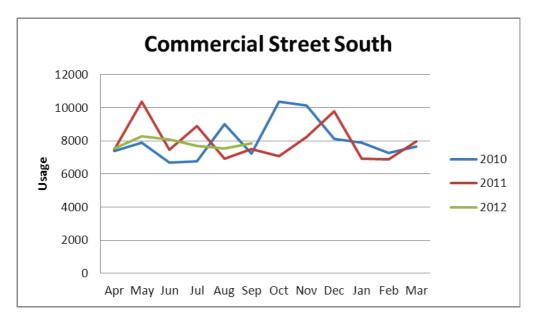
Breakdown of Usage by Car Park

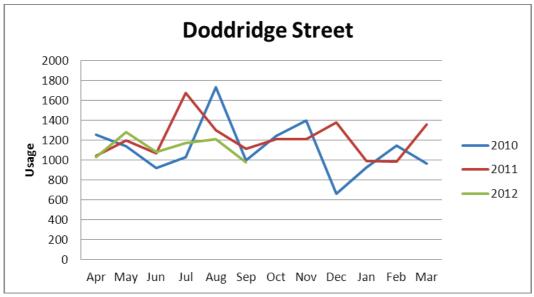


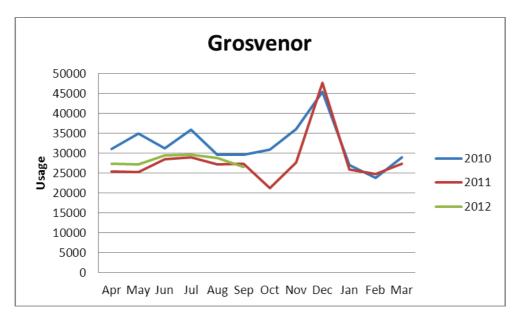




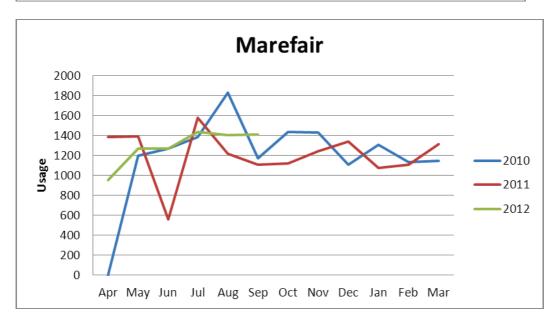




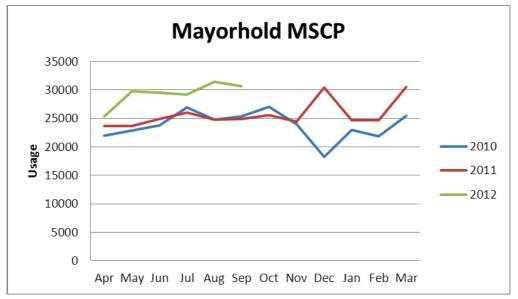


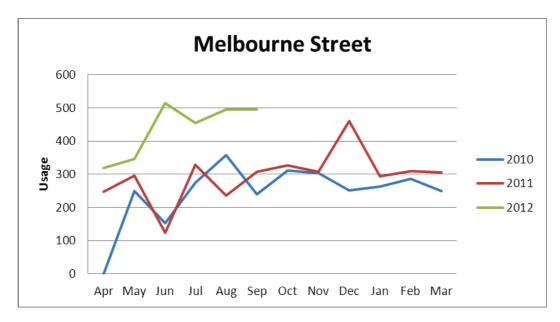


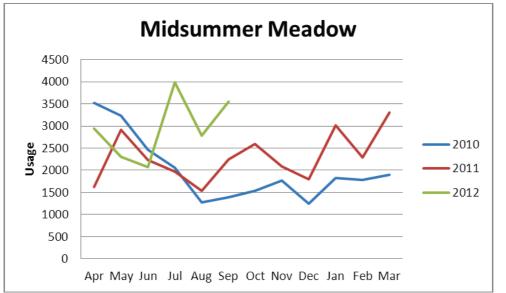


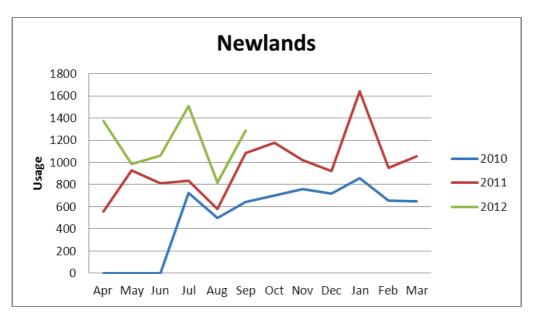


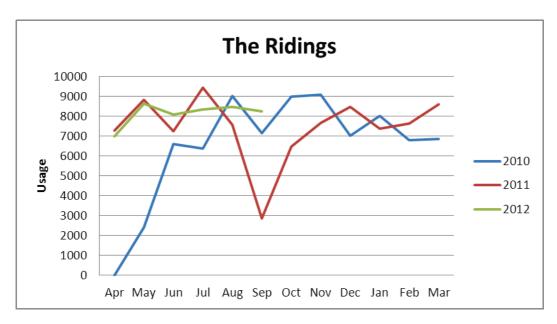


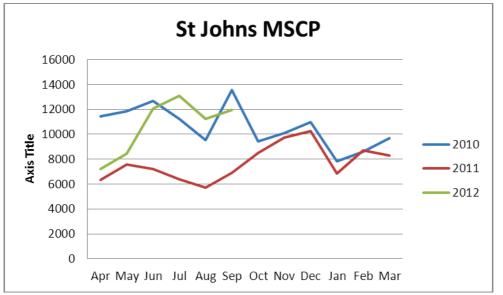


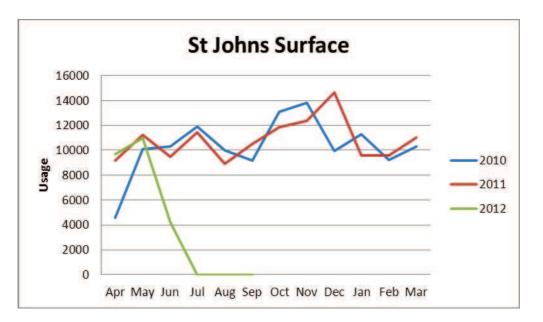


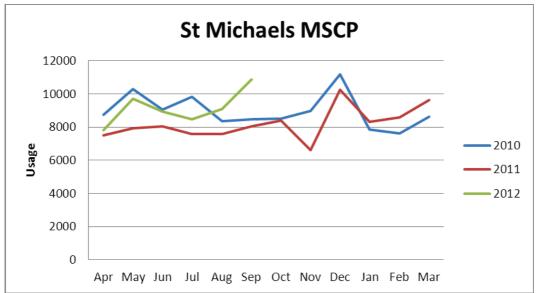


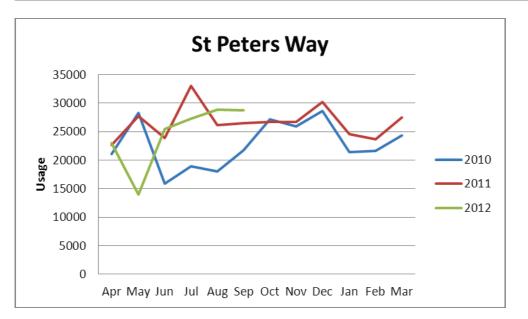


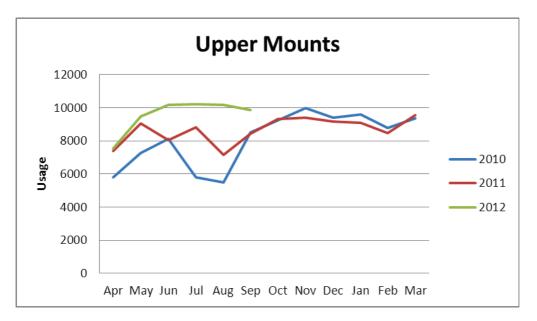


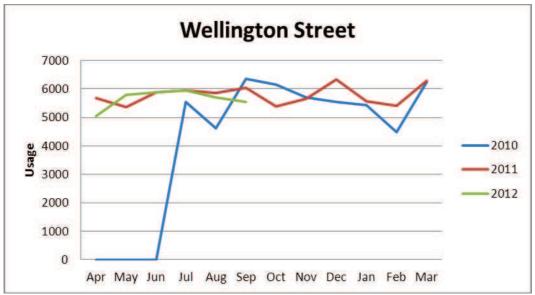




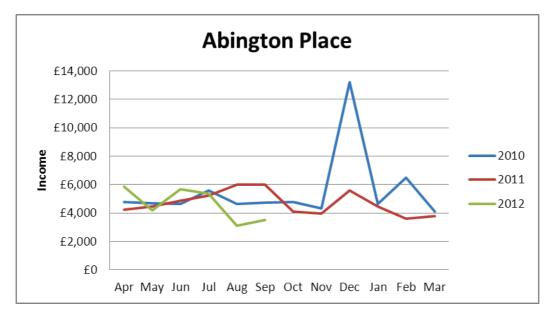




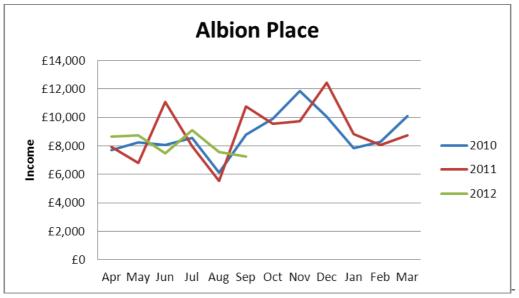


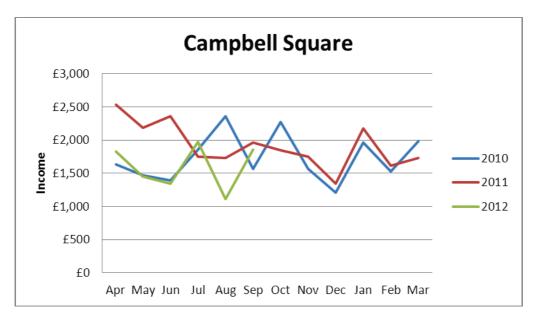


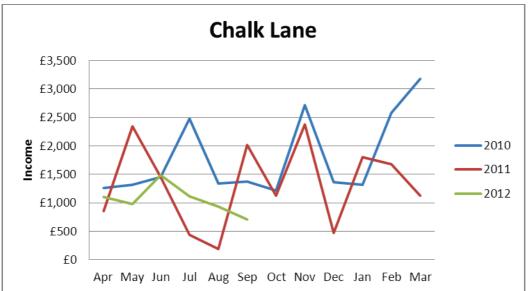
APPENDIX D

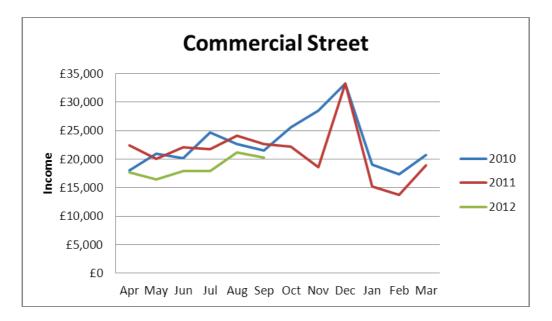


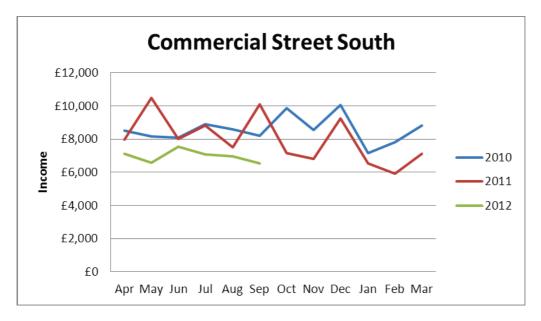
Breakdown of Income by Car Park

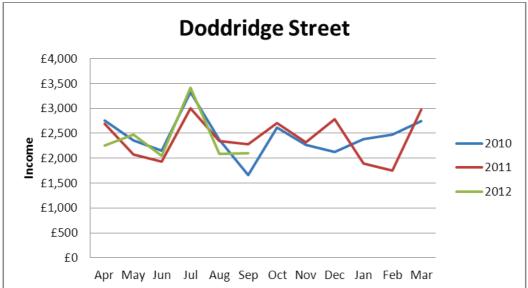


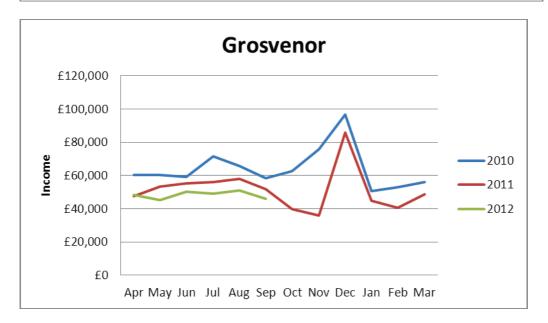


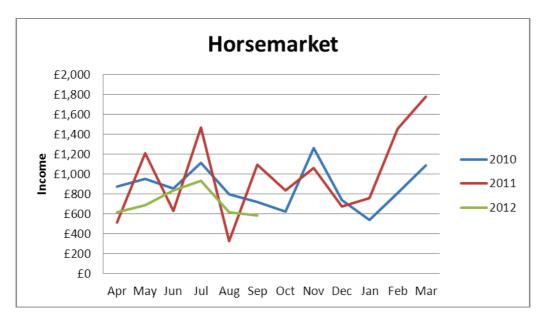


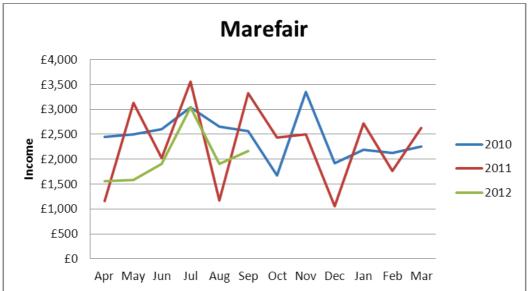




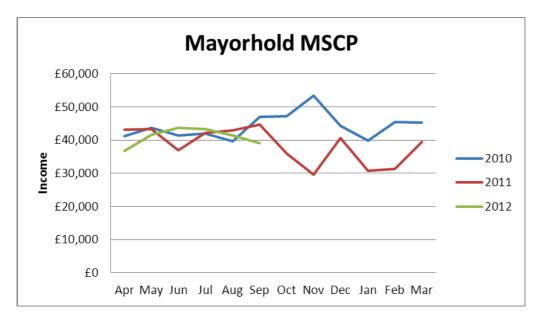


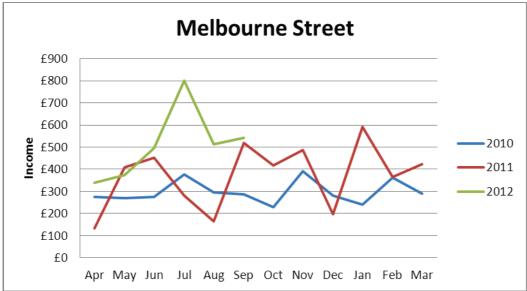


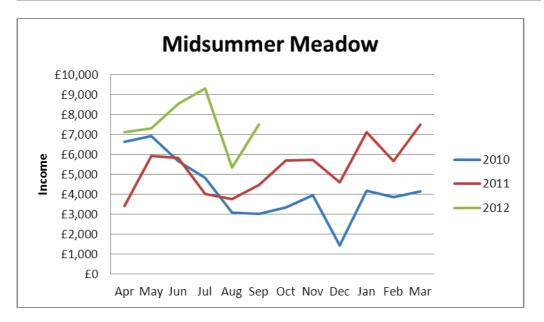


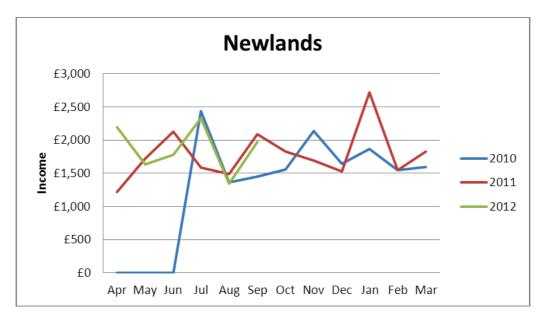


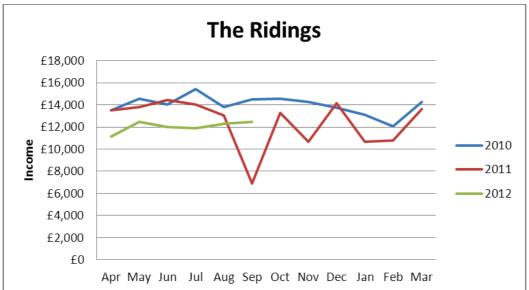


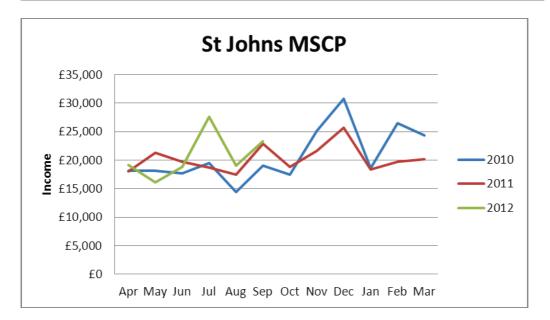


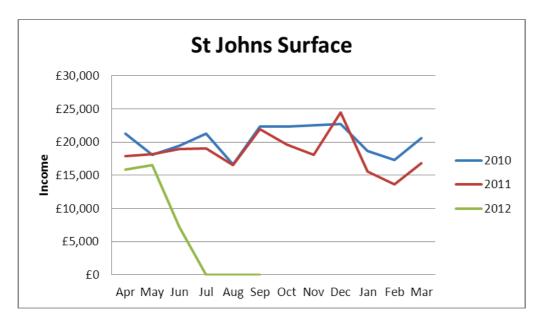


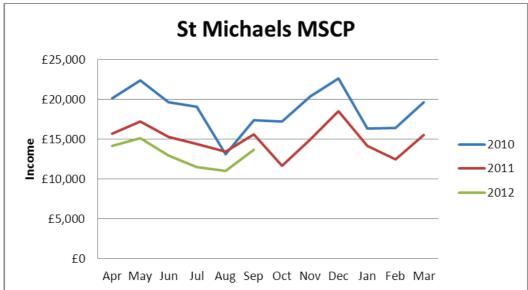


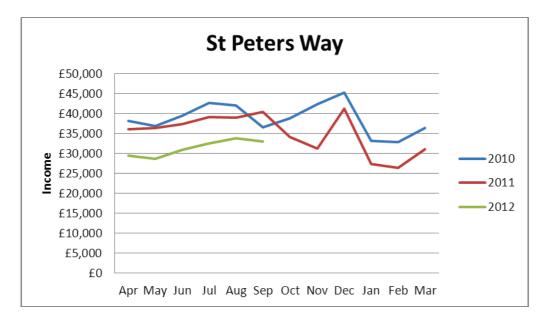


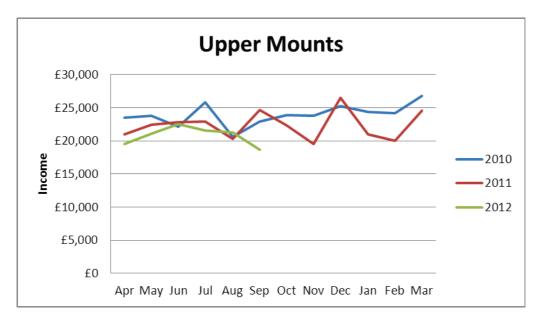


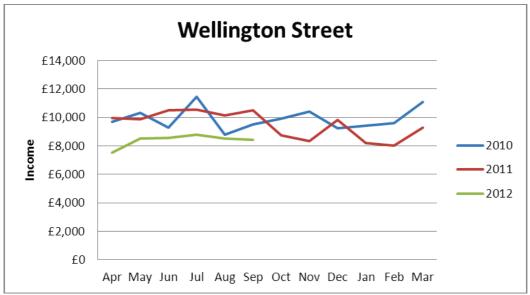












Appendices: 6



AUDIT COMMITTEE REPORT

Report Title	Financial Monitorii	ng Report
AGENDA STATUS:	PUBLIC	
Audit Committee Mee	ting Date:	5 th November 2012
Policy Document:		No
Directorate:		Resources
Accountable Cabinet	Member:	Cllr Alan Bottwood

1. Purpose

- 1.1 To present Audit Committee with the Financial Position to 30th September 2012.
- 1.2 To update the Audit Committee with position on car parking income and usage to 30th September 2012.
- 1.3 To update the Audit Committee on the position in relation to the Council's outstanding debts as at 30th September 2012.

2. Recommendations

- 2.1 To consider the contents of the Finance Reports:
 - General Fund Revenue (Appendix 1)
 - General Fund Capital (Appendix 2)
 - HRA Revenue (Appendix 3)
 - HRA Capital (Appendix 4)
- 2.2 To note the position on car parking income and usage as at 30th September 2012 (Appendix 5).
- 2.3 To note the latest position in relation to the Council's outstanding debts as at 30th September 2012 (**Appendix 6**).
- 2.4 To consider whether Audit Committee require additional information in order to perform their governance role.

3.1 Report Background

- 3.1.1 A Finance and Performance report is taken to Cabinet on a quarterly basis (including the outturn report). Finance reports are published monthly on the intranet with the exception of the beginning of the financial year and the final months of the financial year.
- 3.1.2 Audit Committee has asked to receive these reports. These will be brought to the first available Audit Committee following report production.
- 3.1.3 The audit committee has also asked for more detailed information in relation to car parking income and usage and debt recovery.

3.2 Issues

- 3.2.1 Budget Monitoring commenced at Period 2 (position to the 31st May) for this financial year. The latest position and financial variances for Period 6 are outlined in the following appendices:
 - Appendix 1 General Fund Revenue Report to the End of September 2012
 - **Appendix 2** General Fund Capital Report to the End of September 2012
 - **Appendix 3** HRA Revenue Report to the End of September 2012
 - **Appendix 4** HRA Capital Report to the End of September 2012
- 3.2.2 The significant variances at this point in time are as follows:

3.2.2.1 <u>General Fund Revenue</u>

- The Planning Fee income anticipated increases in fees dictated by Government. These increases have been delayed and are now expected to be introduced in December at the earliest leading to a forecast under recovery of income of £72k.
- There is a reduction in external audit fees of £85k which was not known when the budget was set creating a saving. In addition there is a saving also on the Internal Audit contract.
- A number of key service areas under Strategic Housing are showing forecast overspends due to Call Care contract cancellations, and the increase in number of homeless households requiring temporary accommodation, (£97k). Vacancies held are being used to help manage the overall Strategic Housing budget. However management are now forecasting and £120k overspend for the service.
- The Community Safety service is reporting a £70k overspend due to the cancellation of the Daventry CCTV contract becoming more costly than originally forecast.
- The Customer Access service are forecasting an overspend of £85k due to employees vacancy factors not being achieved as budgeted.
- There is a downward trend in Car Parking daily ticket income forecast of £200k along with a forecast shortfall in season ticket income of £210k.

• The amount of money required to be set aside to finance borrowing is £325k below budget as less borrowing was undertaken in 2011-12 than planned. £248k of this has been transferred to the debt financing earmarked reserve to protect against future interest rate volatility leaving a forecast saving of £77k.

3.2.2.2 HRA Revenue

- Interest charges on new long-term borrowing is higher by £407k due to last minute changes to interest rates at HRA Subsidy buyout time.
- Dwelling rent income due is forecast to be £200k over as the result of improvements made in management of void dwellings.
- Service charges due are forecast to be lower by £180k reflecting forecast lower charges to leaseholders in respect of repairs and maintenance.
- The Contribution to the Bad Debt Provision is forecasting a saving of £200k reflecting the better than budgeted arrears performance.
- There is an increase forecast net contribution from earmarked reserves of £150k to help manage working balances in line with minimum levels
- 3.2.3 The graphs and commentary at **Appendix 5** shows the position for car parking usage and income to 30th September 2012.
- 3.2.4 The managed debt analysis and commentary to 30th September 2012 are shown at **Appendix 6**.

3.2 Choices (Options)

3.3.1 None

4. Implications (including financial implications)

4.1 Policy

4.1.1 There are no specific policy implications arising from this report.

4.2 Resources and Risk

- 4.2.1 The reports at Appendices 1-4 detail any resource issues facing the Council from its forecast financial position for 2012/13.
- 4.2.2 The **Appendix 5** shows greater detail with regard to car parking income.
- 4.2.3 The **Appendix 6** shows the year-end position with regard to the management of the Council's debt.

4.3 Legal

4.3.1 There are no specific legal implications arising from this report.

4.4 Equality

4.4.1 There are no specific equalities implications arising from this report.

4.5 Consultees (Internal and External)

4.5.1 None at this stage.

4.6 How the Proposals deliver Priority Outcomes

4.6.1 Protecting and enhancing the reputation of Northampton Borough Council.

4.7 Other Implications

4.7.1 Not applicable

5. Background Papers

- Appendix 1 General Fund Revenue Report to the End of September 2012
- Appendix 2 General Fund Capital Report to the End of September 2012
- Appendix 3 HRA Revenue Report to the End of September 2012
- Appendix 4 HRA Capital Report to the End of September 2012
- Appendix 5 Car parking usage and income to 30th September 2012
- Appendix 6 Managed Debt Analysis to 30th September 2012

Isabell Procter Director of Resources, ext 8757

<u>General Fund Revenue Budget Forecasts 2012/13</u> September 2012

Description		Savings are currently forecast as a result of posts being vacant				Planning fee income has on average been lower than budgeted for the first 4 months of the year. There was an expectation that prices would be increased by central government in the middle of the year, however the is now more likely to be December at the earliest. This has resulted in a force store of state states the second of the teacher states and performance strenge to the vector of the vector and performance the increased eduction a further £24k is forceast due to a non interced Planning and Performance Agreement , increased advertising and publicity for some planning applications, and professional subscriptions reflecting the increase in staff following restructure.		Savings of (£46k) are currently forecast as a result of posts being vacant.										This is due to the 2012/13 scale of fees for External Audit being less than anticipated at budget setting and	savings on the internal Audit contract.	Savings are being forecast as a result of energy price rises not being as high as originally anticipated.		Lower than anticipated Benefit subsidy is projected, largely as a result of an increased caseload on	Homeessness.				There have head a number of contracte concelled within the coll core convice which has immacted on the	There have been a number of contracts cancelled within the call cars service which has impacted on the levels of income for the service. This has been partly offset by savings in expenditure. There are a variety of posts being held vacant within this service to help manage the Strategic Housing there are availed to a service.	There are a variety of posts being held vacant within this service to help manage the Strategic Housing buddets.		Higher licencing income expected from Houses in Multiple Occupation.					
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Forecast £000's	233	233 1,475 (1,452)	86	1,021	1,141 (22)	528	125 252 92	685	3.035	4,280	4,280	1,481	948	222	53 270	1,492	94 1,332	272	48	1,510	489	(22)	337	139	11,448	184	184	367	385	149 26	18	65 1 034	1,218	186 103 44 555 555 (83)	740	319
Revised Budget £000's	229	229 1,521 (1,449)	86	992	(36)	430	125 252 102	733	2.997	4,305	4,305	1,495	963	219	53 274	1,509	86 1,334	353	65	1,557	489	(67)	319	139	11,585	184	184	(232) 417	449	130	67	56	1,098	184 104 43 562 174 (61)	712	317
Service Area	Director of Regeneration, Enterprise 8	Enterprise and Planning FA01 Asset Management FA06 Other Buildings & Land	Head of Regeneration & Development	Regeneration & Investment	Iopment Building Control	Development Control	Head of Planning Joint Planning Unit Manager Planning & Reden Central Support	Planning Policy & Conservation	rprise & Planning	Non Distributed Costs	Director of Resources		HR01 Human Resources	Communications	Emergency Planning Performance and Change		Head of Finance & Resources Financial Services	Audit	Investments	Office Accommodation	Exchequer Service	Benefits	Revenues	Procurement		Director of Housing		CS02 Call Care HS05 Home Choice & Resettlement	Housing Options	Head of Strategic Housing Travellers Sites	PE12 Private Sector Housing Solutions	RG03 Housing Strategy		Chief Executive Civic and Mayoral Expenses Overview and Scutiny Ouconcilior & Managerial Support Electoral Services Land Charges	Legal	LD08 Democratic Services
Ksa	DR02	n, Enterpr FA01	RG01		PE02	PE03	PE06 PE15 ,	RG04	on. Enter	FA04	DR03		HR01	GC08	GC15 PI20	ge	HS02 FA02		FA05	FA08	FA19	HS01		PR01	ources	DR05		CS02 HS05	HS12	HS13 PE09	PE12	RG03	ĥ	5X01 5C05 5C06 5C06	LD04 Legal	LD08
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Image: matrix for the stand of the		Ksa		Revised Budget	Forecast	Forecast	RAG	Description
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Instruction		GC04 Pol GC09 Co GC10 Col GC11 Col	mees mmunity & Other Grants mmunity Development mmunity Centres	1,218 1,218 148 419	1,212 88 389	(6) (30)	0000	Savings due to vacant posts. Saving of (£14k) due to vacant posts and £13k due to reduced NNDR costs.
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Safety 41d 41d 41d 41d 70 6 fact (239) (239) (239) (231) (11)<	Head of Partnership Supp	SS01 Ne	ighbourhood Management	99 1,998	1,882	(116)	ص س	
teact the form of		CE02 Col	mmunity Safety	404	474	70	A	There is funding for the Crime & Disorder service which is not going to be received of £25k. The cancellation of the Daventry CCTV contract has been more costly than anticipated
Services 3.2 3.6 7.1 6.7 6.6 7.1 6.7 6.6 7.1 6.7 6.6 7.1 6.7 6.6 7.1 6.7 6.6 7.1 6.7 6.6 7.1 6.7 6.6 7.1 6.7 7.1 7.		CE04 Lei LD05 Lici PE07 Pee	isure Contract ensing st Control	946 (239) 42	946 (228) 32	1	000	
Ist Protection 1051 1043 (7) 6 Ic Protection 3273 6573 6573 6573 6 6 Ic Protection 6573 6573 6573 6573 6573 6 Ic Protection 8916 9011 6573 6573 6573 6 Ic Arts 6573 6771 6512 6573 6512 6 Ic Arts 6771 6573 6101 200 6 6 Ic Arts 7106 7106 7106 7106 7106 7106 Ic Arts 2166 2166 2163 2163 2163 7106		PE10 Col	mmercial Services	332	346		0	
Iie Protection $= 6.73$ (372) 6.73 (372) 6.73 (373) 7.13 (323) 7.13 (PE11 En	vironmental Protection	1,051	1,043	(7)	U	
89:6 9.011 9.6 A of Arts 671 691 20 6 to farts 671 691 20 6 tormer & Cultural Services $1,524$ $1,609$ 85 A ccess $1,524$ $1,609$ 85 A ccess $1,524$ $1,609$ 85 A ccess $2,79$ $2,49$ $2,49$ 6 6 ccess $2,32$ $2,49$ $2,49$ 6 7 6 ccess $2,167$ $2,49$ $7,19$ 6 7 6 ccess $2,167$ $2,242$ $2,43$ $2,43$ 7 <			ad of Public Protection vironmental Services Contract vironmental Services	73 6,679 (372)	71 6,679 (353)	(1) 0 18		
ud dts 671 691 20 6 comer & Cutural Services 110 109 10 6 comer & Cutural Services 1524 1609 85 A coess 1524 1609 85 A coess 216 216 71 6 coess 216 247 71 6 fermology 216 743 146 7 shanagement (1333) 243 7 6 shanagement (32) 243 7 6 7 shanagement (1364) (1499) 7 6 7 shanagement (33) (1490) 7 7 6 7 shanagement (1364) (1490) 7 7 6 7 shanagement (1364) (1490) 7 7 6 7 shanagement (1400) 33.61 6 7 7 7 7 <	lead of Public Protection			8,916	9,011	95		
tormer & Cultural Services 110 108 (1) C ceess 1,524 1,600 86 A ceess 1,524 1,600 86 A ceess 208 2,167 711 C fechnology 2,166 2,167 10 C fechnology 2,166 2,167 643 118 K simulation 2,167 2,43 119 K K simulation 2,235 2,43 118 K K simulation 2,236 2,43 118 K K simulation 2,236 2,43 118 K K simulation 1,4,005 1,4,005 366 K K simulation 1,4,005 1,4,005 366 K K simulation 1,4,005 1,4,005 500 K K simulation 1,5,00 1,4,005 500 500 K simulation 1,5,00 1,4,005 500 500 500 simulation 1,5,00 1,4,005 500 500 500 simulation 1,5,00 1,4,105 500 500 <td< td=""><td></td><td>CE06 Mu</td><td>iseums and Arts</td><td>671</td><td>691</td><td>20</td><td>U</td><td></td></td<>		CE06 Mu	iseums and Arts	671	691	20	U	
ccess 1,524 1,609 85 A 208 208 220 11 6 204 216 2167 11 6 247 247 247 247 6 248 232 249 249 74 6 249 232 249 249 749 7 6 241 1336 (1,864) (1,499) 366 7		CS03 Hei	ad of Customer & Cultural Services	110	109	(1)	U	
208 220 11 0 Technology 2.166 2.167 11 0 Bernology 2.47 2.47 0 6 Anagement 2.26 2.49 6 6 Management 2.28 2.49 6 6 Management 2.29 2.43 116 8 1.1.540 1.1.549 1.1.499 36 8 1.1.549 1.1.549 1.1.463 8 8 1.1.549 1.1.463 3.2.951 32 8 8 1.1.549 1.1.463 1.1.463 77 20 6 8 1.1.549 1.1.463 1.1.463 77 20 6 8 1.1.463 1.1.463 1.1.463 77 8 8 8 1.1 1.1.463 1.1.463 1.1.463 77 8 8 1.1 1.1.463 1.1.463 77 7 8 8 8 8<		CS04 Cu:	stomer Access	1,524	1,609	85	۷	The overspend is mossly attributable to employee costs, the largest variance relates to the vacancy factor thick is not forecast to be achieved. Service Managers are investigating ways in which to mitigate this
Technology 2.166 2.167 1 0 247 247 247 247 0 0 Management (32) (32) (24) 10 0 0 Management (32) (32) (24) (19) 0 0 Management (32) (1.864) (1.490) (24) (19) 0 Management (32) (1.864) (1.490) (24) (26) (26) Management (1.333) (1.490) (24) (26) (26) Management (1.333) (1.490) (27) (26) (27) Management (1.400) (1.400) (1.400) (1.400) (26) Management (1.400) (1.400) (1.400) (26) (26) Management (1.400) (1.400) (1.400) (26) (26) Management (1.400) (1.400) (1.400) (1.400)	F	CS05 Prii	nt Unit	208	220	11	U	IOIECESS.
247 247 247 247 247 6 6 Management (32) (32) (24) (16) 6 6 Management (32) (24) (1490) 366 8 6 Management (32) $(1,864)$ $(1,864)$ $(1,490)$ 366 8 Management $(1,36)$ $15,200$ 366 8 8 Management $14,806$ $15,200$ 400 8 8 Management $1,4805$ $15,200$ $16,000$ 700 8 Management $1,4805$ $15,200$ $15,200$ 77 8 Management $1,540$ $1,4805$ $1,4805$ 777 8 Management $1,540$ $1,4805$ $1,7803$ 777 78 777 Management $1,7805$ $1,7805$ $1,7705$ $1,7906$ $1,906$ $1,906$ $1,906$ $1,906$ $1,906$ <	⁵ a	PI02 Info	ormation Technology	2,166	2,167	+	U	
Management	0 1000	PI14 Tel	ephones	247	247	0 7 7	Ű	
Management (32) (24) (1499) 366 7 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 <		CE03 Eve	es	4,927	249	(19)	чU	
(1,864) (1,499) 565 561 6 512 512 243 1 6 513 (1,336) (1,336) 3660 376 R 14,005 15,209 32,519 32,517 432 R 1336 1,540 1,463 771 432 R 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,463 777 6 16 1,540 1,27,755 10 6 10 10 100 100 6 10 10 10 10 6 10 10 10 10 6	87	CE23 Tol	wn Centre Management	(32)	(24)	8	0 0	
$ \begin{array}{ c c c c c c c c c c c c c c c c c c c$		CE24 Ca	r Parking	(1,864)	(1,499)	365	R	Car parking daily ticket income is decreasing resulting in a shortfall in income of £200k. There have also been some season ticket contracts cancelled resulting in another shortfall of £210k. There are other minor variances offsetting this.
II.333b (1460) 6/60 6/60 6/60 7/1 K 32,519 32,519 32,951 438 K K K 32,519 32,519 32,951 438 K K K 14,603 1,540 1,540 1,463 (77) G K 6 the HRA 1,540 1,463 (77) G G G G and other funding (1,416) (1,416) (1,416) 0 G		CE26 Bu: FA09 Ma	s Station irkets	242	243 71		00	
ets 32,619 32,951 432 R Debt Financing 1,540 1,463 (77) G Recharges to the HRA (1,416) (1,416) G G Contributions from reserves (1,27,755) (27,755) G G Contribution to GF Balances 100 (32,801) (32,801) G G	ead of Lown Centre Ma irector of Customers a	and Comm	unities	(1,330) 14,805	(96U) 15,209	376 403	¥ 🕊	
Debt Financing 1,540 1,463 (77) 6 Recharges to the HRA 1,540 1,463 (77) 6 Contributions from reserves (1,416) (1,416) 6 6 Contributions from reserves (1,416) (1,416) 6 6 Contributions from reserves (1,416) (1,416) 0 6 Contribution to GF Balances (100 100 0 6 dets 32.301 (32.870) (32.870) 6	otal Service Budgets			32,519	32,951	432	Ы	
Recharges to the HRA (5.270) (5.270) (5.270) (1,416) 0 Contributions from reserves (1,416) (1,416) (1,416) 0 Council Tax and other funding (27.755) (27.755) 0 0 Contribution to GF Balances 100 100 0 0 dgets (32,301) (32,801) (32,875) (77)		<u>D</u>	bt Financing	1,540	463	(77)	U	Minimum Revenue Provision, which is the amount of money required to be set aside to finance borrowing (including finance leases), is £252k below budgid, mainy due to capital financing decisions made in 2011- 12 (the use of capital receptis instance borrowing and changes from planned financing leading to MFP savings) are of capital receptis instance delaying and changes from planned financing leading to MFP savings) has been transferred to a debt financing earmarked reserve to mitigate risk in the investment interest biologies in 2013-14 against background of failing interest rates. An amount of £108, interest on thereast reserve. Further savings areas from on interest to mitigate risk in the investment financing earmarked reserve. Further savings areas halm represt than in previous years. around £21k less than budgeted. Income from investments is forecast to be below budget by around £21k less than budgeted. Income from investments is forecast to be below budget by largely from more timely capital programme spend in 2011-12 and 2012-13 than in previous years. Rechargin more timely capital process at around £73k less than budgeted, due both to an increase in the levels of forecast average HRA balances, and the achievement of a higher than budgeted rate of return on investment of a miser.
Contribution to GF Balances 100 100 0 dgets (32,801) (32,873) (77)		S S S	charges to the HRA ntributions from reserves uncil Tax and other funding	(5,270) (1,416) (27,755)	(5,270) (1,416) (27,755)		000	
dgets (32,801) (32,878) (77) (282) 74 356		Õ	ntribution to GF Balances	100	100	0	U	
(282) 74	otal Corporate Budget	ats		(32,801)	(32,878)	(77)	U	
	otal General Fund			(282)	74	356		

APPENDIX 2

OROUGH COUNCIL

CORPORATE FINANCIAL REPORTS (CAPITAL) : (Cost Centre & Head of Service) FINANCIAL YEAR 2012/2013 PERIOD 06 (September 2012)

GF CAPITAL

	Approved	Approved	Latest			Forecasted - Underspend /	Budget	Forecast	Carry
Project Code & Project Description	Budget February 2012	Changes In Year	Approved Budgets	YTD Actual Expenditure	Forecasted Year End Spend	+Overspend for Year End	Carried Forward	Variance RAG	Forward RAG
	٩	в	C=A+B	D	ш	F=E-C	U		
	ы	£	ц	ъ	ધ	ų	દ્ય		
Chris Cavanagh (CC4) BA122 - Eire Safety Immovement Works	c	00 600	00 600	69 291	00 600	c	c	Ľ	Ľ
BA132 - St Crispin Changing Rooms, Toilet, Car park	00	750,989	750,989	0	750,989	0	0) (J	0 0
BA133 - St Crispin Football Pitches and Play Provision	0	164,796	164,796	270	164,796	0	0	U	U
BA136 - Water Management Works	85,000	276,585	361,585	265,376	361,585	0	0	U (U I
BA138 - Cemeteries Refurbishment Works	00	56,744 2 000	56,744 2 000	33,234 0	56,744 2 000	0 0	00	ڻ ن ن	0 0
BA139 - WOIKS to Critor crigatus (rootpatitis and boundary waits) BA140 - Corporate Properties - DDA Issues		2,000 0	0	0 4.527	4.527	4.527		<u>ں</u> ر	ט פ
BA141 - Unexpected in year Failures	0	0	0	-277	-277	-277	0	J U) (J
BA146 - Water Hygiene - Monitoring Improvements	82,000	0	82,000	0	82,000	0	0	<u>ں</u>	ڻ ا
BA169 - Northampton Skatepark	00	278,892	278,892	267,436	278,892	0 0	0 0	ڻ س	ი ი
BAT/9 - Abington Park, Cnanging Koom rerurbishment BA180 - Strateoic Property Investment		197	197 500 000		191			ט פ	י נ
BA181 - Refurbishment Abington Park Cottages 1&2	0	0	0	974	974	974	0	Ū	0
BA182 - Central Museum - Replacement of Air Conditioning Units	0	5,908	5,908	0	5,908	0	0	0	ڻ ا
BA183 - Timber Footbridge Replacements	0 000	0	0	827	827 275 400	827	0 0	უ დ	ი ი
BA100 - Inipiovenient to Faris initiasi ucture BA187 - Racecourse Bowling Green Footpaths	000,000	210,402	350	201,040 0	210,402			<u>ں</u> ر	י נ
BA189 - Corporate Asset Improvements	200,000	81,777	281,777	83,451	281,777	0	0	U	0
BA190 - Investment Properties Enhancements	100,000	0	100,000	0	100,000	0	0	U	U
BA194 - Guildhall Renewals	132,000	75,000	207,000	61,339	207,000	0 0	0	თ ი	ი ი
BA196 - Grosvenor/Greytriars - Stagecoach Relocation	0	3,000,000	3,000,000	0 0	3,000,000	0 0		ש	ლ დ
BAT87 - Detapte Abbey Restotation Millor Projects BA368 - Linton Dark Dedestrian & Cycle Bridge		0 373 011	373.011	50 102	373.011			ט ע ני	י פ
BA87 - Grosvenor Greyfriars Car Park Improvement Works	0	78,000	78,000	32,724	78,000	0	0	0 0) (J
BA889 - Mayorhold Car Park - Drainage Works	0	80,000	80,000	0	80,000	0	0	Ċ	U
BA891 - Bus Interchange	6,386,000	0	6,386,000	197,951	6,386,000	0	0	ტ (U I
BA892 - Urgent Lift Renewals	181,500	0	181,500 175 400	00	181,500	0 0	00	ڻ ن ن	ڻ س
Total for Head of Regeneration and Development	7,481,700	6,059,531	13,541,231	1,269,099	13,547,282	6,051	• •	0	0 0
Fran Rodgers (FR2)									
BK010 - Countrywide Climate Friendly Commmunities	0	98,511	98,511	53,874	98,511	0	0	U I	U
BK013 - Empty Homes Programme	0 0	632,090	632,090	0 0	632,090	0 0	0 0	ڻ ن	ი ი
BK0.14 - OBL SUD-Feglorial scriente RK0.15 - DFG's Owner Occupiers	U 1 475 000	Z0,993 610 308	20,993	0 798 949	20,993			י ני	י פ
BK029 - Hot Property 3	0	1,392	1,392	-2,482	1,392	0	0	0 (0) (J
BK030 - Heatstreets	0	0	0	-56	-56	-56	0	Ċ	U
BK043 - Ecton Lane Remedial Works 2	0	11,620	11,620	11,620	11,620	0	0	Ċ	U
BK044 - GOEM Decent Homes Assistance Total for Head of Strategic Housing	0 1.475.000	153,602 1.543.606	153,602 3.018.606	110,488 972.394	153,602 3.018.550	- <mark>29</mark>	00	თ თ	0 0
Isabell Procter (IP1)			((-)	
BA383 - Cinepod - Royal & Derngate Theatre Total for Director of Resources	00	350,000 350.000	350,000 350.000	00	350,000 350.000	° 0	00	<u>ں</u> ں	0 0
					•				
BA144 - Playbuilder - Dallington	0 0	300	300	0	300	0 0	0	ڻ ن ن	0.0
BA167 - I Love My Parks <u>Total for Director of Customers & Communities</u>	> o	32,254 32,554	32,254 32,554	3,650 3,650	32,254 32,554	0	0	უ თ	<u>ט</u> פ
Marion Goodman (MG3)									

Page 88

Prepared by Finance 25/10/2012

Page 1 of 2

APPENDIX 2

CORPORATE FINANCIAL REPORTS (CAPITAL) : (Cost Centre & Head of Service) FINANCIAL YEAR 2012/2013 PERIOD 06 (September 2012)

GF CAPITAL

BOROUGHCOUNCIL									
Project Code & Project Description	Approved Budget February 2012	Approved Changes In Year	Latest Approved Budgets	YTD Actual Expenditure	Forecasted Year End Spend	Forecasted - Underspend / +Overspend for Year End	Budget Carried Forward	Forecast Variance RAG	Carry Forward RAG
	٩	в	C=A+B	D	ш	F=E-C	ŋ		
	ч	ы	£	ц	ц	ц	μ		
BA111 - Partnership Information Hub GIS	0	13,155	13,155	0	13,155	0	0	Ċ	(1)
BA157 - COM; Telephony (VoIP)	0	7,108	7,108	-1,011	7,108	0	0	U	U
BA173 - Multi-Function Devices (MFD's)	0	29,628	29,628	0	29,628	0	0	Ċ	U
BA192 - Content Management System Upgrade for Websites	0	3,650	3,650	3,199	3,650	0	0		U
BA193 - Refurbishment - Northampton Museum and Art Gallery	0	0	0	-6,825	0	0	0		U
BA207 - IT Infrastructure - Servers and Network Storage	162,000	0	162,000	107,950	162,000	0	0		U
BA743 - Electronic Record Management	0	5,911	5,911	0	5,911	0	0		U
BA764 - One Stop Shop, CRM	0	29,966	29,966	0	29,966	0	0		U
BA786 - Data Network Improvements	0	79,334	79,334	-20,717	79,334	0	0		U
BA808 - IT Network Replacement Programme	0	34,236	34,236	0	34,236	0	0		U
BA893 - Microsoft Office 2010 Upgrade	195,200	0	195,200	29,815	195,200	0	0	ڻ ن ت	0 0
101al TOT Head Of Customer & Cultural Services	35/,200	202,368	20 0, 188	112,412	20 0,188	0	D		Ū
			1.7.7.000		1.77.00	c	c		
BA356 - Community Centres Returbishment Total for Head of Partnership Support	15,000 15,000	5,145	20,145 20.145	450 450	20,145 20.145	0	0	יש פי	ე ი
Robin Bates (RB4)								1	
BA145 - Cliftonville Move: New ways of working	C	55.246	55.246	28.182	55.246	0	C	Ű	Ċ
Total for Corporate	0	55,246	55,246	28,182	55,246	0	0	0) (J
BA164 - COM; IT Equipment New ways of working	0	65,900	65,900	0	65,900	0	0	Ű	U
BA165 - COM; Document Management	0	98,071	98,071	0	98,071	0	0		U
BA209 - Hosted Debit and Credit Card Payments	0	39,173	39,173	39,173	39,173	0	0		0.0
		203,144	203,144	39,173	203,144			פ	ŋ
Susan Bridge (SB11)									
BA210 - Jeffrey Room Audio and Visual Improvements	0 0	6,539	6,539	4,748	6,539	0 0	0 0	י פ	0 0
ല്ക്കോ - Planning IT improvements (പലവം) Total for Head of Planning		700 152	700 152	08C,1	700 157				IJ (Ľ
Steve Elsev (SE3)		1001	101 100	6,001	1001)
BA208 - Eastfield Park Improved Park Entrance	0	0	0	-140	-140	-140	0	C	(1)
BA211 - Extension of Duston Cemeterv	0	42.450	42.450	0	42.450	0	0	U	0
BA872 - Night Safe & Target Hardening - SSNP	0	13,825	13,825	0	13,825	0	0		U
BA890 - Central Museum - Boiler Replacement	35,000	0	35,000	1,900	35,000	0	0		J
BA895 - Allotment Provision	100,000	0	100,000	0	100,000	0	0		U
BA896 - Guildhall Loft Insulation Salix project	0	4,842	4,842	0	4,842	0	0		U
BA897 - Grosvenor Car Park T5 Lighting Upgrades	0	40,117	40,117	21,669	40,117	0	0	U	U
BA898 - St Michaels Car Park Led Lighting	0	88,839	88,839	71,628	88,839	0	0		U
Total for Head of Public Protection	135,000	190,073	325,073	95,056	324,933	-140	0	Ċ	(J)
SIDIALS	0.16.2 000	001 010 0	10 206 220	7 576 7ED	10 212 101	E OFF	c	c	c
	3,403,300	0,044,400	10,000,000	z,320,1 JU	10,012,134	0,000	D	פ	ŋ

Page 89

Page 2 of 2

HOUSING REVENUE ACCOUNT FINANCIAL YEAR 2012/2013

For Period Ending 30th September 2012

	2012/2013 £,000's Current Budget	2012/2013 £,000's Actuals	2012/2013 £,000's Forecast Outturn	Variance £,000's	RAG Status
INCOME		, lotadio			
Rents - Dwellings Only	-46,602	-22,982	-46,802	-200	
Rents - Non Dwellings Only	-1,112	-490	-1,117	-5	
Service Charges	-2,423	-1,391	-2,243	180	
Other Income	-85	-37	-65	20	
Total Income	-50,222	-24,901	-50,227	-5	G
EXPENDITURE					
Repairs and Maintenance	10,981	6,004	11,014	33	
General Management	6,320	2,917	6,260	-60	
Special Services	3,157	1,307	3,251	94	
Rents, Rates, Taxes & Other Charges	87	3	93	6	
Increase in Bad Debt Provision	450	125	250	-200	
Rent Rebate Subsidy Deductions	643	322	643	0	
Total Expenditure	21,638	10,678	21,511	-126	В
Net Cost of Services	-28,584	-14,223	-28,715	-131	В
Net Recharges to the General Fund	4,821	2,385	4,770	-52	
Interest & Financing Costs	6,172	3,253	6,505	333	
Voluntary Debt Repayment	8,198	4,099	8,198	0	
RCCO	3,148	1,574	3,148	0	
Depreciation/MRA	8,246	4,123	8,246	0	
Net Contribution (from) / to Earmarked Reserves	-2,000	-1,075	-2,150	-150	
Net Transfer From / (To) Working Balance	0	134	0	0	G
Working Balance b/f	-5,000	-5,000	-5,000	0	
Working Balance Outturn	-5,000	-4,866	-5,000	0	G

Notes on Forecast Variances

Rents - Dwellings Only

Projected higher rent income largely as a result of faster turnaround times on void properties.

Service Charges

Anticipated lower charges to Leaseholders in respect of repair and maintenance expenditure (includes prior year adjustment) Note that depooled service charges are now shown on this line (this income was previously included in Dwelling Rents).

Repairs and Maintenance

Projected higher costs largely due to increased expenditure on void properties.

General Management

Lower employee costs projected as a result of vacant posts.

Special Services

Higher expenditure anticipated on cleaning of communal areas and fly tipping removal.

Increase in Bad Debt Provision

Lower contribution to the Bad Debt Provision, reflecting lower levels of rent arrears than projected.

Interest & Financing Costs

Interest rates on the new HRA long-term borrowing is higher than budgeted

APPENDIX 3

APPENDIX 4



CORPORATE FINANCIAL REPORTS (CAPITAL) : (Cost Centre & Head of Service) FINANCIAL YEAR 2012/2013 PERIOD 06 (September 2012)

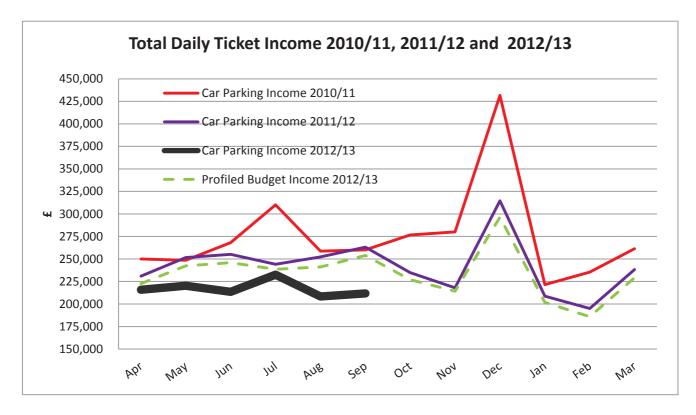
HRA CAPITAL

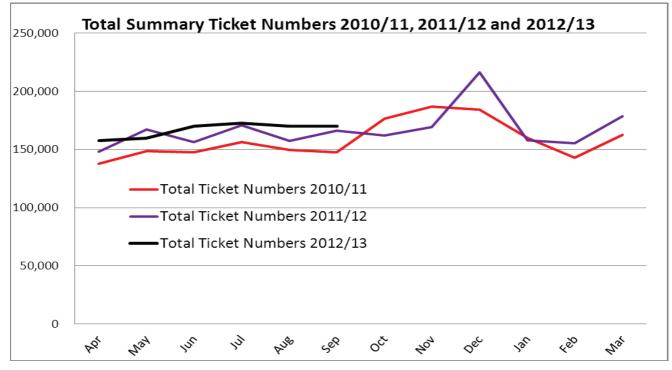
Project Code & Project Description	Approved Budget February 2012	Approved Changes In Year	Latest Approved Budgets	YTD Actual Expenditure	Forecasted Year End Spend	Forecasted - Underspend / +Overspend for Year End	Budget Carried Forward	Forecast Variance RAG	Carry Forward RAG
	۷	В	C=A+B	٩	ш	F=E-C	G		
	ţ	نب	4	ų	¢.	Ċ.	4		
Fran Rodgers (FR2)	ı	ı	ı	ı	ı	ı	ı		
BA742 - Housing Systems Replacement (FISH)	0	0	0	9,486	0	0	0	U U	
BH006 - Woodside Way New Build	0	0	0	972	0	0	0		
BH366 - Sheltered Housing Improvements	1,000,000	0	1,000,000	108,029	1,000,000	0	0		
BH367 - IT Capital	200,000	0	200,000	0	200,000	0	0	0 0 0 0	
<u>I otal for head of Landlord Services (Mary Wood) (HOLS)</u>	1,200,000	D	1,200,000	118,486	1,200,000	Þ	D	פ	
BH003 - Garages Roofs & Doors Replacement	40.000	25.201	65.201	0	65.201	0	0	0	
BH009 - Fire Safety Works - communal areas	150,000	0	150,000	20,949	150,000	0	0	0	
BH011 - Capital Improvement Works	300,000	1,598	301,598	350	301,598	0	0	U U	
BH013 - Digital Aerial Upgrade	0	0	0	5,672	0	0	0	U U	
BH014 - Estate Regeneration	150,000	198,224	348,224	747	348,224	0	0		
BH019 - Window Restrictors	0	26,283	26,283	0	26,283	0	0		
BH020 - Periodical Electrical Works	125,000	60,489	185,489	93,971	185,489	0	0		
BH021 - New Communal Boilers	0	55,543	55,543	606-	55,543	0	0		
BH022 - Community Energy Savings Programme (CESP)	750,000	2,226,828	2,976,828	1,107,591	2,976,828	0	0		
BH023 - External Gas Supply Replacement	0	45,550	45,550	1,260	45,550	0	0		
BH140 - Disabled Grant - Major Repairs	1,000,000	0	1,000,000	668,465	1,000,000	0	0		
BH302 - Minor Adaptations for People with Disabilities	140,000	0	140,000	111,752	140,000	0	0		
BH304 - Complete Roofs	400,000	491,110	891,110	264,736	891,110	0	0		
BH305 - Structural Repairs	400,000	0	400,000	137,080	400,000	0	0		
BH317 - Decent Homes and Poor Condition Improvement	10,000,000	0	10,000,000	7,052,394	10,000,000	0	0		
BH321 - Door & Window Replacement	30,000	3,495	33,495	13,757	33,495	0	0		
BH324 - Gas Appliance Replacement - Planned Ptnrship	700,000	0	700,000	650,720	700,000	0	0		
BH325 - Gas Appliance Replacement - Responsive	500,000	0 0	500,000	807,887	500,000	0 0	0 0		
BH329 - Aspestos Remedial Action	100,000	0 0	100,000	32,261	100,000	0 0	5 0	יש ני שיים נ	
	0 000 000 7			C #7-		0 0	0 0		
BH338 - Capital Voids	1,000,000	89,557 16 66 6	1,089,557	900,904 450 54 7	1,089,557	5 0	0 0	יש פי שיים פי	
	200,000	40,000	240,000	110,201	240,000				
DET331 - DUVI ETILIY UPUATES DE1354 - 174 Dafurkichmant	000,08	40,0 0	100,119	000'10 103 11	100,119				
BH364 - Environmental enhancemente to housing land		187 521	307 501	175 165	307 501				
DT304 - ETVIDTITIONERIA GITIANOGIUGINA IO NOUMING IANU RH366 - Malburave	100,000	1 20, 101	1 20, 120	00.00	100000				
BH368 - Comminal Area Unarades			200,000		200,000				
Total for Head of Landlord Services	16,515,000	3,503,184	20,018,184	12,293,685	20,018,184	0	0	0 0 0	
Lesley Wearing (LW3)									
Former Council F	0	500,000	500,000	0	500,000	0	0	U U	
Total for Director of Housing	0	500,000	500,000	0	500,000	0	0		
TOTALS	17.715.000	4.003.184	21.718.184	12.412.172	21.718.184	0	0	0	

Page 91

Page 1 of 1

Appendix 5





Notes:

- The income for the end of period 6 is £142K down against the budget for the first 6 months of 2012/13
- The volume of tickets for the year to the end of period 6 is 34k higher than the same period in 2011/12
- St John's Surface Car Park: The closure was effective from 15th June.

APPENDIX 6

Managed Debt Analysis - Rolling Year 2011/12 into 2012/13

INIAL	<u> Mariageu Debi Arialysis - Rollirig Tear ZUTT/TZ Iritu</u>	JL AI Idi yas	- RUIIIU		_	CI /71 07						
	OCT	NOV	DEC	JAN	FEB	MAR	APR	MAY	JUN	JUL	AUG	SEP
TOTAL ARREARS	15,932,430	15,980,705	15,045,254	14,377,143	12,775,573	13,716,504	15,431,526	21,064,859	15,723,326	15,440,899	14,869,066	14,542,390
Awaiting Action	1,021,854	559,935	691,782	689,849	385,556	607,440	603,464	913,190	1,603,144	1,067,490	1,198,759	1,319,232
Debt in Progress	14.910.576	15.421.860	14.353.472	13.687.294	12.390.013	13,109,064	14.828.062	20.151.669	14.120.092	14.343.406	13.670.307	13.223.158
% Inactive debt [PI]	6.41%	3.50%	4.60%	4.80%		4.43%	3.91%	4.34%	10.20%	6.91%	8.06%	9.07%
CTAX	7,674,697	7,507,756	7,276,413	6,803,605	6,510,454	6,219,947	7,698,098	7,913,392	7,590,716	7,290,809	6,995,888	6,748,462
Inactive	444,410	148,845	144,914	92,342	71,719	57,718	136,260	142,488	118,927	103,463	155,201	190,988
In progress	7,230,287	7,358,911	7,131,499	6.711.263	6,438,734	6,162,229	7.561.838	7.770.904	7,471,789	7.187.346	6.840.687	6,557,474
Inactive debt	5.79%	1.98%	1.99%	1.36%	1.10%	0.93%	1.77%	1.80%	1.57%	1.42%	2.22%	2.83%
NNDR	1,274,408	1,225,782	1,149,308	919,808	912,303	986,230	2,514,144	1,896,873	1,709,394	1,618,141	1,455,859	1,454,169
Inactive	0	0	0	0	0	0	0	0	0	0	0	0
	1,274,408	1,225,782	1,149,308	919,808	912,303	986,230	2,514,144	1,896,873	1,709,394	1,618,141	1,455,859	1,454,169
G ebt	%00.0	0.00%	0.00%	%00.0	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
₩ ^T TA	1,357,274	1,396,226	1,316,119	1,299,013	Not Avail	1,266,731	1,176,332	1,148,887	1,112,712	1,093,926	1,098,773	1,101,424
Inactive	138,673	127,052	102,122	214,399	Not Avail	173,231	113,802	125,612	131,638	24,447	88,542	87,568
In progress	1.218.601	1.269.173	1.213.996	1.084.613	Not Avail	1.093.501	1.062.530	1.023.275	981.074	1.039.476	1.010.231	1.013.856
Inactive	10 200	0 100	7 760/	16 E00	Not Avail	12 680/	0 670/	10 02%	11 020/	7 720/	000 B	7 0£%
	1027.001	0.01.0	0/01.1	% 0C.01		13.00 /0	0, 10.0	010101	0/ 0011	0/07/07	0,00,0	0/ 000 1
Inactive	4,2/5,001 192.674	4,282,175 184 294	371 672	4,208,0/8 310.033	4,200,111 240 767	303 417	4,042,951 353 402	4,037,218 329.457	4,002,784 380.956	4,042,524 420,694	4,139,805 432,663	4,090,115 409 456
L											Ĩ	
progress	4,082,328	4,098,481	3,845,703	3,958,645	4,026,010	3,854,140	3,689,549	3,707,761	3,681,828	3,621,830	3,707,142	3,680,659
Inactive debt	4.51%	4.30%	8.81%	7.26%	5.64%	7.30%	8.74%	8.16%	9.38%	10.41%	10.45%	10.01%
SD	1,351,049	1,569,256	1,086,039	1,086,039	1,086,039	1,086,039	Not Avail	Not Avail	1,247,630	1,395,500	1,178,741	1,148,220
Inactive	246,097	99,744	73,074	73,074	73,074	73,074	Not Avail	Not Avail	971,623	518,886	522,353	631,220
In progress	1.104.952	1.469.512	1.012.965	1.012.965	1.012.965	1.012.965	Not Avail	Not Avail	276.007	876.613	656.388	517.000
Inactive debt	18.22%	6.36%	6.73%	6.73%	6.73%	6.73%	Not Avail	Not Avail	77.88%	37.18%	44.31%	54.97%

Audit Committee Age debt analysis

1 of 2

	APPENDIX 6
All figure	All figures given below, are the movement in the last eleven months.
•	Overall debt levels as at 30 th September 2012 Unmanaged debt is £297.4k more, primarily due to the issues with the Agresso complaint codes, however the outstanding arrears continue to reduce, as they are £1,390k less.
•	<u>Council Tax as at 30th September 2012</u> Unmanaged debt is £235.4k less and the overall outstanding arrears are £926.2k less.
∞ ⊂∎ ■	<u>Business Rates as at 30th September 2012</u> Unmanaged debt remains unchanged. The overall outstanding arrears are £179.8k more, This is primarily due to companies struggling to pay and the Council are actively pursuing the recovery.
•	<u>Former Tenant Arrears as at 30th September 2012</u> Unmanaged debt is £51.1k less and the overall outstanding arrears are £255.9 less.
	<u>Housing Benefit Overpayments Payments as at 30th September 2012</u> Unmanaged debt is £216.8k more, this due to an increase of £100k of appeals and an increase in pended overpayments. The overall outstanding arrears are £184.9k less.
ען <u>י</u> ב ≥	<u>Sundry Debts as at 30th September 2012</u> Unmanaged debt is £385.1k more, although this is overstated as the new complaint codes, introduced as part of the Agresso implementation, have not been updated on all accounts. The individual service areas are currently working on this and the value will drop in the next audit report. The overall outstanding balance is £202.8k less.
	Priority Debts 30 th September 2012 (Current figures are be collated) As a result of priority debt as defined by the Corporate Debt Policy we now have debt on hold awaiting clearance of priority debts. This is broadly broken down as FTA £122k, Sundry debt £20k and OPHB £134k, as at 30th September. As more cases reach consideration for court action this category of debt pending other priority debt will increase.

Appendices 0



AUDIT COMMITTEE REPORT

Report Title	The Welfare Reform	n Bill – Further update
AGENDA STATUS:	PUBLIC	
Audit Committee Mee	ting Date:	5 th November 2012
Policy Document:		No
Directorate:		Resources
Accountable Cabinet	Member:	Cllr Alan Bottwood

1. Purpose

- 1.1 The purpose of the report is to highlight further welfare benefit reforms which take effect from 2013, with particular emphasis on the changes to the Housing and Council Tax Benefit Schemes.
- 1.2 The report also seeks to provide an overview to the Committee on how these changes may affect tenants, landlords and residents in Northampton.

2. Recommendations

- 2.1 That the Committee note the forthcoming changes to Housing Benefit and Welfare Reform proposals contained in this report.
- 2.2 That the Committee notes the potential risks and service delivery implications for the council arising from these changes.

3. Issues and Choices

3.1 Report Background

3.1.1 The government remain committed to further transformational changes to the welfare benefit system, with the aim of managing rising costs, delivering fairness and increasing employment. Consequently, further significant welfare reforms are due to take effect from 2013.

3.1.2 The key changes planned for 2013 are highlighted below.

Universal Credit

3.1.3 The main feature of the Bill is Universal Credit, which is set to replace the present benefit structure by bringing together a range of working-age benefits, including Housing Benefit, into a single streamlined payment. The timetable for implementation of the Universal Credit commences in October 2013 and will apply to all new claimants who are out of work. This will be followed by the gradual closure of existing benefits and Tax Credit claims and their transfer to the new system, with full transfer completed by October 2017.

Administrative arrangements

- 3.1.4 The preferred administrative arrangements are that the Universal Credit (UC) will be administered centrally by the Department for Work and Pensions (DWP). However, the DWP has indicated that they are keeping all options open for approaches to delivery in the longer term.
- 3.1.5 The DWP have established a universal credit learning network, with the aim of sharing knowledge and promoting good practise. Over the next few months the DWP intend to highlight the key activities all authorities need to undertake in order to be UC ready.

Universal Credit Pilots

- 3.1.6 Local authority led pilots are to run for a year and will explore how LAs can use their expertise to provide local support to future Universal Credit claimants. The pilots will allow the LAs to investigate ways of promoting digital inclusion to claimants, including internet access and improving online skills.
- 3.1.7 Pilots will also test how claimants can manage housing benefit monthly payments ahead of the introduction of Universal Credit from October 2013. The pilots will also look at the appropriate level of safeguards needed to help secure landlord income streams if tenants fall behind on their rent. This will entail testing out different elements of the project, including testing different trigger points when social landlords should receive direct payments if tenants fall into specified levels of arrears.
- 3.1.8 The projects will also inform how best to communicate the changes to claimants, provide assistance with budgeting to successfully pay their rent. The council continues to work closely with the DWP regarding the introduction of the Universal Credit and is looking at the provision of support to those claimants who need additional help in accessing on line services

Supported Housing and Universal Credit

3.1.9 The Government has decided that help with housing costs for those vulnerable claimants living in supported housing will not be included in their claim for Universal Credit when it is introduced in 2013.

Instead:

- In the short-term, there will be an interim system that is broadly similar to current arrangements- i.e. whilst claimants living in supported accommodation will receive their income from Universal Credit, they will continue to claim help with their rent from their Local Authority in the form of Housing Benefit.
- In the medium term, the DWP will design, develop and potentially pilot a more localised system for managing these costs.
- 3.1.10 The Government see this as the best way forward to ensure the new benefit system is flexible enough to cover the various costs within 'supported housing'.

Local Council Tax Reduction Scheme

- 3.1.11 Council Tax Benefit will be abolished to be replaced by a new system of support from April 2013.
- 3.1.12 Under the new arrangements the Government will provide the Council with 10% less than the anticipated level of expenditure on Council Tax Benefit. This will equate to around £2 million.
- 3.1.13 This means that the Council has to decide whether to find an extra £2 million from its finances to bridge the funding gap created by the new grant or whether to reduce its expenditure on Council Tax Support. Council Tax Benefit is available to people on low incomes including those in low paid employment. It should be noted that pensioners will be protected so any reductions would fall on people of working age, increasing the reduction in support to this group from 10% to around 20%.
- 3.1.14 Under the new scheme local authorities are allowed to decide how support, discounts and exemptions are applied to Council Tax. Twelve options are being suggested as to how the cost of the scheme could be funded. Because these are such important changes, residents and stakeholders are being asked how the shortfall should be covered within the Council's financial constraints.
- 3.1.15 The consultation runs until the 22nd October, as it is very important that the Council understand how any proposed changes may affect people before deciding on a final policy.
- 3.1.16 We are working to a very demanding timetable and, following considered analysis of the consultation feedback, aim to have a scheme approved by full council by the 31st January 2013. Anybody who receives Council Tax Benefit prior to April 2013 will be automatically assessed under the new local scheme rules adopted by the council and households will be advised of the amount they will need to pay when we send out annual Council Tax bills in Feb/March 2013.

Local Council Tax Reduction Scheme Support – new £100 million transition fund

- 3.1.17 The Department for Communities and Local Government (DCLG) acknowledge that many authorities are proposing to deliver savings using their local flexibilities with discounts and exemptions, without unfairly increasing the burden on those who are currently on benefits. However, the DCLG has expressed concern regarding the fact that some authorities are asking for very large additional contributions from those on benefits.
- 3.1.18 The DCLG is also of the view that councils can make savings in the new localised system from cutting fraud and error. However, the DCLG appreciate these savings may not be delivered immediately in the first year.
- 3.1.19 In view of the above concerns and to further assist the transition process, the DCLG has recently announced an additional £100 million of funding for councils to help support them in developing well-designed council tax support schemes, which maintain positive incentives to work.
- 3.1.20 This voluntary grant will be available to councils (billing and major precepting authorities) who choose to design their local schemes so that:
 - Those who would be on 100% support under current council tax benefi8t arrangements pay between zero and no more than 8.5% of their council tax liability.
 - The taper rate does not increase above 25%
 - There is no sharp reduction in support for those entering work
 - There is no large additional increase in non-dependent deductions.
- 3.1.21 The DCLG also suggest that councils will want to avoid collecting small payments and that it may consequently be better value for money for councils to avoid designing schemes which seek to do so. They anticipate that those councils seeking additional funding will make applications after 31 January 2013 and that funding will be paid in March 2013.

Council tax on empty homes

3.1.22 The Local Government Finance Bill includes provisions that will allow a billing authority to charge an empty homes premium on empty dwellings. Individual billing authorities will design their own schemes for applying the premium in their local area including the circumstances in which it may be charged, and the level at which it will be set. The government recently announced that it considered that there are circumstances in which it would be inappropriate for the premium to apply. It has therefore launched a consultation on possible exemptions which closes on 9 November 2012.

Localisation of the Social Fund

3.1.23 Community care grants and crisis loans will be replaced by localised support from April 2013. Crisis Loans are for anyone needing help in an emergency or because of a disaster. Community Care Grants support vulnerable people on benefits to return or stay in their community.

- 3.1.24 The County Council is leading on Social Fund Reform, having recently received details on the transfer of funding for a new provision from the DWP. They are currently seeking information and views of partners regarding current emergency provision, local schemes and demand / need in the area, etc.
- 3.1.25 Engagement and consultation with key stakeholders, including the Borough Council, on emerging policy and scheme design options is high priority. Councils are required to develop systems that meet the needs of local people and this could be through payment in kind, i.e. the granting of second-hand furniture or white goods rather than cash payments. It is anticipated that the County Council will want to consider how to support vulnerable people without increasing pressures in budgets.
- 3.1.26 It is proposed that options will be submitted to County Council members in November 2012, with final scheme implementation in April 2013.

Household Benefit cap

- 3.1.27 From April 2013 the Government will put a limit on the total amount of benefit that working age people can receive. This means that households claiming out of work benefits will no longer receive more in benefits than the average wage paid to those who are working. Total benefit payable will be limited to a maximum of £500 each week for couples and lone parents and £350 for single people, though entitlement to certain other benefits will exempt claimants from the Household Benefit cap.
- 3.1.28 Local authorities will be responsible for applying the Household Benefit cap to new and existing claims from April 2013, through Housing Benefit deductions closely supported by DWP colleagues. From October 2013 new claims will start to be taken through Universal Credit and the cap will be applied directly to those claims.

Introductions of the Size Criteria in the Social Sector

- 3.1.29 From April 2013 there will be a restriction on housing benefit paid to working age claimants living in social sector tenancies who are under occupying their property.
- 3.1.30 The restriction is to be levied at two rates, 14% of rent for under occupancy by one bedroom and 25% for 2 or more bedroom under occupancy. The shortfall between the rent and housing benefit will be payable by the tenant. The restriction is to be based on the number of bedrooms a claimant's household requires measured against the current size criteria applied in relation to HB claims for private tenants. The DWP impact assessment indicates that around 30% of social tenants will be impacted by this change.

3.2 Issues

- 3.2.1 It is anticipated that, as a result of these changes, the council may see, particularly in the short term:
 - The possible migration of families to cheaper localities;
 - An increase in the use of bed and breakfast and temporary accommodation;
 - Overcrowding in lower cost, but smaller properties.
 - Direct payments to individuals could affect rent/debt collection
 - Higher demand for debt counselling services
 - Higher demand on homelessness and housing options services
 - Increased enquiries for assistance in obtaining alternative accommodation
 - Increased applications and demand from young people
 - Increased transfer applications and bidding via choice based lettings
 - Increased levels of council tenant rent arrears
 - Potential impact on the council tax collection rate and recovery of wider Council debts

3.3 Choices (Options)

3.3.1 These changes relate to national reforms across the welfare system and require the Council to implement the new system in line with the planned transitional arrangements.

4. Implications (including financial implications)

4.1 Policy

- 4.1.1 Welfare Reform changes could impact on revenue collection by the council either as a result of reduced funding or income, additional expenditure or increases in rent and council tax arrears.
- 4.1.2 The Collection of tax and debts from people on minimum income used to receiving full benefit is expected to be very challenging. This will necessitate a review of the Council's collection targets and possible increases in staffing costs on recovery.
- 4.1.3 The council recognises that the next few years of transition to the new welfare benefit system will potentially transform current working practices as many of the reforms will impact on both the council and our stakeholders. We are therefore working together with key stakeholders to consider the role respective organisations could play going forward in terms of the help and support we offer our mutual customers.

4.2 Resources and Risk

4.2.1 The timeline for delivering Local Council Tax Reduction schemes could pose an issue in terms of assessing the financial implications of a chosen scheme. The timeline for implementation in terms of creating, amending systems and going live with a new scheme are also very challenging.

4.3 Legal

- 4.3.1 The Council will have a statutory duty to comply with the provisions of the new Welfare Reform Bill.
- 4.3.2 Any local scheme will require full review to ensure that the local regulations created to support the scheme are compliant with prescribed legislation.

4.4 Equality

4.4.1 The Government has carried out equality Impact Assessments and screening for equalities group impacts will be undertaken once service changes are known. An equality screening has been made available on our website as part of the Local Council Tax Support consultation and a full assessment will be conducted based on the scheme chosen.

4.5 Consultees (Internal and External)

- 4.5.1 Internal The Councils Revenues and Benefits service have been working closely with the Councils Housing Directorate in order to develop both reactive and pro-active support for those most affected.
- 4.5.2 External We will continue to consult and work closely with all stakeholders on all matters relating to the welfare reform agenda.

4.6 Other Implications

4.6.1 N/A

5. Background Papers

5.1 N/A

Author: Robin Bates, Head of Finance and Resources

Appendices - 1



AUDIT COMMITTEE REPORT

Internal audit progress report 2012/13		
PUBLIC		
ting Date:	5 November 2012	
	No	
	Resources	
Member:	Councillor Alan Bottwood	
	PUBLIC	

1. Purpose

1.1 To provide the Audit Committee with a report summarising progress made against the approved internal audit plan for 2012/13.

2. Recommendations

2.1 Receive the report.

3. Issues and Choices

3.1 Report Background

3.1.1 The report is produced to inform the Committee on internal audit activity in the current year up to the date of the Committee meeting.

3.2 Issues

3.2.1 As detailed in the report

3.3 Choices (Options)

3.3.1 N/a

4. Implications (including financial implications)

4.1 Policy

4.1.1 No implications other than enabling monitoring of internal audit reporting performance.

4.2 Resources and Risk

4.2.1 Risks may be highlighted as a result of audit issues being reported.

4.3 Legal

4.3.1 N/a

4.4 Equality

4.4.1 N/a

4.5 Consultees (Internal and External)

4.5.1 Director of Finance and Support and Head of Finance.

4.6 Other Implications

4.6.1 N/a

5. Background Papers

- 5.1 Appendices to the report
- Appendix 1 Internal Audit Progress Report

Chris Dickens Senior Manager PricewaterhouseCoopers LLP 01509 604041 Northampton Borough Council Internal Audit Progress report

Internal audit progress report for Audit Committee

November2012



Table of Contents

Plan outturn	3
Reporting Activity and Progress	4
Appendix A – Plan Outturn Statement	5
Appendix B – TeamCentral Report	7

Plan outturn

2012/13 Audit Plan

We have completed our reviews in relation to Council Tax, NNDR, Housing Benefits and Museums Security and a summary of findings is included in this report. We have also scoped a number of other reviews and terms of reference have been agreed and in some cases work has commenced.

An outturn statement detailing assignments undertaken and actual activity for the current year is shown in Appendix One. We have completed, at the time this report was produced, **59 days out of a total planned 299 days (30%).** The majority of our work is planned for quarters 3 and 4 and we are confident that we will complete all planned reviews within the financial year.

Reporting Activity and Progress

Final reports issued since the previous meeting

- **Council Tax** We have classified our findings in this area as **Low Risk**, this is comparable with performance in the previous year. Within this report we noted one low risk issue in relation to suspense accounts which had not been reviewed or cleared on a timely basis.
- **NNDR- Medium Risk.** This is again comparable with previous years. Three medium risk issues were identified in relation to the Academy system (user access, disaster recovery and standing data changes), performance and review of reconciliations and the supply of management information in relation to the Consortium contract.
- Housing Benefits We have classified our findings in this area as Low Risk, which is comparable to performance in the previous year. Within this report we noted four low risk issues in relation to processing of change of circumstances, rent officer determinations and backdates and approval of new user access.
- Museum Security Our findings from this review will be reported to the next Audit Committee meeting.

Appendix A – Plan Outturn Statement

Ref	Auditable Unit		2012/13		Planned audit days	Actual audit days	Progress	
		Q1	Q2	Q3	Q4			
A	Cross-cutting							
A.1	Risk Management and Business Continuity		x			5	1	Planning
A.2	Council Tax	x				6	6	Final report
A.3	NNDR	x				10	10	Final report
A.4	Core Financial Systems Review			x		40	3	Planning
A.5	Budgetary Control				x	8		
A.6	Creditors (IBS)			x		8	1	Planning
A.7	Fixed Assets				x	6	******	
A.8	Housing Benefits		X			8	8	Final report
A.9	Housing rents			x		6	******	
A.10	Debt Recovery				x	10		
Tota	I					107	29	
В	Departmental							
B.1	Human Resources		x			8	1	Initial discussion
B.2	Customer Services and ICT			x		15	***********************	
B.3	Landlord Services				x	15		
				x		5		
B.4	Strategic Housing			*******	x	8		*********
	5							
			X			8	1	Review delayed
B.5	Communications Team		x			5	1	Initial discussions
B.6	Policy and Community engagement	x				8	2	Planning
B.7	Asset Management		x			8	1	Possible defer
B.8	Environmental Services			x	Ľ	5		
B.9	Cultural Services			x		5	-	
B.9	Cultural Services	x				8	8	Final report
B.10	Corporate Performance and Change			x		8		
3.11	Democratic and Chief Executive Services	x				8	2	Planning
B.12	Borough Solicitor Function	*******		x	******	5	••••••	

Northampton Borough Council Internal Audit Progress report

Ref	Auditable Unit	2012/13			;	Planned Actual audit days audit days		Progress
		Qı	Q2	Q3	Q4			
Tota	L					119	16	
VE	Value Enhancement							
VE.1	Governance and controls workshop		x			2		
VE.2	Audit Committee Effectiveness Training		x			2		
VE.3	Anti-fraud awareness training			x		4		
VE.4	Data Matching/CAATS			X		20	1	Initial discussions
VE.5	Support on HR project	x	x	X	X	12		
VE.6	Conflicts of Interest		x			5		
Tota						45	1	
PM	Project Management/Other							
PM.2	TeamCentral	X	x	X	X	10	4	
PM.3	Audit Management	X	x	x	x	18	9	
Total	L					28	13	
TOTA	AL DAYS					299	59	

Appendix B – TeamCentral Report

Summary of outstanding recommendations 2011/12 (28 September 2012)

11_2 NBC 02 - Voids (7)Mary Wood1010511_2 NBC 07 - LeisureJulie Seddon1105Trust Contract Review (1)Julie Seddon110511_2 NBC 06 - CoreCatherine Wilson11001111_2 NBC 08 - CoreCatherine Wilson11001111_2 NBC 08 - CoreCatherine Wilson3101111_2 NBC 10 - PerformanceLesley Wearing31101111_2 NBC 10 - PerformanceLesley Wearing3110111_2 NBC 10 - PerformanceLesley Wearing310111_2 NBC 11 - LocalRobin Bates1110111_2 NBC 14 - LocalCatherine Wilson303011_2 NBC 14 - LocalMary Wood11103011_2 NBC 15 - DebtMary Wood1110211_2 NBC 17 - Fixed AssetsRobin Bates202211_2 NBC 17 - Fixed AssetsRobin Bates2021011_2 NBC 17 - Fixed AssetsRobin Bates2022011_2 NBC 17 - Fixed AssetsRobin Bates20210211_2 NBC 17 - Fixed AssetsRobin Bates202110211_2 NBC 17 - Fixed Asset	Review title and number of recommendations in the final report	Responsible Head of Service	Total Outstanding	Outstanding and Overdue	Outstanding but not yet due	Total Implemented
Julie Seddon110Catherine Wilson110Lesley Wearing312Lesley Wearing312Robin Bates110Robin Bates303Mary Wood110Mary Wood12Robin Bates20Bates20Ochon Bates2Ochon Bates2 <td>11_12 NBC 02 - Voids (7)</td> <td>Mary Wood</td> <td>r</td> <td>o</td> <td>T</td> <td>9</td>	11_12 NBC 02 - Voids (7)	Mary Wood	r	o	T	9
Catherine Wilson110Lesley Wearing312Nobin Bates110Robin Bates303Catherine Wilson303Mary Wood110Robin Bates202	11_12 NBC 07 – Leisure Frust Contract Review (1)	Julie Seddon	1	1	0	S
aLesley Wearing312Robin Bates1100Robin Bates3030Catherine Wilson303Mary Wood110Robin Bates202	11_12 NBC 08 – Core Financial Systems (12)	Catherine Wilson	1	1	0	п
Robin Bates1100Catherine Wilson3033Mary Wood1100Robin Bates2020	1_12 NBC 10 – Performance indicators (12)	Lesley Wearing	ę	1	3	8
Catherine Wilson303Mary Wood110Robin Bates202	1_12 NBC AFHC – Anti raud Health Check (12)	Robin Bates	1	1	o	п
Mary Wood110Robin Bates202	1_12 NBC 14 - Local nduction Training (3)	Catherine Wilson	ę	0	ß	o
Robin Bates 2 0 2	1_12 NBC 15 - Debt tecovery (3)	Mary Wood	1	1	o	0
	1_12 NBC 17 – Fixed Assets 2)	Robin Bates	5	0	0	o

Page 7 of 8

In the event that, pursuant to a request which Northampton Borough Council has received under the Freedom of Information Act 2000, it is required to disclose any information contained in this report, it will notify PricewaterhouseCoopers (PwC) promptly and consult with PwC prior to disclosing such report. Northampton Borough Council agrees to pay due regard to any representations which PwC may make in connection with such disclosure and Northampton Borough Council shall apply any relevant exemptions which may exist under the Act to such report. If, following consultation with PwC, Northampton Borough Council discloses this report or any part thereof, it shall ensure that any disclaimer which PwC has included or may subsequently wish to include in the information is reproduced in full in any copies disclosed.

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AUDIT COMMITTEE REPORT

Report Title	Annual Audit Lette	r 2011/12
AGENDA STATUS:	PUBLIC	
Audit Committee Mee	ting Date:	5 November 2012
Policy Document:		No
Directorate:		Resources
Accountable Cabinet	Member:	Cllr Alan Bottwood

1. Purpose

1.1 To present to the Audit Committee the annual audit letter for 2011/12.

2. Recommendations

2.1 That the Audit Committee notes the final annual audit letter.

3. Issues and Choices

3.1 Report Background

- 3.1.1 The Council's external auditors, the Audit Commission, audit the Statement of Accounts and major grant claim and returns.
- 3.1.2 The Audit Commission have completed their audit and reported back the outcome, along with their opinion, to the audit committee on 26 September 2012.

3.2 Issues

3.2.1 This report merely presents the final annual audit letter to the committee.

3.3 Choices (Options)

3.3.1 That the audit committee notes the final annual audit letter for 2011/12.

4.1 Policy

4.1.1 None.

4.2 Resources and Risk

4.2.1 There are no specific resources and risk implications arising from this report.

4.3 Legal

4.3.1 There are no specific legal implications arising from this report.

4.4 Equality

4.4.1 There are no specific equalities implications arising from this report.

4.5 Consultees (Internal and External)

4.5.1 None.

4.6 How the Proposals deliver Priority Outcomes

4.6.1 Protecting and enhancing the reputation of Northampton Borough Council.

4.7 Other Implications

4.7.1 Not applicable

5. Background Papers

Appendix 1 – Annual Audit Letter for 2011/12

Isabell Procter Director of Resources, ext 8757

APPENDIX 1



11 October 2012

David Kennedy Chief Executive Northampton Borough Council The Guildhall St. Giles Square Northampton NN1 1DE Direct line Email 0844 798 4057 n-bellamy@auditcommission.gov.uk

Dear David

Northampton Borough Council Annual Audit Letter 2011/12

Further to our previous email correspondence, please find attached the annual audit letter for 2011/12.

Please could you ensure that it is made available to all members of the Council. I have sent an electronic version separately.

Can I also take the opportunity to thank you, Isabell and the rest of the team for your help and cooperation during the audit.

Yours sincerely

Neil Bellamy District Auditor

Cc Isabell Procter, Director of Resources Trevor Croote, Audit Manager

Audit Commission, Unit 10, Whitwick Business Centre, Stenson Road, Coalville, Leicestershire, LE67 4JPT 0844 798 4109 F 0121 733 7183 www.audit-commission.gov.uk



10 October 2012

Members Northampton Borough Council The Guildhall St. Giles Square Northampton NN1 1DE Direct line Email 0844 798 4057 n-bellamy@auditcommission.gov.uk

Dear Member

Northampton Borough Council - Annual Audit Letter 2011/12

I am pleased to submit my Annual Audit Letter which summarises my 2011/12 audit of Northampton Borough Council.

Financial statements

On 26 September 2012 I presented my Annual Governance Report (AGR) to the Audit Committee outlining the findings of my audit of the Authority's 2011/12 financial statements. I will not replicate those findings in this letter.

Following the Audit Committee on 26 September 2012 I:

- issued an unqualified opinion on the Authority's 2011/12 financial statements;
- concluded that you have made proper arrangements to secure economy, efficiency and effectiveness in your use of resources;
- certified completion of the audit.

Closing remarks

I have discussed and agreed this letter with the Chief Executive and Director of Resources. While this has been another challenging year for the Authority I wish to thank the finance staff for their positive and constructive approach they have taken to my audit. I also wish to thank senior management and the Audit Committee for their support and co-operation during the audit.

Audit Commission, 1st Floor, Millbank Tower, Millbank, London, SW1P 4HQ T 0844 798 1212 F 0844 798 2945 www.audit-commission.gov.uk Yours sincerely

Neil Bellamy District Auditor